

Austria	Sch. 15	Indonesia	Rp 2500	Portugal	Esc. 95
Bahrain	Br. 0.92	Jordan	L 1100	S. Africa	Rs. 65
Belgium	Br. 2.35	Japan	Yen 500	Spain	Rs. 6.00
Canada	C\$2.50	Jordan	Fal. 500	Sweden	Rs. 4.10
Cyprus	Mts. 6.00	Korea	Rs. 500	Turkey	Rs. 25
Danmark	DK. 7.00	Lithuania	Ls. 25	U.S.A.	Rs. 20
Egypt	£. 1.21	Luxembourg	Lfr. 25	Switzerland	Sw. 5.50
Finland	Fr. 2.29	Malta	Rs. 25	Switzerland	Sw. 2
France	Fr. 5.50	Morocco	Dir. 200	Taiwan	Nt. 250
Greece	Dr. 6.00	Morocco	Dir. 2.25	Tunisia	Rs. 200
Hong Kong	HK. 12	Netherlands	Fl. 2.25	Tunisia	Rs. 150
India	Rs. 15	Money	Rs. 6.00	U.A.E.	Dir. 5.50
		Philippines	Pas. 20	U.S.A.	\$1.50

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,183

Tuesday November 29 1983

Congress's contortions
over the IMF
legislation, Page 4

D 8523 B

NEWS SUMMARY

GENERAL

Reagan launches Mideast initiative

U.S. President Ronald Reagan began a week of diplomacy to strengthen his hand in the Middle East, particularly by improving links with Israel and in the hope of improving chances for the withdrawal of U.S. marines from Lebanon.

Yesterday he had the first of two meetings with new Israeli Premier Yitzhak Shamir, and on Thursday he meets Lebanon's President Amine Gemayel in Washington. There will be talks on closer U.S.-Israel military co-operation. Page 4

Israel is concerned about the deteriorating security of its 16,000 soldiers in south Lebanon. Page 3

To the north, there was shelling in Beirut's port area. Differences over the terms under which PLO chairman Yassir Arafat leaves Tripoli seem to be narrowing.

Tripartite talks

Lebanese President Amin Gemayel, Pope John Paul and Italian Premier Bettino Craxi discussed the Middle East situation, in Rome.

Dutch defence boost

The Netherlands is to increase defence spending by 2 per cent a year until 1987 and by 3 per cent until 1983. Next year's defence budget will be Fl 13bn (\$4.3bn). Page 29

Ulster shooting

An 80-year-old woman was shot dead and two men injured in a shoot-out between police and raiders at a village post office in County Tyrone, Northern Ireland. A Belfast bomb injured a soldier and a civilian.

Columbia up again

U.S. space shuttle Columbia left Kennedy Space Centre, Florida, carrying six crewmen and the \$1bn European payload on its first orbital voyage. Page 4

Curfew in Dhaka

Bangladesh's military rulers imposed a 14-hour daily curfew and reimposed a ban on political activities after outbreaks of violence in the capital Dhaka in which five people were killed and 138 arrested. Page 3

Japanese election

Japanese Premier Yasuhiro Nakasone dissolved parliament and called elections on December 18 after delays over bills including \$4bn tax reductions. Background, Page 3

Detente favoured

Public opinion in key western countries, including Britain and the U.S., has moved in favour of trying to develop contacts with the Soviet Union, according to an Atlantic Harris poll published today. Page 19

French rescue

A French helicopter winched 17 crew from a badly listing Greek bulk carrier 200 miles off La Roca.

New computer find

Swedish customs have found two more consignments of computer equipment, apparently connected with earlier discoveries of goods the U.S. believes could be being smuggled to the Soviet Union. Page 20

Briefly...

Chech: Soviet defector Viktor Korchnoi drew with Gary Kasparov in London, and leads their world championship eliminator 2-1.

Salzburg: Seven people are feared dead after water flooded a cave they were exploring.

BUSINESS

Gold and silver top metal rises

BY PAUL CHEESERIGHT IN BRUSSELS

European Commission plans for stringent enforcement measures to back the minimum price structure for about 40 per cent of EEC steel production, due to be introduced on Thursday, are likely to be blocked by member governments.

In addition, technical difficulties have arisen over related plans for the certification of steel shipments within the EEC.

The Commission was planning to make steelmakers deposit DM 100 (537) for every tonne they sold of a range of key flat steel products - hot-rolled coils, cold-rolled and heavy sections.

The deposits, placed with national governments, would have been forfeited if the minimum price levels were breached.

But EEC foreign and industry ministers, meeting today in Brussels, are likely to turn down the immediate application of the plan.

No national government consent is necessary for the minimum price proposals, though the Commission must consult governments before acting. But the deposit scheme can go ahead only if it is endorsed by the member states.

The Commission plans are part of a crisis system of controls for the troubled industry, including production quotas and import controls. The aim is to stop discounting.



● GOLD and silver headed metal price increases. The £25m (\$35m) London gold robbery at the weekend helped push up the London price by \$17 to \$363.125. In Frankfurt and Zurich it rose \$18 to \$394.25. Page 40. On the London Stock Exchange the FT gold mines share index jumped 52.5 to 557. Silver, copper and aluminium were all firmer. Details, Page 49.

● DOLLAR drifted. It eased to Frf. 3,242.5 (from Friday's Frf. 3,237.5), Swf. 2.176 (SweFr. 2,180.75) and Yen 2,343 (Yen 2,345), but was unchanged at DM 2,715. Its Bank of England trade-weighted index fell from 129 to 127.2. Page 41.

● STERLING fell 20 points to \$1.46, and to DM 3.96 (DM 3.9675), Frf. 12,632.5 (Frfr. 12,655), SweFr. 1.18 (SweFr. 1.19) and Yen 45 (Yen 47.75). Its trade weighting eased from 83.2 to 83.1. Page 41.

● FRANCE joined Britain and West Germany yesterday in proposing much tighter political control over the European Community's future spending, both on agriculture and other policies.

The French initiative, tabled at the 10th special EEC reform negotiation, confirms the declining expectations most ministers now have of the meeting. The French ideas would need a great deal of negotiation before they resembled the basis for an agreement.

Most of the other issues - reform of the Common Agricultural Policy, solution of the British EEC budget problem, and the development of new Community policies - are similarly ready for final agreement despite unusually intensive negotiations since July.

As a result, several ministers had agreed yesterday that too little progress had been made so far to produce comprehensive and detailed agreement in Athens.

All, however, seem eager to avoid a breakdown that would damage the Community's image at a time of international tension and tempt the European Parliament to reject the EEC's draft 1984 budget next month.

● SOUTH AFRICA has dropped its five per cent import surcharge. Page 6

● WEST GERMANY's current account showed a DM 2.8bn (\$1.1bn) surplus in October after several months of deficit. Page 20

● DENMARK is expected to ban sale-and-leaseback deals for private investors this week. Page 42.

● YUGOSLAVIA exports of consumer goods were 11 per cent down in the first nine months.

● SOUTH AFRICA has dropped its five per cent import surcharge. Page 6

● DR Werner Breitschwerdt, head of research and development at Daimler-Benz, is emerging as the company's new chief executive, following the death last month of Dr Gerhard Fritz. Page 21.

● BALLAST-NEEDAM of the Netherlands has won a \$1.4bn order to build airfield facilities for Saudi Arabia. Page 6

● YAMAHA, second largest world motorcycle maker, is to cut pay by 5 per cent and seek voluntary retirement by 500 of its 11,000 workers in a union-agreed deal. Page 22.

● MASSEY-FERGUSON, Toronto-based farm equipment maker, lost \$11.9m in its third quarter, compared with a \$227m loss a year ago.

Under present arrangements, the financing is fixed once expenditure has been settled - an order of priority that M Jacques Delors, the French finance minister, set yesterday when he presented the proposals.

They would establish budget growth targets and therefore implied limits on spending and would also settle at the beginning of the planning process the rate of VAT payments to be made by members to expenditure.

All, however, seem eager to avoid a breakdown that would damage the Community's image at a time of international tension and tempt the European Parliament to reject the EEC's draft 1984 budget next month.

● CONDOTTE d'Acqua shares were suspended temporarily by Consob, Italy's stock market regulator, after heavy falls following speculation about trouble on an Iranian construction contract. Page 21.

● CREDIT Suisse, Switzerland's largest bank, has agreed to buy a 25 per cent stake in the Swiss branch of the National Bank of Canada. Page 22.

● CONDOTTE d'Acqua shares were suspended temporarily by Consob, Italy's stock market regulator, after heavy falls following speculation about trouble on an Iranian construction contract. Page 21.

● CREDIT Suisse, Switzerland's largest bank, has agreed to buy a 25 per cent stake in the Swiss branch of the National Bank of Canada. Page 22.

● CONDOTTE d'Acqua shares were suspended temporarily by Consob, Italy's stock market regulator, after heavy falls following speculation about trouble on an Iranian construction contract. Page 21.

● CREDIT Suisse, Switzerland's largest bank, has agreed to buy a 25 per cent stake in the Swiss branch of the National Bank of Canada. Page 22.

● CONDOTTE d'Acqua shares were suspended temporarily by Consob, Italy's stock market regulator, after heavy falls following speculation about trouble on an Iranian construction contract. Page 21.

● CREDIT Suisse, Switzerland's largest bank, has agreed to buy a 25 per cent stake in the Swiss branch of the National Bank of Canada. Page 22.

● CONDOTTE d'Acqua shares were suspended temporarily by Consob, Italy's stock market regulator, after heavy falls following speculation about trouble on an Iranian construction contract. Page 21.

● CREDIT Suisse, Switzerland's largest bank, has agreed to buy a 25 per cent stake in the Swiss branch of the National Bank of Canada. Page 22.

● CONDOTTE d'Acqua shares were suspended temporarily by Consob, Italy's stock market regulator, after heavy falls following speculation about trouble on an Iranian construction contract. Page 21.

● CREDIT Suisse, Switzerland's largest bank, has agreed to buy a 25 per cent stake in the Swiss branch of the National Bank of Canada. Page 22.

● CONDOTTE d'Acqua shares were suspended temporarily by Consob, Italy's stock market regulator, after heavy falls following speculation about trouble on an Iranian construction contract. Page 21.

● CREDIT Suisse, Switzerland's largest bank, has agreed to buy a 25 per cent stake in the Swiss branch of the National Bank of Canada. Page 22.

● CONDOTTE d'Acqua shares were suspended temporarily by Consob, Italy's stock market regulator, after heavy falls following speculation about trouble on an Iranian construction contract. Page 21.

● CREDIT Suisse, Switzerland's largest bank, has agreed to buy a 25 per cent stake in the Swiss branch of the National Bank of Canada. Page 22.

● CONDOTTE d'Acqua shares were suspended temporarily by Consob, Italy's stock market regulator, after heavy falls following speculation about trouble on an Iranian construction contract. Page 21.

● CREDIT Suisse, Switzerland's largest bank, has agreed to buy a 25 per cent stake in the Swiss branch of the National Bank of Canada. Page 22.

● CONDOTTE d'Acqua shares were suspended temporarily by Consob, Italy's stock market regulator, after heavy falls following speculation about trouble on an Iranian construction contract. Page 21.

● CREDIT Suisse, Switzerland's largest bank, has agreed to buy a 25 per cent stake in the Swiss branch of the National Bank of Canada. Page 22.

● CONDOTTE d'Acqua shares were suspended temporarily by Consob, Italy's stock market regulator, after heavy falls following speculation about trouble on an Iranian construction contract. Page 21.

● CREDIT Suisse, Switzerland's largest bank, has agreed to buy a 25 per cent stake in the Swiss branch of the National Bank of Canada. Page 22.

● CONDOTTE d'Acqua shares were suspended temporarily by Consob, Italy's stock market regulator, after heavy falls following speculation about trouble on an Iranian construction contract. Page 21.

● CREDIT Suisse, Switzerland's largest bank, has agreed to buy a 25 per cent stake in the Swiss branch of the National Bank of Canada. Page 22.

● CONDOTTE d'Acqua shares were suspended temporarily by Consob, Italy's stock market regulator, after heavy falls following speculation about trouble on an Iranian construction contract. Page 21.

● CREDIT Suisse, Switzerland's largest bank, has agreed to buy a 25 per cent stake in the Swiss branch of the National Bank of Canada. Page 22.

● CONDOTTE d'Acqua shares were suspended temporarily by Consob, Italy's stock market regulator, after heavy falls following speculation about trouble on an Iranian construction contract. Page 21.

● CREDIT Suisse, Switzerland's largest bank, has agreed to buy a 25 per cent stake in the Swiss branch of the National Bank of Canada. Page 22.

● CONDOTTE d'Acqua shares were suspended temporarily by Consob, Italy's stock market regulator, after heavy falls following speculation about trouble on an Iranian construction contract. Page 21.

● CREDIT Suisse, Switzerland's largest bank, has agreed to buy a 25 per cent stake in the Swiss branch of the National Bank of Canada. Page 22.

● CONDOTTE d'Acqua shares were suspended temporarily by Consob, Italy's stock market regulator, after heavy falls following speculation about trouble on an Iranian construction contract. Page 21.

● CREDIT Suisse, Switzerland's largest bank, has agreed to buy a 25 per cent stake in the Swiss branch of the National Bank of Canada. Page 22.

● CONDOTTE d'Acqua shares were suspended temporarily by Consob, Italy's stock market regulator, after heavy falls following speculation about trouble on an Iranian construction contract. Page 21.

● CREDIT Suisse, Switzerland's largest bank, has agreed to buy a 25 per cent stake in the Swiss branch of the National Bank of Canada. Page 22.

● CONDOTTE d'Acqua shares were suspended temporarily by Consob, Italy's stock market regulator, after heavy falls following speculation about trouble on an Iranian construction contract. Page 21.

● CREDIT Suisse, Switzerland's largest bank, has agreed to buy a 25 per cent stake in the Swiss branch of the National Bank of Canada. Page 22.

EUROPEAN NEWS

Weizsäcker set to be sixth West German President

BY RUPERT CORNWELL IN BONN

HERR Richard von Weizsäcker, the 63-year-old Christian Democrat Mayor of Berlin, is set to be elected May 24 to become the sixth President of the West German Republic.

Any doubts on this score were yesterday effectively banished when Herr Helmut Kohl, the Chancellor, announced that the union of his own CDU (Christian Democrat) party and its CSU sister party formally proposed Herr von Weizsäcker as their candidate for the election to the Presidency, to be held on May 23, 1984.

On their own, the CDU and CSU have a narrow majority in the 1,040-seat Federal Assembly, which chooses the Head of State for his constitutional five-year term.

However, Herr Hans-Dietrich Genscher, Foreign Minister and leader of the liberal FDP party, the junior member of the coalition, made clear last night that he would recommend his party to back the choice of Herr von Weizsäcker. The opposition SPD has moreover indicated that it is unlikely to put up a candidate to oppose the popular and widely respected Berlin mayor.

Yesterday's announcement had

seen as an excellent equipped candidate for a post which, although lacking in executive muscle, possesses a growing symbolic significance as the sign of polarisation in West German Society today.

France probes former bank chief

By David Marsh in Paris

THE highly charged political debate about the conduct of leading French banks before they were nationalised last year looks likely to erupt again in Paris. This follows the opening of judicial inquiries into alleged breaches of foreign exchange regulations by M Jean-Marc Leveque, former chairman of Crédit Commercial de France, one of the principal banks taken over last year.

M Leveque, who in recent months has mounted a vociferous campaign against the Socialist Government's economic policies, has become something of a cult figure of the right-wing opposition.

The investigation, launched by the French customs authorities at the behest of the Finance Ministry, concerns alleged infringements of rules covering repatriation of foreign bank earnings during the period between 1978 and 1981.

In a statement at the weekend M Leveque declared that he was a victim of a political plot, designed to attack his reputation "to the eyes of French and international public opinion." Yesterday he again denied any wrongdoing and claimed that "the accusation will stand up."

M Leveque is the only one of the bank chairmen and industry bosses dislodged by the Socialist Government with last year's nationalisations to have entered the political limelight. News of the legal proceeding against him comes within a week of the opening of the court case in Paris concerning alleged exchange control infractions by M Pierre Moussa, the former chairman of Paribas, who resigned in October 1981 amid a considerable amount of political mud-slinging.

The Moussa case, due to start next Monday, could last for two months. Concerning alleged illegal capital exports by M Moussa and around 50 former employees and clients of Paribas, it represents one of the largest cases of alleged capital flight ever to have come out into the open in France.

M Moussa, unlike M Leveque, has preferred to keep a low profile since the bank takeovers. A

Bonn to decide soon on 'Flick affair' charges

BY OUR BONN CORRESPONDENT

THE BONN Public Prosecutor's office is understood to be close to announcing whether it intends to press charges against 10 leading public figures, under investigation on suspicion of having accepted under-the-counter payments to party funds from the Flick industrial group.

The probe into the so-called "Flick affair" has been running since early 1982. Above all, however, the decision, which according to some reports should come today, should clarify the future of Count Otto Lamsdorff, Economic Minister in the current ruling coalition.

Underlying the entire affair are

Danish road to recovery marred by only one pothole

BY HILARY BARNES IN COPENHAGEN

WHEN officials from the International Monetary Fund visit Denmark next month for their annual check-up on the state of the economy, one of the questions they can be expected to ask is why the Danish authorities are not more troubled by the 24 per cent rise in the money supply over the year to September.

On almost every other point, the IMF inspectors will be able to return home reassured by Denmark's performance since the present non-socialist coalition came into office in autumn, 1982. The inflation rate is down to about 6 per cent from about 10 per cent, the official discount rate from 11 to 7 per cent, the deficit on the current account of the balance of payments in the first nine months was halved compared with last year, and in 1984, for the first time since 1976, the Government's budget deficit will not increase.

The spectacular increase in M2, which includes bank time as well as demand deposits, is partly a consequence of the

Government's successes. Firstly, the private sector's external current account is now in substantial surplus and at the same time there has been a net private sector capital inflow.

Secondly, the sharp increase in bond prices last winter caused firms to liquidate bond holdings, which are not part of the money supply measure and place the money in the money market or on time deposits with the banks which are.

Ironically, one of the few to express concern at the money supply growth is Mr Knud Heinesen, the former Social Democratic Finance Minister, who is by no stretch of the imagination a monetarist. When he said that money explosion could lead to a foreign exchange crisis, it drew a sarcastic retort from Mr Henning Christensen, the present Finance Minister, that Mr Heinesen seemed to be lining up with Mrs Thatcher's supporters and the Wall Street money-watchers.

In the first of three articles, FT correspondents look at the problems facing EEC leaders

Fat's in the fire over 'messy' farm package

BY JOHN WYLES IN BRUSSELS

IT IS possible to feel a twinge of pity for EEC heads of government who meet on Sunday at the Athens summit, where they must try to negotiate a Community reform package. They will be required to delve into the skull-splitting minutiae of dairy super-levies. Monetary Compensatory Amounts and product guarantee thresholds.

Arguably, however, such pity is misplaced. Despite hundreds of hours of talks since the Stuttgart summit in June, ministers and officials have failed to ensure the production of a comprehensive farm policy reform package. The proposals being submitted in Athens are limited in scope and seem likely to require considerably more negotiation by the heads of government before even partial agreement can be reached.

Agriculture officials on the national delegations concede sheepishly that the package sent to Athens is a "mess". In the Commission, meanwhile, there is genuine alarm that it falls so far short of what the Commission proposed at the end of July on reducing farm spending, which had soared 30 per cent this year.

The Commission's proposals attempted to apply cash controlling and cash saving measures to nine products which each take more than 2 per cent of farm spending. They also attempted to phase out Monetary Compensatory Amounts—the border taxes and subsidies which have insulated

Ireland. Dr Fitzgerald has already met the Premiers of Belgium and the Netherlands, and plans to meet Chancellor Helmut Kohl of West Germany and President François Mitterrand of France later this week. He described as "very helpful" a revised Commission report on the Irish dairy industry, which takes a neutral stance on the super-levy rather than rejecting Irish claims out of hand.

The report was altered over the weekend after the original document had been rejected by Mr Richard Burke, the Irish Commissioner.

Compensatory Amounts and the proposed oils and fats tax.

It seeks endorsement of a "cautious" pricing policy and the possibility of ending the Community's guarantees to purchase surpluses of products apart from milk and cereals.

The Commission also proposed some measures affecting imports, including a tax on fats and oils and a standstill on purchases from the U.S. of cereal substitutes.

The paper being put forward for discussion by Greece, as President of the Council of Ministers, confirms that Ministers have shied away from detailed consideration of many of the Commission's proposals. It deals specifically only with milk and cereals.

Negotiations have concentrated on the milk crisis, which this year will cost 4.7bn Ecu of the 15.8bn Ecu the EEC spent on agriculture. Milk consumption is just over 88m tonnes a year, and in 1984 output will be 104m tonnes. The Commission wants to peg production at 97.2m tonnes and to impose a punitive

levy of 75 per cent of the target price on output above this threshold.

Greece has lost the argument in favour of a price reduction on milk and will support the Commission's threshold together with West Germany and the Netherlands. France wants a higher figure and Ireland is threatening to veto any agreement which does not exempt its producers from the threshold.

Final agreement may be reached on around 100m tonnes, with some exemption for Ireland, which will reduce the expensive dairy surplus, but not eliminate it.

On cereals, the summit is being asked to support the aim of aligning the EEC's higher prices with those of other major world producers. This will be supported as most probably will the move to curb the U.S.'s shipments of cereal substitutes worth \$450m a year, despite British, West German and Danish reservations.

The summit is much less likely to back a tax on oils and fats—France, Italy and Ireland have not been helped in their advocacy by an unconvincing Commission proposal.

On MCAs the heads of government are likely to endorse a highly problematic system which will shelter German farmers against automatic price reductions triggered by revaluations of the D-mark. West Germany has refused to abandon MCAs and its proposal effectively to create a "green Ecu" based on the D-mark is likely to be accepted. This will



EEC Athens summit

mean that every time the D-mark is revalued, other countries will have the opportunity of raising the local currency value to their farmers of Ecu prices. The approach has been criticised by several delegations as inflationary and difficult to reconcile with a cautious price policy.

The British had hoped that even if the CAP package was unconvincing, reforms would be forced on the Community by the adoption of a legal financial guideline limiting its annual farm spending growth. However, all other delegations, including the Netherlands, which once supported the UK, favour only a political commitment to achieve financial discipline.

This increases the summit's problem, because the less that is cut from agriculture spending, the more Mrs Margaret Thatcher, the British Prime Minister, will need in the agreement on Britain's budget payments to the EEC, if she is to satisfy political opinion in the UK.

EEC divided on pollution measures

By Paul Chesseright in Brussels

EEC environment ministers last night were deeply divided on how to introduce new regulations which would prevent the loss of dangerous waste, as happened earlier this year when dioxin-contaminated material from Seveso in Italy turned up in France.

Several hours of discussion failed to resolve the question of where the legal responsibility for the waste should rest—whether it should be with the initial producer or with the company handling or treating it.

The ministers were also frustrated in their efforts to agree on the form of a directive which would provide a framework for granting permission granted to any major plant likely to cause pollution. Denmark has moved from being reserved about parts of the proposed directive to outright opposition.

They also failed to find a formula to control air pollution from industrial plants. The UK has maintained a firm stand against the simple setting of emission levels, preferring a more flexible solution.

These two issues were sent off to working parties as ministers prepared to continue talking into the early hours of this morning.

FINANCIAL TIMES, USPS No. 190640, published daily except Sundays and holidays. U.S. subscription rates \$100 per year. Second class postage paid at New York, NY and at additional mailing offices. POSTMASTER: send address changes to FINANCIAL TIMES, 75 Rockefeller Plaza, NY, NY 10019.

Is it really possible to have First Class comfort and pay only the business class fare?

When Korean Air Lines designed its new Prestige business class it used First Class on other airlines as its minimum standard. That's why there are only 24 seats, right up front, in our B747's. They're all exactly the same as those in our First Class -soft, leather-covered, luxuriously big and you have 41 inches of legroom.

First class comfort at a business class fare! Superb food, two films en route (with First Class headset), an in-

flight bar and all the top amenities you'd expect in the highly competitive world of business travel for you to enjoy on a flight that will seem almost too short! How wonderfully agreeable to make economies this way.

Prestige Class. The last word in first class comfort for business people.

Four flights weekly to Seoul: Direct from Paris every Thursday and Saturday at 13h00. Via Jeddah and Bahrain from Zurich every Wednesday and Sunday at 12h20.



KOREAN AIR LINES
We're honoured to serve you around the world.

OVERSEAS NEWS

Commonwealth group to seek review of monetary system

By ROBERT MAUTHNER IN NEW DELHI

THE COMMONWEALTH heads of government decided in New Delhi yesterday to set up an eight-member Commonwealth group which will strive to reach a joint position on a reform of the international monetary and trading system.

The creation of the group, which will be made up of representatives of Britain, Canada, Fiji, India, New Zealand, Tasmania, Trinidad, Tobago, and Zimbabwe, was announced in a special statement by the conference on "economic action."

The declaration made clear that it was a compromise between those member-nations—such as Britain and Australia—which considered that the present international monetary institutions were functioning satisfactorily, and those who wanted a new Bretton Woods conference to completely overhaul the system.

"We recognise that there are some differences concerning the nature and scale of the reforms and adaptations required in the international system," the statement said.

But it went on to stress that the situation called for a comprehensive review of international monetary and trade problems and that there was a widespread belief among Commonwealth members that these issues should be discussed at an international conference with universal participation.

British officials emphasized that the statement in no way bound the member-states to support such a conference. The declaration specifically stated that the purpose of the consultative group should be to try to reach a consensus on the subject, which left the outcome open and did not tie anybody's hands.

The officials said, however,

Curfew in Dhaka as troops clash with crowds

By JOHN SHAW, South Asia Correspondent

MAJOR OUTBREAKS of violence in Dhaka the Bangladeshi capital yesterday seriously upset efforts by the country's martial law regime to steer a peaceful course to presidential and parliamentary elections due next month.

A 24-hour curfew was imposed and a 19-month ban on political activities lifted two weeks ago, was reimposed.

Fierce clashes between demonstrators and troops broke out when a sit-in was staged at government buildings in the central of Dhaka.

Steel-helmeted troops with machine guns manned key points in the city, tear gas shells were fired at stone-throwing crowds, and at least two people were reported killed and several wounded in the latest round of break of violence in Dhaka since General Ershad seized power in March last year.

The curfew and political ban was ordered by General Ershad only two days after he returned early from the Commonwealth Conference in New Delhi where he had attempted to paint a picture of a smooth return to democracy in Bangladesh.

Political parties in Bangladesh are demonstrating in support of claims that parliamentary elections should take place before the Presidential ballot.

If the unrest continues, it will cast doubt over the stability of the Ershad régime. Gen Ershad could face a challenge from other officers in the army if he is moving fairly fast towards establishing a form of democracy and who now may see the unrest as a reason to try to unseat him.

Bağdad bomb blast

More than 100 Iraqis were killed in Baghdad in weekend bomb blasts carried out by pro-Iranian militants, IRNA, the official Iranian news agency, said. Iraq immediately denied the claim.

The Associated Press reported that Iranian despatched reaching Cyprus said that two suicide truck-bomb attacks had been carried out by anti-government Moslem revolutionaries.

AP

PRIME MINISTER Yasuhiro Nakasone yesterday dismissed the Japanese government's plan to stage a general election on December 18 in which his own political future is at stake.

Official campaigning, shortened from 20 to 15 days under a new electoral law passed by the Diet over the weekend, is due to begin on Saturday. In practice it has been under way for several weeks as the tide of political events has swept remorselessly towards an early election, drowning in the process Mr Nakasone's cautious personal preference to wait until the New Year.

It is widely assumed in Japan that the conservatively inclined Liberal Democratic Party will retain the hold on political power it has enjoyed in its present form since 1955. The real importance of next month's election, as it affects Mr Nakasone and several other aspiring Japanese politicians, lies in the intricate Japanese version of the old game of numbers and expectations.

As party leader, Mr Nakasone will be held accountable for any losses. According to current political wisdom in Tokyo, which could shift substantially in the next three weeks, a 10 seat setback would be an excellent result for the Prime Minister.

In 1980, when the sudden pre-election death of Prime Minister Ohira induced a large sympathy vote and a jump in the representation in the Lower House from 248 seats in 1978 to 284.

It is also expected to suffer

STRENGTH OF PARTIES

	Lower House
LDP	245
Socialist	100
Komeito (clean. govt)	14
Democratic Soc.	31
Communist	29
New Liberal	10
House of Ctrs.	—
Social Dem Federation	3
New Statesmen	—
Independent	6
Vacancies	13

could make him the sixth successive Prime Minister of Japan to last no more than two years in office.

Working in Mr Nakasone's favour is the Japanese electoral system, which is weighted in favour of rural conservative areas, the LDP's stronghold. Voting habits in the 129 multi-member constituencies (there is one single seat district) also tend to militate against sharp swings in actual parliamentary representation.

Incumbency has proven to be an enormous political advantage in Japan: indeed the main threat to a sitting LDP member is quite likely to come from a challenger representing a different faction within the party. The half dozen minority leaders and the Japanese Press have already made it clear they intend to try to make the purification of national politics the major issue in the campaign.

As party leader, Mr Nakasone will be held accountable for any losses. According to current political wisdom in Tokyo, which could shift substantially in the next three weeks, a 10 seat setback would be an excellent result for the Prime Minister.

In 1980, when the sudden pre-election death of Prime Minister Ohira induced a large sympathy vote and a jump in the representation in the Lower House from 248 seats in 1978 to 284.

It is also expected to suffer



Mr Yasuhiro Nakasone

his potential rivals as is the verdict of the country.

There is at least an even chance that this contest will produce a truly astounding result. The LDP often resembles less a coherent political party than a collection of half a dozen interest groups formed behind individual leaders in the so-called "faction" system. Mr Nakasone is himself a faction leader, but the most notorious is Mr Tanaka. Technically, the former Prime Minister sits as an independent member but everybody knows that he pulls the strings of the faction and still bears his name and which is comfortably the largest inside the ruling party.

Nobody seriously doubts that Mr Tanaka's home constituency will return him next month, in spite of an eye-catching media campaign against him by a well-known author, and there is thought to be a real possibility that his faction will actually gain seats, while the party as a whole remains static. Such a result would be brought about by the extreme professionalism of his political machine.

This would mean that a general election which has been brought about largely because of his Lockheed conviction, and in which all that he is supposed to stand for will be condemned by left, right and centre, could make him more influential than ever. This time the numbers game should provide plenty of food for thought for Mr Nakasone.

Israeli security deteriorating in South Lebanon

By PATRICK COCKBURN IN SIDON

AS Mr Yitzhak Shamir, the Israeli Prime Minister, meets President Reagan in Washington today, one of his most pressing problems is the deteriorating security of the 16,000 Israeli soldiers stationed in south Lebanon.

Their vulnerability was brutally underlined at the start of the month when a suicide lorry-bomb driven into an Israeli security head-quarters in the city of Tyre killed 61 people, including 28 Israelis.

Since then, there has been a string of minor incidents. The problem for Israel is that attempts to increase its security in the south of Lebanon makes the Israeli occupation even more unpopular among the region's inhabitants.

Some 34 Israelis have been killed in 73 incidents since the pullback, and diplomats in Beirut believe that guerrilla warfare against the Israelis will increase in the near future.

The reason for this is not Palestinian hostility, but the militancy of the Shia Muslim community. This is the pre-eminent group in the south,

At the main crossing point for people and vehicles on the Awali River yesterday, there was a three-quarters of a-mile queue of commercial vehicles coming from Beirut.

It is clear that the attempt to reduce Israeli casualties by pulling back to the Awali at the start of September had been a complete failure. Losses have gone up not down.

Some 34 Israelis have been killed in 73 incidents since the pullback, and diplomats in Beirut believe that guerrilla warfare against the Israelis will increase in the near future.

The reason for this is not Palestinian hostility, but the militancy of the Shia Muslim community. This is the pre-eminent group in the south,

operating with Amal, the Shi'ite military and political grouping.

In the past three months, as attention was concentrated on the war in the Chouf mountains, the political temperature in the south of Lebanon has steadily risen.

The Israeli aim is to prevent a recurrence of the November 4 bomb. They believe it was brought in across the Awali bridge. "We are open to any other suggestions on improving our security," said an Israeli spokesman in Sidon yesterday.

Israel is paying a heavy political price for these security measures and there has been a wave of strikes in the southern towns and villages.

U.S.-Israel talks, Page 4

Every weeknight, at Edinburgh, a BAC 1-11 is readied for take-off to Gatwick. Out come its seats and in goes the night mail. Then it joins our fleet of night delivery planes.

It's just one of the ways we make sure tomorrow's mails get to you in time.

Night after night, we move 40 million letters and over half a million parcels—reliably, efficiently.

Sometimes, our task is as simple as delivering a local letter round the corner. Sometimes, a courier-style overnight delivery of an urgent package.

To meet these widely different and growing needs takes a continuous investment in advanced equipment and technology... skilled people... nationwide services. And the harnessing of outside resources—like filling passenger planes with the mails.

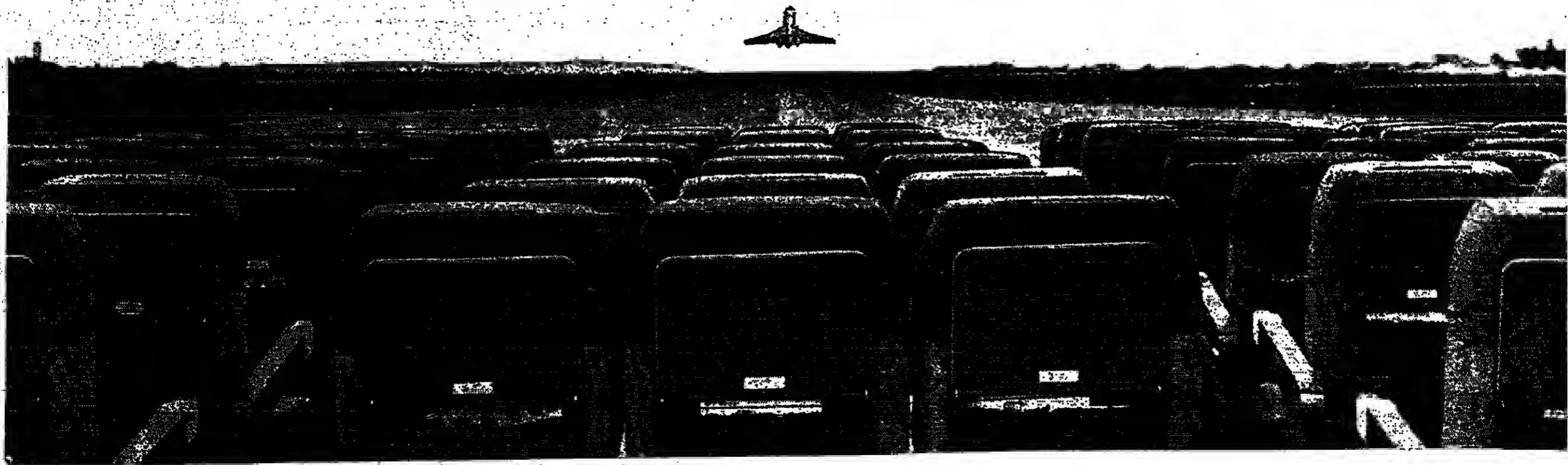
It's all part of the Post Office. In business to serve you better—today and tomorrow.

For further information on Post Office Services please write to Dept. FTF/2 FREEPOST, Room 127, 22-25 Finsbury Square, London EC2B 2QQ.



In business to serve you

When people aren't flying, your letters are.



AMERICAN NEWS

Stewart Fleming in Washington reports on the implications of changes to the funding Bill

Congress puts IMF under the microscope

"IT'S A BIT like putting earrings on a hog. You might try to dress it up a bit, but it doesn't change the smell very much." This was one Democratic congressman's view of the controversial legislation passed earlier this month which allowed the U.S. to make its \$5.4bn contribution to the resources of the International Monetary Fund.

The congressman's view, not unique on Capitol Hill, reflected the dissatisfaction felt over the contortions Congress was forced into to pass the legislation, particularly the decision to link the IMF Bill with housing legislation favoured by Democratic representatives facing re-election next year.

But Washington politicians are not the only people looking at the way domestic U.S. political issues have been allowed to intrude into the IMF Bill debate.

"The Congress is moving in the direction of wanting the same sort of intimate involvement in international economic issues as it has traditionally had in the foreign policy sphere," one official said. "There is a growing recognition by Congress of the importance of international economic affairs, both for the domestic economy and for broader foreign policy considerations."

Whereas in the past much of the antagonism towards the international financial institutions seemed to be related

mainly to fringe areas such as the salaries and perks of bureaucrats, now Congress is taking a stronger interest in the actual workings of the institution at the centre of the world's financial system.

Close observers of Congress detect a more intense desire to be closely involved in international financial issues—thus, the IMF legislation contains a list of over 20 subjects on which the Administration must report back to Congress.

Some are special studies on subjects such as U.S. membership of the Bank for International Settlements, others are broad-ranging reports on aspects of the international financial system.

In several cases the information required has been watered down from initial proposals. The U.S. is not now required to vote against IMF loans to communist dictatorships or to countries practising apartheid, for instance.

Instead the Treasury Secretary must certify that such loans are in the interests of the majority of the people in the countries concerned.

But if Congress has thought better of injecting partisan domestic views directly into IMF debates, the days would appear to be over when a U.S. administration could push through changes in its relationship with the IMF without

Congress twitching an ear. Just how critical this Con-

gressional interest could be was shown in the final vote on the IMF bill in the House of Representatives. A 40-vote majority in favour could have been overturned if a single group, the 21 members of the black caucus in the House, had decided that it was not satisfied with the tortuously negotiated compromise wording on IMF lending to South Africa.

The narrow majority has left an impact on the Administration too. As one government official remarked, the Treasury will have to take its duty to report to Congress seriously, for fear that tougher legislation will emerge in the future.

The argument about the legislation has also worked some fundamental changes in bank regulation. Earlier in the year there were profound fears that the Congress was about to interfere in efforts to resolve the international debt crisis.

Some Congressional proposals for tightening up regulatory controls on U.S. banks and determining when they should make provisions against international loans would have seriously restricted the flexibility and freedom of action of both banks and bank regulators in negotiating debt rescheduling agreements, for example.

Stricter loan loss reserving requirements could well have forced more bank managements to decide not to support rescheduling agreements by the Securities and Exchange Com-

mission as seen as an example which could be followed. Similarly, some bank regulators hint that the new legislation on when provisions need to be made against the protracted failure of foreign borrowers to meet IMF terms will not force the banks immediately to make loan loss provisions against major borrowers such as Brazil or Argentina.

In the field of capital requirements, where, according to one official, the legislation gives the regulators for the first time explicit power to impose standards, the regulators are probably not too unhappy. But in the sections on loan loss reserves, the Comptroller of the Currency and the Federal Reserve Board have been left with considerable discretion in writing detailed regulations.

The banks are now asking how this discretion will be used. The question will not be answered for some weeks and in the view of one official, an immediate tightening up is unlikely in the field of capital adequacy for example, regulators will want to take into account not only the earnings of the banks and their ability to boost equity, but also the fragility of the international banking system and the policies being followed by bank regulators in other countries.

On the requirement for quarterly disclosure of foreign loans, the tougher requirements already established by Congress is looking over their shoulder.

mission are seen as an example which could be followed. Similarly, some bank regulators hint that the new legislation on when provisions need to be made against the protracted failure of foreign borrowers to meet IMF terms will not force the banks immediately to make loan loss provisions against major borrowers such as Brazil or Argentina.

In the field of capital requirements, where, according to one official, the legislation gives the regulators for the first time explicit power to impose standards, the regulators are probably not too unhappy. But in the sections on loan loss reserves, the Comptroller of the Currency and the Federal Reserve Board have been left with considerable discretion in writing detailed regulations.

The banks are now asking how this discretion will be used. The question will not be answered for some weeks and in the view of one official, an immediate tightening up is unlikely in the field of capital adequacy for example, regulators will want to take into account not only the earnings of the banks and their ability to boost equity, but also the fragility of the international banking system and the policies being followed by bank regulators in other countries.

On the requirement for quarterly disclosure of foreign loans, the tougher requirements already established by Congress is looking over their shoulder.

European spacelab blasts off

CAPE CANAVERAL — The ninth U.S. space shuttle mission blasted off yesterday, taking with it the European space agency's spacelab and the first non-American crew member, Herr Ulf Merbold, a West German physicist.

Columbia was launched on its nine-day mission at 11 am (1600 GMT). The flight, the sixth for Columbia and the ninth of the shuttle programme, carries a crew of six and will be the longest and most ambitious for the reusable spaceliner.

The launch was delayed for two months because of difficulties with a new communications network and concerns about one of Columbia's two booster rockets.

Reuter

U.S. machine tool order books improve

THE U.S. machine tool industry has recorded very larger order gains for the last two months, but shipments are lagging behind year-ago levels, Terry Dodsworth writes.

October orders for metal cutting machinery rose 78 per cent to \$130m (£580m) against last year's total for the month while metal pressing machinery orders rose 59 per cent to \$273m. Cutting orders rose 27 per cent, and metal forming 38 per cent.

Reagan to press for strengthened links with Israel

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan yesterday began a week of Middle East diplomacy in which he is hoping to strengthen U.S. links with Israel and improve chances for the withdrawal of U.S. marines from Lebanon in the months ahead.

Mr Reagan held the first of two meetings with Mr Yitzhak Shamir, the new Israeli Prime Minister, at the White House yesterday, and is to meet President Anwar Sadat, the Lebanese President, in Washington on Thursday.

Mr Moshe Arens, the Israeli Defence Minister, met Mr Caspar Weinberger, the U.S. Defence Secretary, at the Pentagon to discuss closer military co-operation between the two countries.

U.S. officials have suggested that a first step could be to pre-position American medical equipment in Israel, and joint naval manoeuvres, though joint arrangements are not expected to go nearly as far as the sweeping plans for "strategic cooperation" advocated by Mr Menahem Begin, the former Prime Minister.

The U.S. is now turning again towards Israel following the Modem terrorists attacks on U.S., French and Israeli troops in Lebanon and its general frustration in trying to deal with Soviet-backed Syria in recent months.

The aim is both to show Syria that Israel is backed by the full weight of U.S. power and to try to persuade Israel to be more helpful in efforts to secure a withdrawal of all foreign forces, including the U.S. marines, from Lebanon. Washington believes that Israel's economic difficulties

make the moment propitious for some kind of a deal under which the U.S. would increase economic aid in exchange for greater Israeli co-operation in Lebanon, where Israel has recently been largely on the sidelines.

This means that the U.S. is likely to look relatively favourably on Israeli requests for an improvement in its American economic and military aid package, currently running at \$2.7bn a year. U.S. officials say that it should be possible to convert some of the \$800m Israel receives in military loans into outright grants—although it is not certain that the U.S. will meet reported Israeli requests for an increase in the total package to \$300m.

The importance of U.S. election year is providing Mr Reagan with a double incentive—to extricate the marines from their unpopular position in Beirut and to improve relations with Jerusalem to gain favour with the powerful American Jewish lobby.

There are, however, still major differences between the two Governments, most notably on Mr Reagan's broader Middle East peace plan of September 1 last year, in which he called for Palestinian self-rule in association with Jordan. Mr Reagan still believes his plan offers the best overall solution.

Israel has rejected the plan, and also turned down Mr Reagan's requests to "freeze" the establishment of Jewish settlements on the occupied West Bank. Administration officials said that the settlements were one of the major items Mr Reagan wanted to discuss in his talks with Mr Shamir this week.

Sandinista concessions will test U.S. attitude

BY OUR FOREIGN STAFF

THE Sandinista Government in Nicaragua is showing increased willingness to accommodate U.S. interests in Central America. However, the Reagan Administration remains sceptical of the Sandinistas' compliance.

Within the past three weeks the Marxist-oriented Sandinista leadership has made at least four significant gestures. The number of Cuban advisers in Nicaragua has been cut by over 1,200. Left-wing El-Salvadoran rebel groups have left their offices in Managua. Preliminary discussions have been held with some of the opposition parties regarding the conduct of general elections next year and conscription of the opposition. Price has been eased.

These moves respond to specific American complaints about Cuban involvement in Nicaragua and the Sandinistas' totalitarianism. The U.S. Administration has argued that the presence of, they claim, some 4,800 remaining Cuban military and civilian advisers is unnecessarily large, geared not to assist Nicaragua but to export revolution in Central America.

It also seems that another batch of some 1,000 Cubans have been asked to leave shortly, including military advisers. Cuba maintains it has no more than 200 advisers training the Nicaraguan armed forces.

By asking the El Salvadoran rebel groups to leave Managua, Nicaragua is responding to U.S. complaints of Sandinista support for the Salvadorean guerrilla.

On the domestic political front, the Sandinista Government last week moved to counter U.S. criticism of harassment of the opposition and delays in holding elections. Preliminary contacts were begun with some of the opposition parties operating inside the country on the holding of elections next year. The Sandinista leadership appears anxious to distinguish between the opposition and those "counter-revolutionaries" actively seeking to overthrow the regime from their bases inside Costa Rica and Honduras.

Over the weekend it was also announced that the Government would provide funds to permit the opposition daily, La Prensa, to keep publishing. Difficulties of buying hard currency for newspaper imports threatened its closure.

The test of U.S. attitudes towards these conciliatory gestures could come shortly. Sr Tomas Borge, Interior Minister, arrives in Washington tomorrow on a privately sponsored visit.

Manley to boycott poll in Jamaica

THE OPPOSITION People's National Party of Jamaica will not be taking part in the General Election scheduled for December 15. The party's national executive said it would not be fielding candidates as the Prime Minister had violated an agreement that no elections would be held until a new voter's list was prepared, Canarie James reports from Kingston.

Mr Edward Seaga, the Prime Minister, said he was replying to an opposition request for his resignation as finance minister in calling the election. He also wanted a mandate for pursuing an agreement with the International Monetary Fund for standby credits of \$180m, for which he has had to devalue the Jamaican dollar by 43.49 per cent.

Mr Manley said he had a recent undertaking from Mr Seaga that the next election would be on the basis of a new list. Using the old list of just under 1m voters will mean that about 200,000 due for listing could be disenfranchised.

Mr Seaga's ruling Jamaica Labour Party has already named 60 candidates. In the outgoing House of Representatives, the Government held 51 seats and Mr Manley's party the remaining nine.

Big turnout for protest in Montevideo

MONTEVIDEO on Sunday saw its biggest demonstration in 50 years as some 400,000 Uruguayans staged the latest in a series of anti-government protests. Jimmy Burns writes from Montevideo.

The rally was organized by the country's major political groupings and left most parts of the city—where over half of the country's 2.7m inhabitants live—virtually empty as protesters gathered in the capital's main park, near the monument dedicated to the country's independence heroes.

According to local observers, the large, peaceful turnout is expected to hasten relaxation of press censorship and a four-month ban on political activity.

Internal contacts between the military government and members of the two major parties—the Colorados and the Blancos—have already resumed. Current negotiations, expected to enter a more formal phase over the next month, are centred on constitutional reform before elections scheduled for November next year.

The current upsurge in popular opposition to the military authorities has been stirred by the recent victory in Argentina of the Radical candidate Sr Raúl Alfonsín.

Why should he care about quality if you don't?

It's not only production-line workers who wield a vital influence over the quality of your company's products. As the Chairman, Chief Executive or Managing Director, you carry the ultimate responsibility for quality in the widest sense.

Quality that starts with effective marketing to identify specific customer needs; product design that meets the need and makes manufacture and maintenance easy, exact and consistent manufacturing procedures; product testing that eliminates faulty components before they get built in.

Quality that doesn't end at the factory gates but follows through into after-sales service. Which means reacting to customer feedback and continually improving products.

If you're a successful company with competitive, reliable products that are making significant inroads into world markets, you probably know all there is to know about quality.

If not, there may be a few eye-openers in the literature we've prepared. It describes how some well-known British companies are getting their quality right and reaping the benefits.

And whatever products they make, they owe their success to one fact. Those running the companies and their workers care as much about quality as their customers do.

For your copies of the brochures telephone 01-215 4154 or write to the Department of Trade and Industry, SPCU (FT3), 20 Victoria Street, London SW1H ONE.



You may have read of British Caledonian's plan for a more competitive British air transport industry.

In summary, it proposes that we would pay to take over certain British Airways routes and operate them from Gatwick.

The full plan is currently being considered by the Secretary of State for Transport. Doubtless it will raise a few questions in his mind.

"Will your proposal for the reduction of British Airways' virtual monopoly increase competition and therefore result in a better deal for the customer?"

"Yes, Minister!"

"Will the transfer of certain flights to Gatwick lessen the congestion travellers face daily at Heathrow, and allow the Government's policy for the development of Gatwick to take off at last?"

"Yes, Minister!"

"Do I take it that your plan includes an early and substantial cash payment to British Airways?"

"Yes, Minister!"

"If your proposals are accepted, will British Airways continue to be the nation's largest airline, operating from the country's largest airport?"

"Yes, Minister!"

"Will your plan for a more competitive British air transport industry strengthen the potential for increased overseas earnings?"

"Yes, Minister!"

British Caledonian

WORLD TRADE NEWS

Dutch group awarded \$1.4bn contract for Saudi airport work

BY WALTER ELLIS IN AMSTERDAM

BALLAST-NEDAM, one of the largest Dutch construction groups, has won a \$1.4bn order to build airfield facilities for the Government of Saudi Arabia.

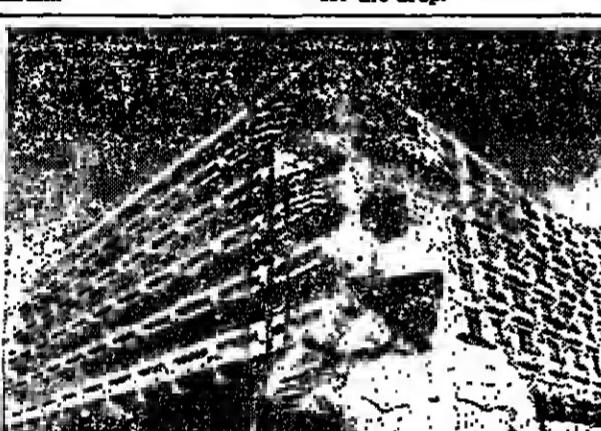
The contract will be carried out in conjunction with Hanil Development of South Korea, but project management, material supply and logistics will be controlled by Ballast-Nedam, which will be responsible for 65 per cent of the work.

No details have been given of the exact nature of the contract, but it is understood with the newly-ordered King Khaled International Airport at Riyadh. Work should take one and a half years and will be in several different sites.

Earlier this month, Ballast-Nedam announced advance orders worth \$700m. The new total, including 65 per cent of the latest contract, is \$1.6bn. Earnings for the group, which are forecast at only \$3.3m, are expected to rise to \$10m in 1984. Both sales and net results for several years beyond 1984 are also set to improve.

Ballast-Nedam has been negotiating hard for the major share of this particular project. It has been actively involved in the Middle East for many years and in 1981 secured an order from Riyadh, worth \$555m, to build a causeway between the Saudi mainland and the offshore sheikdom of Bahrain.

Even with this contract, however, 1983 looks like being a disappointing year. Sales are expected to come to around \$665m—nearly 25 per cent down on last year—with a reduced level of activity in international construction the main reason for the drop.



Make the Athens Marriott Hotel your business centre in Greece.

Athens Marriott Hotel is now open and has been designed to cater for all the needs of business travellers. Our rooms and suites are 5-star quality and our facilities include a trouble-free stay.

You can entertain in prestigious surroundings and of course we have the facilities to enable you to carry on business while you are away from home.

For reservations United States 1-800-228-0200; Amsterdam 020-435112; Frankfurt 0611-387492; Hamburg 040-45526; London 010-836852; Munich 089-132093; Your Travel Agent or your nearest Marriott office.

Everything that can be done to ensure the success of your business trip will be done.

Ledra Marriott Hotel
Athens

ARTURO BRACHETTI
Nominated as the most promising newcomer in theatre
SOCIETY OF WEST END THEATRE AWARDS

Stars in Y
"The most spectacular show in the West End"
BY J. D. F. JONES IN JOHANNESBURG

"Dancers exude spirit and youth" TIME OUT
PICCADILLY THEATRE Ω
Show from £3.50 Licensed until 2.00 am
Box Office 01-437 4508 Credit Cards 01-379 6565
Cocktails · Dinner · Show · Discotheque

TEHNOFORESTEXPORT

Is a Romanian Foreign Trade Company dealing mainly in exports of furniture and other musical instruments, prefabricated cottages etc. manufactured by 50 wood-working factories throughout the country.

For detailed information, please apply in full confidence to the exporting company.

Bucharest - Romania
4, Piatra Rosetti
Telephone: 13 67 17
Telex: 10330



Lynton McLain explains what airlines and travellers will find at the King Khaled airport

High costs no deterrent to Saudi planners

BILLLOWING Bedouin tents greet visitors entering into Saudi Arabia's \$2.5bn international showpiece airport in red desert country north of Riyadh, the capital.

The brown and cream striped tents and wild Arabian horses are next to a palm-lined motor-way for all to see. There are no Bedouins, however. There are no camels, either. The experience observed in a statement of a Government proud of its latest physical asset built to the glory of Islam, but equally proud of the country's past.

The tents are there "to underline just how far we have come" an Arabian commentator said.

A place of fist, featureless, arid red desert, the airport 22 miles north of Riyadh, the King Khaled International Airport, has been built complete with an unprecedented scale, even by the already impressive scale of Saudi Arabia's civil airports programme.

It is the most expensive civil airport ever built on new ground and the first time almost 30 countries, is the largest airport site in the world. The question western airlines are currently asking is will they be

able to justify starting services to the airport, however, pre-emptive it is to the Saudis?

The King Khaled airport is the second of three major international airports planned or in existence in Saudi Arabia. The prize-winning airport at Jeddah, on the Red Sea, was opened in 1979.

At the King Khaled site, at a total of \$1.5bn, far exceeded that at the Jeddah site, at a total of \$1.5bn, far exceeded that at the King Khaled airport, but the total included an air force base and a purpose-built terminal for pilgrims heading for Mecca.

Not content with two major international airports, the civil aviation authority in Saudi Arabia is already well ahead of the rest of the Eastern Province. International Airport near Dharan by the Gulf, Saudi officials are reluctant to give the official budgeted cost of this new airport, but unofficially they say it will cost about SR 11bn (\$3.2bn), the same as the new King Khaled International Airport.

Another completed airport at Jeddah, north of Dharan is to be handed over to the UK later this year. This will bring to 28 the total number of domestic and international airports in Saudi Arabia, reflecting the size of the country, in

production, from 10m barrels a day four years ago to around 5.7m barrels a day.

Whatever the impact, the Saudi Arabian Presidency of Civil Aviation (PCA), responsible for air traffic control and the building and maintenance of airports, and the maintenance of aircraft, has a monopoly — are to start soon after that date with limited services to King Khaled airport.

Nevertheless, foreign airlines

are uncertain about the aviation authority's policies. Three major airlines, including Swissair, British Airways, and Air France, already serve Jeddah and the

Red Sea commercial centre and port, to Riyadh on December 5. Foreign airlines—banned from flying to the existing Riyadh airport, where Saudia has a monopoly — are to start soon after that date with limited services to King Khaled airport.

The airline believes Riyadh

is becoming a "more important economic and administrative centre" with several head-

quarters of international companies moving from Jeddah,

the Red Sea commercial centre and port, to Riyadh on December 5. Initially, foreign airlines were

to be permitted to use only two international airports after the

King Khaled opens to traffic.

Those that chose to come to

King Khaled airport would have

to drop one of their other entry

routes at the new airport.

British Airways, with flights

already to start services to King

Khaled, December 5, with

two flights a week from Zurich,

is to be allowed to continue its

services from Zurich to Jeddah

and to Dharan.

The Swissair services are

wealth, and the general absence of oil wealth apart from Saudi Arabia, between Dharan and Riyadh.

Air France, which starts

services next month, has flights

between Paris and Jeddah and

DC-10 aircraft and Swiss con-

tractors.

The airline expects to be allowed to continue to fly

to both cities when it starts its

once weekly flight to Riyadh at

least for the time being.

Nevertheless, foreign airlines

are uncertain about the aviation

authority's policies. Three major

airlines, including Swissair, British

Airways, and Air France, already

serve Jeddah and the

Red Sea commercial centre and

port, to Riyadh on December 5.

Initially, foreign airlines were

to be permitted to use only two

international airports after the

King Khaled opens to traffic.

Those that chose to come to

King Khaled airport would have

to drop one of their other entry

routes at the new airport.

British Airways, with flights

already to start services to King

Khaled, December 5, with

two flights a week from Zurich,

is to be allowed to continue its

services from Zurich to Jeddah

and to Dharan.

The Swissair services are

UK press owners slam EEC over newsprint

By Andrew Fisher

THE Newspaper Publishers' Association (NPA) in Britain yesterday expressed strong and bitter criticism of the way in which the EEC Commission and the UK Government had handled the problem of newsprint supply in Europe.

Both Britain and West Germany, the major newsprint users and importers in the EEC, used up their duty-free import quota for 1983 earlier this month.

In past years, a supplementary quota has always been agreed. But this year, the Italians have vetoed this, arguing that they have surplus newsprint supplies of their own.

Mr H. M. Stephen, managing director of the Daily Telegraph and chairman of the Newspaper Raw Materials Committee, said there was now "200,000 tonnes shortage of duty-free newsprint within the EEC."

The NPA said that the duty-free quota for the UK alone is some 64,000 tonnes, which could represent £2m in duty alone. The NPA criticised the "completely inept handling" of the matter by the EEC authorities and said: "The UK Government now appears to be lacking the muscle to win our case in Brussels."

BAE wins order for Jetstreams

By Michael Donne, Aerospace Correspondent

VEE NEAL Airlines, of Latrobe, Pennsylvania, of the United States, has placed an order for six 18-passenger British Aerospace Jetstream 31 twin-turbo-prop airliners, worth about \$17m (£11m).

The airline is also changing its name to become Jetstream International Airlines.

BAE, Trans World Airlines of the U.S., predicts that 1984 will be another record year on the North Atlantic air routes between the U.S. and Western Europe.

In 1983, the airline has carried close to 3m passengers on all its transatlantic routes, with an operating profit of close to \$200m.

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

Growth in Japan's car exports to ease in next five years'

THE GROWTH in Japanese car exports will ease substantially during the next five years, according to the latest forecasts from the DRI Europe consultancy group.

The Japanese can be expected to add only 750,000 cars to their export total in the next five years whereas world-wide car demand will jump by 4m to 35.2m a year.

DRI says the major constraint will be the continued limitation on shipments of built-up cars to the U.S. which currently takes around half of total Japanese exports.

"We expect it will be necessary to peg Japanese sales at around 20 per cent of the total U.S. car market, head of local content legislation," DRI comments in its latest world auto report published today.

The Japanese will have to rely much more on domestic demand and exports of "knock down" (KD) car kits for future production growth. But the Japanese market itself will slow substantially.

DRI suggests that 1983 will be counted a year of moderate recovery for the world automotive industry following four consecutive years of contraction. But the recovery has been uneven and owes most to a turnaround in the largest and most mature car markets—West Germany and the U.S.

North America will overtake Western Europe again as the main car sales region in 1984 and will continue to account for more than one third of world

demand throughout the 1980s.

But the domestic North American producers will benefit from only about half the increase in total sales. Although U.S. car production should return to 8.5m by 1988, the net trade position is forecast to worsen with recovery, moving from a current 2.3m units deficit to one of 3.2m in five years' time.

And the four U.S. producers will have to share with an increasing number of competitors building from kits—assuming that the larger Rabbit II (Golf) restores Volkswagen's share, with Renault's French-Mexican imports, Honda Accords and the prospect of Nissan opening a car assembly plant at the Tennessee truck plant.

Compared with North

America and Western Europe,

Japan is still far from being a "mature" car market and, according to DRI: "Current Japanese pessimism about the domestic scene relates rather to the squeezing of margins (in contrast to those in export business) and to the prospect of annual sales gains down to 3 to 4 per cent a year in contrast to the 15 per cent per annum in the 1960s and early 1970s."

The DRI World Auto Forecast Report (210 pages) \$1,600 or £900 from DRI Europe, 30 Old Queen St., St. James's Park, London SW1H 9HP.

TALKS BETWEEN the EEC and China on the level of Chinese sales of textiles and clothes to the Community, which began in Brussels last Monday have reached deadlock.

The European Commission, which is negotiating on behalf of the ten member states, is to raise the breakdown at today's meeting of the Ten's foreign ministers. The Commission will seek guidance on whether the foreign ministers want any change in policy, which is to extract a hard deal from the Chinese.

The indications last night were that the ministers would stand firm and send the Commission back to the negotiating table with an unattractive brief. This means that the talks could drag on until Christmas rather than finish at the end of this week as originally hoped.

If they do go on, the Chinese position could be strengthened because on December 15 its application to join the Multifibre Arrangement, which governs a large part of world trade in textiles and clothing, is almost certain to be accepted by the General Agreement on Tariffs and Trade meeting in Geneva. The Chinese would then be able to ask for the same terms as other MFA signatories.

The present talks are about a renewal of the bilateral textile agreement between the Com-

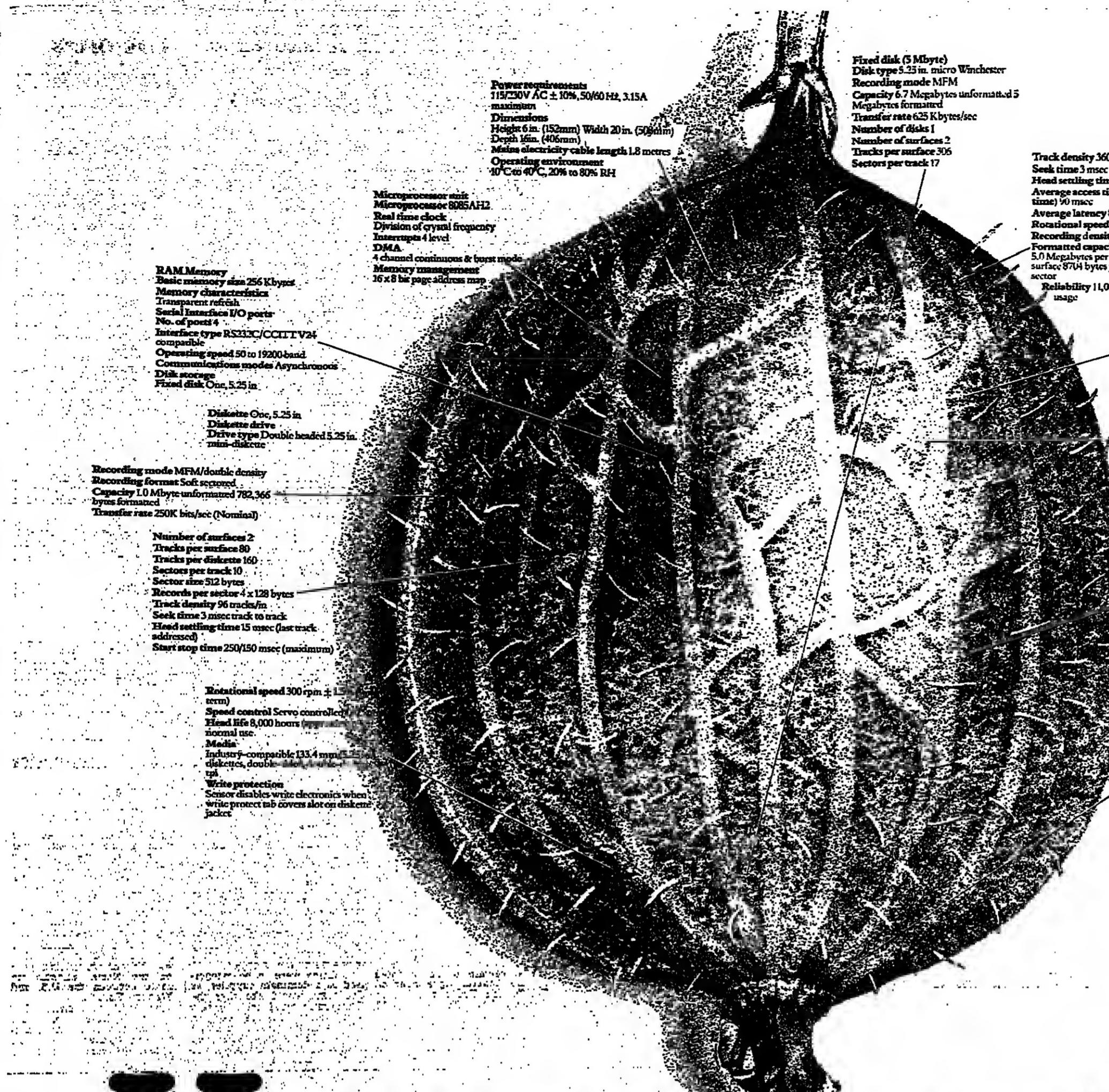
mission and China.

However, this overlooks the fact that China is not a major supplier of those items, such as cotton yarn, spun synthetic fabrics, knitted shirts, sweaters and trousers, which are known as sensitive products. It sends far less of these goods to Europe than Hong Kong, which is the dominant supplier.

If China were to be categorised as a dominant supplier, as Conteford would like, then the Community could hold the rate of growth of Chinese goods in these sensitive areas to minimal amounts. Hong Kong has been granted "zero growth" rates in these categories.

We want to attract new enterprises, new industries, new initiatives.

Every Marylander will welcome you.



Power requirements
115/230V AC ± 10%, 50/60 Hz, 3.15A maximum
Dimensions
Height 6 in. (152mm) Width 20 in. (508mm)
Depth 16 in. (406mm)
Main electricity cable length 1.8 metres
Operating environment
10°C to 40°C, 20% to 80% RH

Fixed disk (5 Mbyte)
Disk type 5.25 in. micro Winchester
Recording mode MFM
Capacity 6.7 Megabytes unformatted 5
Megabytes formatted
Transfer rate 625 kbytes/sec
Number of disks 1
Number of surfaces 2
Tracks per surface 306
Sectors per track 17

Track density 360 tracks/in.
Seek time 3 msec track to track
Head settling time 15 msec
Average access time (including settling time) 90 msec
Average latency 8.33 msec
Rotational speed 3600 rpm ± 1%
Recording density 8720 bits/in. maximum
Formatted capacities
5.0 Megabytes per drive 2.5 Megabytes per surface 8704 bytes per track 512 bytes per sector
Reliability 11,000 hours MTBF typical usage

M2200 Series Display and Keyboard
Primary power
95 to 264 volts AC single phase 47 to 63 Hz less than 65 W

Cabinet dimensions (W x H x D)
16.14 in. (41.0 cm) x 14.00 in. (35.6 cm) x 13.38 in. (34.0 cm)
Keyboard dimensions
16.14 in. (41.0 cm) x 2.75 in. (20 cm) x 8.66 in. (22.0 cm)
Display unit weight 30lbs (13.6 kg)
Keyboard weight 4.5lbs (2.3 kg)
Screen dimension 12 in. diagonal

Phosphor p-31 green non-plane
Screen format 24 lines x 80 characters plus 25th line for status information
Character format 7 x 9 dot matrix
Character block 10 x 12 dot matrix
Character set
128 character ASCII (96 alphanumeric + 32 control), 16 special graphics. Additional 64 block graphic characters
Scanning
Half interlace with protected fields, reverse video, underline, blink and blank plus combinations
Communications interface RS232C, or 20mA current loop
Communication
Half duplex or full duplex (switch and keyboard selectable), 10 or 11 bit word

Band width
Switch selectable: 75, 110, 150, 300, 1200, 2400, 4800 and 9600. (Maximum 4800 for current loop)
Parity
Odd, even, no parity, mark and space (switch and keyboard selectable)
Word structure 7 or 8 data bits, 1 or 2 stop bits
Communication protocol X-ON, X-OFF or DTR control

RAM Memory
Basic memory size 256 Kbytes
Memory characteristics
Transparent refresh
Serial Interface I/O ports
No. of ports 4
Interface type RS232C/CCITT V24 compatible
Operating speed 50 to 19200 baud
Communications modes Asynchronous
Disk storage
Fixed disk One 5.25 in.

Diskette One, 5.25 in.
Diskette drive
Drive type Double headed 5.25 in.
mini-diskette

Recording mode MFM/double density
Recording format Soft sectored
Capacity 1.0 Mbyte unformatted 782,366 bytes formatted
Transfer rate 250K bps/sec (Nominal)

Number of surfaces 2
Tracks per surface 80
Tracks per diskette 160
Sectors per track 10
Sector size 512 bytes
Records per sector 4 x 128 bytes
Track density 96 tracks/in.
Seek time 3 msec track to track
Head settling time 15 msec (fast track addressed)
Start stop time 250/150 msec (maximum)

Rotational speed 300 rpm ± 1%
Seek time 3 msec
Head life 8,000 hours (approximate normal use)
Media
Industry-comparable 133.4 mm 5 1/4 in. diskettes, double density, 512 bytes/sector
Write protection
Sensor disables write electronics when write protect tab covers slot on diskette jacket

How not to pick a business computer.

Of course you want to keep up with the latest advances in computer technology.

But just because a computer claims to be the fifth generation (or is it the sixth, by now?) and is named after a fruit, doesn't make it the perfect computer for you.

What matters is that it is the most efficient for your needs.

If you could understand the gobbledegook next to the Gooseberry you'd see that it's quite impressive. In fact all those specifications are for our own M2226 series business computer.

But you really need to know a little more than that.

Because the Merlin range of word processors and business computers come with one or two rather uncommon features.

Like training courses.

After all why spend good money on a computer if you can't make good use of what it offers? So there are training courses for the complete Merlin range of equipment and programs.

And technical back-up.

We also appreciate that occasionally when operating your Merlin computer you may get stuck. A mental block. You've mislaid the manual or pressed the wrong key.

In that case all you have to do is ring the hotline number to your local Merlin office, and one of our helpful experts will help you solve your problem.

That expert will have exactly the same equipment as you, loaded with exactly the same software. So he or she can duplicate where you got stuck. And tell you how to put it right.

If you're interested in talking to Merlin just fill in the coupon or dial 100 and ask for Freefone Merlin.

Please send me information about your word processors and desk-top computers.
To: Victor Brand, Merlin, FREEPOST London SW19 8BR

Name _____
Company _____
Address _____
Tel. No. _____

FT 28.71

FT 28.71



Merlin
British Telecom Business Systems

Someone had to make it simpler.

UK NEWS

Ulster political leaders condemned by Prior

BY MARGARET VAN HATTEM, PARLIAMENTARY CORRESPONDENT

MR JAMES PRIOR, the Northern Ireland Secretary, last night lashed out at the Province's political leaders over their refusal to participate in talks on the security situation following the armed attack on a Protestant church in Derry.

He warned that their response had damaged their standing in the UK, where the excuses they advanced for not attending were seen as "unconvincing, anomalous and frankly incredible."

Speaking in the Northern Ireland Chamber of Trade, Mr Prior said "surely of all times this was not the

occasion for political manoeuvring. I think people in Northern Ireland and Great Britain will draw their own conclusions about the response of their political leaders. It was a dreadful reflection on our political life and a lost opportunity."

He assured his audience that the security forces would not be put off by "terrorist atrocities" but would get on with their task. He added: "I suspect we all wish that those who have been elected to represent their community might be more ready to get on with theirs."

Like many frustrated Northern Ireland secretaries before him, Mr

Ford offer faces crucial vote

BY DAVID SRINDLE, LABOUR STAFF

MOST of the 16,800 manual car workers at the Ford plants at Dagenham, Essex, will vote on the company's 7.5 per cent pay offer today. The meetings are likely to determine whether there will be a strike throughout the Ford workforce.

Yesterday the number of plants against a strike and in favour of the offer rose to two when a meeting of the Ford parts centre at Daventry, Northamptonshire, had so far voted against a strike, the company re-

mained confident that the call will ultimately be rejected. Six plants, including three at Halewood, have voted for a stoppage.

Today's meetings at Dagenham are likely to prove decisive in the overall balance of opinion. There are also meetings at major plants at Southampton, Hampshire, and Basildon, Essex.

Staff unions are also voting on a strike call over a 7.5 per cent offer.

American Airlines announce an easier way to fly two for the price of one non-stop to Dallas.

From now until December 31st 1983, when you accompany a passenger paying the full round-trip Business Class fare, we'll fly you round-trip from Gatwick to Dallas absolutely free of charge.

And should you and your flying partner wish to continue your journey on to Houston, it will cost you only £55 extra return.

All you have to do is choose one of our non-stop Gatwick to Dallas flights on either Sunday, Tuesday or Thursday.

Then leave the rest to us.

After all, we're the only airline that flies non-stop to Dallas.

And pampers you with award-winning service.

Just think of it. Now you can each have a wide, comfortable seat all to yourself.

You won't need to take turns sipping your complimentary cocktail.

Or haggle over the free head-set we provide for in-flight entertainment.

Or suffer the indignity of having to share a dinner plate.

With over 800 American flights daily between more than 75 major US cities, getting where you need to go is as easy as getting there for less.

For further details on our two for the price of one offer and other information, contact your travel agent or ring American Airlines on **AmericanAirlines** 01-629 8817. The all American Airline

Call for scrutiny of stock markets

By Peter Riddell, Political Editor

THE GOVERNMENT will tomorrow face pressure from the opposition to put the Stock Exchange under much closer parliamentary and outside scrutiny.

Labour and the two Alliance parties have tabled amendments to the Bill, which seeks to exempt the Stock Exchange from proceedings under the Restrictive Trade Practices Act.

Mr Peter Shore, and other Labour MPs have proposed that the Trade and Industry Secretary should make an annual report to Parliament on the progress made by the Stock Exchange in removing the restrictive practices.

Dr David Owen, Social Democratic Party leader, has proposed that the Monopolies and Mergers Commission should conduct an inquiry into the practices of the exchange to report by the end of next year.

The Bill is expected to complete its passage through the House of Commons tomorrow before being passed to the House of Lords.

Leader of transport union to step down

BY PHILIP BASSETT, LABOUR CORRESPONDENT

MR MOSS EVANS last night announced his resignation as general secretary of the Transport and General Workers' Union (TGWU), Britain's largest union. His decision, which takes effect in July 1985, is expected to start a long drawn out battle for succession.

The strongest early candidates to follow him are probably Mr Alex Kitsoo, the tough deputy general secretary of the union, who was the linch-pie of the TGWU's road haulage and petrol tanker drivers' strikes in the 1978-79 'winter of discontent', and Mr George Wright, the TGWU's Welsh regional secretary, seen by many in the union as Mr Evans' heir apparent.

Given the left-wing nature of the 1.5m-strong union any new leader is unlikely to mark a significant political break. If, however, any new incumbent proves to be a stronger figure than Mr Evans turned out to be, it could have a marked impact on the internal politics of the Trades Union Congress (TUC) - and therefore on its relationship with Government.

No reason was given last night for the resignation, and Mr Evans declined to comment.

After a prolonged and serious bout of ill-health last year, however, from which many TGWU members



Mr Moss Evans

thought he would not return to the union, there was widespread speculation that Mr Evans would announce his resignation at his conference this year in the Isle of Man.

Because the union then became closely enmeshed in a row over its own methods of deciding how to cast its Labour Party block vote for the party, it was thought Mr Evans decided to defer his expected announcement until later in the year.

Mr Evans, 58, was born in Wales and joined the TGWU at the age of 16.

New law will break opticians' monopoly

By Ivor Owen

LEGISLATION is to be introduced to stimulate competition in the sale of spectacles. Restrictions on advertising by opticians are to be lifted, and retail stores and supermarkets will be allowed to supply spectacles on a 'prescription only' basis.

The decision announced in the House of Commons yesterday by Mr Norman Fowler, Social Services Secretary, follows widespread complaints among consumers about the monopoly position of opticians and the high cost of spectacles.

Giving an assurance that the new powers would be used carefully, Mr Fowler said: "In particular we will draw a distinction between the professional function of sight testing and the commercial activity of selling glasses."

Dealing with the monopoly to dispense and sell spectacles, he acknowledged the continuing need for public protection in certain areas such as dispensing for children and the fitting of contact lenses. But the Government had decided that the level of protection provided at present afforded too much protection for the seller.

Mr Fowler explained that the changes proposed by the Government would allow non-opticians to sell glasses under carefully prescribed conditions.

These would ensure that no risks were taken with a person's sight. All sales would have to be made against a recent prescription (not more than two years old) after a sight test by an appropriately qualified optician or doctor. No one other than a qualified optician or doctor would be able to sell glasses for children or to fit contact lenses.

Supplies of free frames and lenses to children and families on low incomes would continue, but others who bought National Health Service (NHS) spectacles would, in future, be able to obtain a wider selection of non-NHS products at reasonable prices, he said. The NHS would continue to provide free sight tests.

Who ever heard of renting micros?

...We talk of nothing else!

Want an Apple or an Apricot Microcomputer? Maybe an IBM or a Sirius System for your office? But which one? It's an expensive business if you get it wrong. See CCA and we'll rent you the system of your choice, on a capital outlay and if it's not suitable - change it for another.

When you are happy with the chosen system you might want to buy it - we can arrange that too! Return the coupon - the painless way to get into office automation.

Name _____
Organisation _____
Address _____

CCA (MICRO RENTALS) LIMITED
10-14 Old Broad Street, London SW1 5AS
Telephone: 01-370 1381/2/3
Telex: 236822 CCA G.



Do you employ school-leavers?

If they left school this year before their 18th birthday you can get:

1. A wage subsidy up to £1,300 over 25 weeks for each school-leaver on your payroll.

2. Free Training in typing, shorthand, bookkeeping, P.A.T.E., word processing and all about computers.

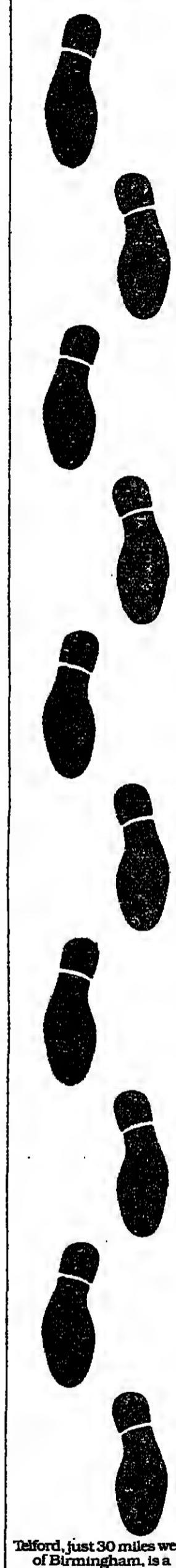
This offer is only for employers whose school-leavers are doing office work.

No paper work - we do it all for you.

SIGHT & SOUND
YTS MANAGING AGENT TO MSC
01 379 6922

118/120 Charing Cross Road, (opposite Foyles)

100 NEW COMPANIES HAVE MARCHED HERE IN THE LAST YEAR.



Telford, just 30 miles west of Birmingham, is a mecca for high technology companies. Printed circuit boards, industrial robots and video tapes are all made here.

Telford's M54 motorway will be directly connected to the M6 this year, and Telford is also the site of a proposed new Enterprise Zone.

For a full information package, call or write to: Commercial or Industrial Director, Telford Development Corporation, Priory Hall, Telford, Shropshire TF2 9NT. Telephone: 052 613131.

Telford

The Growing State

Fares subject to government approval. Return travel to be completed within 30 days after departure. Fares and schedule subject to change without notice.

Jeri is 11/8

Top technology for deep research. Agip.

The deeper you want to go to find and produce oil or gas, the higher the level of your technology must be. And it needs top technology to reach energy sources at a depth over 25,000 feet onshore and 4,500 feet water depth offshore, and this is the technology that Agip supplies. So, when you are looking for an efficient, top rank oil company of international standing, think of Agip. Born in 1926, Agip is today among the ten largest oil companies in the world and internationally operating company involving men and technologies with investments amounting to 17 billion dollars with constantly

high profits over the years to secure availability of energy at a national and international level. Agip with a very reliable economic and operative framework and with an enviable richness of experience and positive results participates in 180 joint-ventures with major oil companies all over the world, exporting high technology and sophisticated know-how. Agip operates at the highest international standard in 30 countries in Europe, Africa, the Far and Middle East, America and Australia to make its own contribution to the solving of energy problems with deep thinking and top results.



Eni Group

Agip
Deep thinking. Top results.

BUSINESS SUFFERS NO DELAY.



Dassault International

A businessman is a marathon man. From working breakfasts to meetings, his life is governed by a stopwatch, not by a clock. This sort of rhythm excludes short-breathed members from his team, the 100 metres record holders who cannot perform just as smoothly over a 10,000 metres distance.

Nearly 800 top executives, both in the public and private sectors, have experienced this vital efficiency with the Falcons, even when carrying out a mission in remote areas under severe climatic conditions.

Did you know, for instance, that during nearly 8 years the American transportation company "Federal Express" has subjected its 32 Falcon 20's "Cargo" to a gruelling pace which only an exceptional plane could withstand, with an availability ratio

during this period of 99,5 %. To achieve such a performance, you need a special breed of aircraft. Indeed the Falcon is the only corporate jet whose structure has been certified "without working life limit". For the Falcon users this means that they do not have to replace regularly such vital (and costly) parts as, for instance, a complete landing gear.

The Falcons are also the only aircraft for which the manufacturer has dared to issue a guarantee reaching 10 years/

10,000 flying hours. All of which stems from the often-mentioned fact that the Falcon is a real airliner built like a fighter plane.

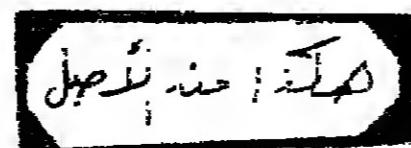
But we keep talking, while time goes by. Quick, take off! Business suffers no delay.

A special information kit on the Falcon 100, 200 and 50 has been prepared. To obtain it, please send your card to Paul Delorme, Dassault International, 27 rue Victor-Pauchet, 92420 Vauresson, France, or just call him at the following number: (1) 741.79.21.

Dassault International



Business takes off with Falcon



UK NEWS

How Mr Shah ended up in the long grass

"All I really want to do is fly my plane, play golf and look after my children." The words are those of a slightly bemused Mr Shah, Jean Shah, better known as Eddie, chairman of the Messenger Newspaper Group in Cheshire, whose dispute with the National Graphical Association (NGA) has stopped publication of several Fleet Street newspapers.

Barricaded into his home by day and his factory by night, the 30-year-old Mr Shah has found himself almost by accident at the centre of a political and industrial whirlpool.

Indeed, if his secretary had not handed him a Department of Employment pamphlet on the 1980 and 1982 Employment Acts in July, Mr Shah would probably still be involved in a little local difficulty with the union.

He is—in fact—exactly the sort of small entrepreneur that unions, and even some employers, feared would unlock the law and engulf them all. Mr Shah is just that kind of "outsider"—with no background in corporate management and nothing but contempt for the "ways and means" of traditional industrial relations.

He saw himself from the start as the severely harassed small businessman with few weapons to use against the union which was preventing him from managing his company. He discovered the laws available to him and, apparently without much of a second thought, used them.

"I thought this country was about democracy and the rule of the law. I don't understand people who say you shouldn't use laws because you might get hurt," he says.

Until the indirect support of some Newspaper Publishers' Association members yesterday he felt lonely and exposed and, frankly, regretted having become so embroiled. Before last weekend he had only been telephoned by a publisher, who offered to buy him out. He says that even the local newspaper managers around Manchester—to whom he used to look for industrial relations advice—have shrunk away. He reports one local manager as saying: "Sorry Eddie, but you've left the rails now and you're way in to the long grass."

But Mr Shah is not as wide-eyed as he sometimes appears, and after two years of bitter fighting with the NGA he is not in a mood to give way. He is a shrewd and successful

David Goodhart talks to the small publisher who took on the NGA

businessman and, as befits a newspaper proprietor, his public relations have been excellent.

He was educated at Gordonstoun, the Scottish public school, and is very well connected, coming from a distinguished line of anglicised Persians. His grandfather was a London-trained surgeon and his father a United Nations diplomat and an authority on maritime law.

He is an open, affable, rather boyish figure, who lives in a smart house in Altringham with his wife and three children. After working in the theatre and in television production he sold his house to realise his ambition of owning a newspaper.

Mr Shah launched his first free newspaper—the Sale and Altringham Messenger—in 1974 during the three-day week. He claims proudly that it was the first free paper in the country with editorial content. His six titles now have as much editorial content as most paid-for weeklies.

His papers are campaigning—even rather left-wing—full of stories about union fights against the cuts, and he is very difficult to fit into orthodoxy and demography. He is proud of his 22 years of trade union membership. For at least three years he operated a closed shop at his Stockport typesetting plant and a week ago reached agreement with the NGA for a post-entry closed shop—which insists on compulsory union membership throughout the group.

But if this was not at root a fundamental clash of principles over the closed shop, how did the present showdown arise?

"It just evolved," says Mr Shah.

The trouble started with an old-

fashioned row over a house agree-

ment at Stockport—where Mr Shah had started his own typesetting in 1979. "We had perfectly good rela-

tions with the union and the local

branch president walked in and

without even looking at the agree-

ment we had, just tore it up and

said, 'I'll get you a better one.'

Mr Shah says that after that inde-

pendent the mugging started in earnest.

ICI warns upturn will not last

BY CARLA RAPORT

RATIONALISATION of the chemical industry's capacity must continue despite the current upturn, the head of ICI's petrochemicals and plastics division has warned.

Mr Tom Hutchinson, chairman of ICI's largest division, said: "There will certainly be another downturn, no matter how long the current improvement lasts, and we have to prepare for it."

The division broke even for the first time in three years in the third quarter of this year. Mr Hutchinson said: "Even though we are in the

black, we are not at anything like a reasonable level of profitability. I hope that the industry doesn't sit back and become complacent as the trade cycle improves."

He cautioned the chemical industry against viewing the upturn as an indication of improving growth in demand. He said the industry was experiencing the end to de-stocking, a moderate economic improvement and a refilling of the stock pipeline.

"It isn't going to last," he said. "We all expect the improvement to

last until the first half of 1984, but I begin to grow nervous about the second half of the year. I'd be willing to take a bet that we will be in a downturn again in 1986."

Speaking at the division's first general press conference in three years, Mr Hutchinson pointed out that his division had shut down 25 per cent of its capacity since 1980, eliminating some £140m of variable and fixed costs in total. He said the chemical industry across Europe had shut down 15 per cent of its production capacity.

"It's simply a matter of like meeting like.

And likely lads don't have to be big boys. There's plenty of local talent made very good too.

They're doing very well in Redditch, thank you. Halfords, Serck Services, BL Systems...

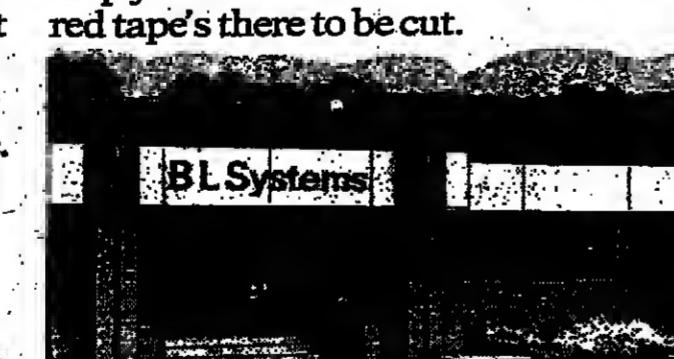
And there's a wide choice.

If we've got the building you want, you can have it—and have it fast. Next week, if you like.

And there's a wide choice.

500 square feet or 50,000. New or refurbished. Office or factory. And the very latest in high specification multi-use units as well.

We want Redditch to succeed. Which means we want you to succeed. So we'll give you all the practical help you can handle. And a belief that red tape's there to be cut.



If we've got the building you want, you can have it—and have it fast. Next week, if you like.

And there's a wide choice. 500 square feet or 50,000. New or refurbished. Office or factory. And the very latest in high specification multi-use units as well.

HIGH EFFICIENCY



AIR FRANCE CARGO:
TRANSPORTING AN EIGHT-TON ROAD
COMPACTOR IS THE SORT OF TASK WE
CARRY OUT EVERY DAY. QUICKLY AND
RELIABLY. AND THIS EFFICIENT SERVICE
HAS HELPED MAKE AIR FRANCE THE
WORLD'S SECOND LARGEST INTERNATIONAL
CARGO CARRIER.
A PERFORMANCE THAT'S JUST ANOTHER
EXAMPLE OF THE HIGH LEVEL EFFICIENCY
YOU FIND WHEN YOU FLY AIR FRANCE.

AIR FRANCE
WE'RE AIMING EVEN HIGHER

Whatever happened to the likely lads?

They're doing very well in Redditch, thank you. Halfords, Serck Services, BL Systems...

And there's a wide choice. It's simply a matter of like meeting like.

They're doing very well in Redditch, thank you. Halfords, Serck Services, BL Systems...

And there's a wide choice.

If we've got the building you want, you can have it—and have it fast. Next week, if you like.

And there's a wide choice.

500 square feet or 50,000. New or refurbished. Office or factory. And the very latest in high specification multi-use units as well.

Aren't you ready for Redditch?

If not, there are sites ready to go. And a list of building contacts ready and waiting. And when you want to expand, we won't cramp your style. We've been known to draw up a new lease rather than hold up a move.

Redditch has a long list of successes for others.

We believe we can do it for you.

Phone Jayne Gannon on Redditch (0527) 64200. And she'll arrange to take you for a tour to show you how.

Because, big or small, Redditch is ready for you.

Post to: Bernard Ryan,
Property Director, Redditch Development Corporation,
Holmwood, Plymouth Road North, Redditch,
Worcestershire. Tel: Redditch 635201.

Please arrange for me to have:

a video presentation on Redditch (format required _____)

a fact file a visit to Redditch

Name _____ Position _____

Company _____

Address _____

Postcode _____

Telephone _____

FT3

THE APPLICATION LISTS WILL OPEN AT 10.00 a.m. ON FRIDAY 2nd DECEMBER 1983 AND WILL CLOSE AT ANY TIME THEREAFTER ON THE SAME DATE. At any time before the announcement of the basis of allocation the Bank of England may proceed in which event no allocations will be made and the underwriting agreement will terminate. The whole of the issued ordinary share capital of Cable and Wireless plc ("Cable and Wireless" or "the Company"), including the Ordinary Shares now being offered, is listed on The Stock Exchange in London. The information given herein with regard to Cable and Wireless and its subsidiaries and associated companies ("the Cable and Wireless Group" or "the Group") has been supplied by its Directors. The Directors have taken all reasonable care to ensure that the facts stated herein relating to the Cable and Wireless Group are true and accurate in all material respects, and that there are no other material facts the omission of which would make misleading any statement herein, whether of fact or opinion, relating to the Cable and Wireless Group. All the information given is based on the basis of English law, by which all contracts resulting from applications hereunder shall be governed. No person receiving in any territory outside the United Kingdom a copy of this Offer for Sale and/or an Application Form may treat the same as constituting an invitation to him, nor should he in any event use any such Application Form, unless in the relevant territory such an invitation could lawfully be made to him without compliance with any unfulfilled registration or other legal requirements.



No action has been or will be taken by the Lords Commissioners of Her Majesty's Treasury, the Bank of England, Kleinwort Benson Limited ("Kleinwort Benson") or the Company which would permit a public offering of the Ordinary Shares now being offered or the distribution of this Offer for Sale and/or Application Forms in or from any country or jurisdiction outside the United Kingdom where action for that purpose is required. Accordingly, it is the responsibility of any person outside the United Kingdom wishing to make an application hereunder to satisfy himself as to the full observance of the laws of the relevant territory in connection therewith, including the obtaining of any governmental or other consents which may be required or the compliance with other necessary formalities, and to pay any transfer or other taxes required to be paid to such territory in respect of Ordinary Shares acquired by him under this Offer for Sale.

The Ordinary Shares now being offered have not been and will not be registered under the United States Securities Act of 1933 and may not be offered or distributed directly, in the United States or to any United States person as part of the distribution of the Ordinary Shares now being offered. For these purposes "United States" means the United States of America and its territories and possessions and "United States person" means any national or resident of the United States and any corporation, partnership or other entity created or organised in or under the laws of the United States or of any political subdivision thereof.

Cable and wireless plc

(incorporated in England in 1929 under the Companies Acts 1908 to 1917; registered no. 238525)

Offer for Sale by Tender

by

The Governor and Company of the Bank of England

on behalf of

The Lords Commissioners of Her Majesty's Treasury

in conjunction with

Kleinwort, Benson Limited

of

100,000,000 Ordinary Shares of 50p each

at a minimum tender price of 275p per share

(with provision for persons applying for no more than 1,000 shares to apply at the Striking Price)

Payable: On application

By 3.00 p.m. on 17th February 1984

100p per share

the balance of the purchase price

Court of Directors of Cable and Wireless

Eric Sharp, C.B.E.
(Chairman and Chief Executive)

David Berriman

Gordon C. Brunton

Douglas C. Buck

Richard W. Cannon

Joseph H. Crouch

Sir Patrick Meany

Brian A. Pamberton

Ernest F. Potter

Philip J. Warwick

Alan E. Wheately
(Appointed by H. M. Government)

Secretary and Registered Office
Richard E. McAlister,
Mercury House,
Theobalds Road,
London WC1X 8RJ

Solicitors to the Offer
Freshfields

Solicitors to the Underwriters
Linklaters & Paines

Solicitors to Cable and Wireless
Speechley Bircham

Auditors of Cable and Wireless
Deloitte Haskins & Sells

Registrars of Cable and Wireless
National Westminster Bank PLC,
Registrar's Department,
PO Box No. 82,
37 Broad Street,
Bristol BS9 7NH

Kleinwort, Benson Limited	Baring Brothers & Co., Limited	Morgan Grenfell & Co. Limited	J. Harry Schroder Waggs & Co. Limited	Mullens & Co.	Cazenove & Co.	James Capel & Co.	Rowe & Pitman
---------------------------	--------------------------------	-------------------------------	---------------------------------------	---------------	----------------	-------------------	---------------

DETAILS OF THE OFFER FOR SALE

Offer for Sale Statistics		
Minimum tender price per share	275p
Price earnings ratio at the minimum tender price based on earnings per Ordinary Share for the year to 31st March 1983 (adjusted for the September 1983 capitalisation issue)	
—on actual tax charge	11.4 times
—on notional 52 per cent. tax charge	16.4 times
Gross dividend yield at the minimum tender price based on the gross final dividend per Ordinary Share for the year to 31st March 1983 (adjusted for the September 1983 capitalisation issue) and the gross interim dividend per Ordinary Share for the year to 31st March 1984	3.0 per cent.

Note: If the Striking Price is higher than the minimum tender price, the price earnings ratios and the gross dividend yield will alter.

Introduction

In November 1981 H.M. Government reduced its 100 per cent. holding in Cable and Wireless by means of a public offer for sale of 133,285,000 Ordinary Shares of 50p each. Following that offer for sale, and taking into account the shares committed at that time by H.M. Government to the Group's Employee Share Schemes, H.M. Government held just over 50 per cent. of the issued share capital of the Company. In March this year the Company issued 30,000,000 Ordinary Shares in connection with the purchase of shares in Hong Kong Telephone Company Limited, thus reducing H.M. Government's holding to just over 45 per cent. There was a 1 for 2 capitalisation issue in September 1983.

This Offer for Sale by H.M. Government will result in its holding being reduced to approximately 23 per cent. of the issued ordinary share capital. H.M. Government also holds the one Special Rights Preference Share, the principal rights of which are summarised in paragraph 1 of the section headed "General Information" overleaf. H.M. Government has no plans at this stage to sell any more of its present holding in Cable and Wireless and will not do so in the next two years.

H.M. Government has recently reaffirmed that it does not intend to use its rights as a shareholder to intervene in the Company's commercial decisions. Nor does it expect to vote its shareholding at general meetings of the Company in opposition to resolutions supported by a majority of the Court of Directors, although it retains the right to do so.

The issued Ordinary Shares of Cable and Wireless are fully paid and identical in all respects. The Ordinary Shares now being offered will be sold with the right to receive the interim dividend of 2.40p per share (3.43p gross) payable on 31st March 1984, which will be paid to the persons in whose names the shares now offered are first registered following the Offer for Sale. Unless otherwise announced in the press, payment of the interim dividend will be made in accordance with dividend mandates relating to holdings of Ordinary Shares in force on the date of payment.

Procedure for Applications

All shares for which applications are wholly or partly accepted will be sold at the same price (the "Striking Price"), which will be not less than the minimum tender price of 275p per share. The Striking Price may, however, be higher than the minimum tender price.

A person applying for not more than 1,000 shares may make either a Tender Application or a Striking Price Application. A Tender Application means an application at the minimum tender price of 275p per share or at any higher tender price per share which is a whole multiple of 1p chosen by the applicant. A Striking Price Application means an application under which the applicant does not have to decide at what price he should tender but will be deemed to have tendered at the Striking Price.

A person wishing to make a Striking Price Application must write the words "Striking Price" in the appropriate box on the Application Form.

A person applying for more than 1,000 shares must make a Tender Application.

All applications must be for a minimum of 100 shares and thereafter for multiples of shares as follows:

Number of shares applied for	100—500	500—2,000	2,000—10,000	10,000—20,000	20,000 and over
Must be in multiples of	50 shares	100 shares	500 shares	1,000 shares	5,000 shares

A person proposing to apply for shares who is in any doubt as to the course which he should take should consult his stockbroker, bank manager, solicitor, accountant or other professional adviser.

The purchase price is payable in two instalments. The first instalment of 100p per share is payable on application. The balance is payable by 3.00 p.m. on 17th February 1984.

A separate cheque or banker's draft for 100p per share, drawn in sterling on a bank in and payable in the United Kingdom, the Channel Islands or the Isle of Man, may be payable to the Bank of England and crossed "Not Negotiable—C & W Shares", must accompany each application.

Applications must be made in accordance with the conditions set out herein and the instructions contained in the Application Forms. Tender Applications lodged without a price being stated will be deemed to have been made at the minimum tender price. All cheques are liable to be presented for payment, but presentation of cheques accompanying applications in respect of which no allocation of shares is expected to be made will be avoided as far as is practicable. Letters of Acceptance and cheques in respect of refundable application monies may be retained pending clearance of applicable cheques. The right is reserved to reject, in whole or in part, any application regardless of the price tendered or deemed to have been tendered. Furthermore, except as provided below under "Employee Applications", a person may not make:

- (i) more than one Striking Price Application;
- (ii) both a Striking Price Application and a Tender Application;
- (iii) more than one Tender Application at the same price.

Accordingly, any multiple applications or suspected multiple applications (other than Tender Applications at different tender prices) are liable to be rejected or aggregated.

Applications, which will be irrevocable until 13th December 1983, must be made on the Application Forms provided and should be lodged by post or by hand so as to be received by 10.00 a.m. on Friday 2nd December 1983 with the appropriate Receiving Banker by reference to the initial letter of the (first-named) applicant's surname (or, in the case of a corporation, to the initial letter of its name) as follows:

A—H Barclays Bank PLC, New Issues Department, PO Box 123, Fleetway House, 25 Farringdon Street, London EC4A 4HD

I—T National Westminster Bank PLC, New Issues Department, PO Box 79; 2 Princes Street, London EC2P 2BD

U—Z Bank of England, New Issues, Watling Street, London EC4M 9AA.

Alternatively, applicants for whom it is more convenient to submit applications to a Receiving Banker in Scotland may lodge applications by post or by hand so as to be received by 10.00 a.m. on Friday 2nd December 1983 with:

Bank of Scotland, New Issues Department, 26A York Place, Edinburgh EH1 3EY.

Applicants may also lodge their applications by hand in envelopes addressed to the appropriate Receiving Banker and marked "C & W Shares" not later than 3.30 p.m. on Thursday 1st December 1983 at any of the following addresses:

Aberdeen	Bank of Scotland, 53 Castle Street, Aberdeen	Edinburgh	The Royal Bank of Scotland plc, 42 St. Andrew Square, Edinburgh
Belfast	Allied Irish Banks Limited, 2 Royal Avenue, Belfast	Glasgow	Bank of England, 25 St. Vincent Place, Glasgow
	Bank of Ireland, Registration Department,	Clydesdale Bank PLC, New Issue Department,	Clydesdale Bank PLC, New Issue Department,
	Moyle Buildings, 20 Caledon Street, Belfast	30 St. Vincent Place, Glasgow	30 St. Vincent Place, Glasgow
	Northern Bank Limited, Stock Exchange Services Department,	Leeds	Bank of England, King Street, Leeds
	Donegall Square West, Belfast	Liverpool	Bank of England, 31 Castle Street, Liverpool
	Ulster Bank Limited, Investment Section,	Manchester	Bank of England, Faulkner Street, Manchester
	82-86 High Street, Belfast	Msanchester	Bank of England, Pilgrim Street, Newcastle upon Tyne
Birmingham	Bank of England, 55 Temple Row, Birmingham	Southampton	Bank of England, 31-33 High Street, Southampton
Bristol	Bank of England, Nine Street, Bristol		
Cardiff	National Westminster Bank PLC, 117 St. Mary Street, Cardiff		

Employee Applications
Special Application Forms are being made available to employees of Cable and Wireless and its United Kingdom registered subsidiaries engaged in and currently working in the United Kingdom, who may apply on such a form for up to 1,000 Ordinary Shares (subject to a minimum of 100 shares and thereafter in multiples as set out opposite) at the Striking Price. Such applications should be lodged by post or by hand with the Bank of England, New Issues, Watling Street, London EC4M 9AA so as to be received by 10.00 a.m. on Friday 2nd December 1983 (or lodged by hand by 3.30 p.m. on Thursday 1st December 1983 in envelopes addressed to the Bank of England, New Issues and marked "C & W Shares" at any of the addresses outside London at which public applications may be lodged) and will be accepted in full. Such an employee may also make a Striking Price Application or Tender Application on public Application Forms.

Striking Price and Basis of Allocation

The Striking Price will be set above the minimum tender price if both:

- (i) Tender Applications at or above the Striking Price have been received for at least half the Ordinary Shares now offered for sale; and
- (ii) Tender Applications at or above the Striking Price, together with Striking Price Applications, are accepted in respect of all the Ordinary Shares now offered for sale.

In other circumstances the Striking Price will be the minimum tender price.

The Striking Price will not necessarily be the highest tender price at which sufficient Tender Applications, together with Striking Price Applications, are received in respect of all the Ordinary Shares now offered for sale.

Tender Applications at prices above the Striking Price and Striking Price Applications will be eligible for preferential consideration. The right is reserved to apply different bases of allocation to, and at differing levels of, Tender Applications and Striking Price Applications; this may involve no preference of allocation at particular levels.

Tender Applications at a price lower than the Striking Price will be rejected.

Commission

A commission of 0.3p per share will be paid to recognised banks and licensed institutions (within the meaning of the Banking Act 1979), to Trustee Savings Banks, to National Girobank and to members of The Stock Exchange on acceptances in respect of applications (other than special employee applications) bearing their stamp. However, no payment will be made to anyone who would receive total commissions of less than £10.

Acceptances

Letters of Acceptance, including instructions for payment of the final instalment, will be posted to successful applicants at their risk. If an application is not accepted, the amount paid will be returned in full and, if any application is accepted only in part, the surplus application monies will be returned, in each case without interest, by cheque through the post at the applicant's risk.

Letters of Acceptance will be renounceable, in accordance with the instructions thereon and subject to due payment of the final instalment, until 3.00 p.m. on 2nd March 1984. Failure to make payment of the final instalment by 3.00

FINANCIAL AND OTHER INFORMATION ON THE CABLE AND WIRELESS GROUP

This section includes financial information relating to the Group prepared on the historical cost basis of accounting modified by the revaluation of certain land and buildings. The summarised information given in respect of the four financial years to 31st March 1982 and the six months to 30th September 1982 has been restated to accord with the accounting policies used for the year to 31st March 1983. The restatement incorporates appropriate changes in accounting policy on foreign currency translation, associated companies and supplementary depreciation.

1. Consolidated profit and loss accounts

The following is a summary based upon the published audited consolidated profit and loss accounts of the Cable and Wireless Group for the five years to 31st March 1983 and the published unaudited interim results for the six months to 30th September 1982 and 1983, restated, where appropriate, to comply with the format prescribed by the Companies Act 1981:

	Year to 31st March					6 months to 30th September	
	1979	1980	1981	1982	1983	£m	£m
Turnover	208.7	255.7	294.1	361.8	403.3	192	213
Operating costs	154.3	193.3	239.9	288.8	288.8	144	157
Trading profit	54.4	61.4	54.2	62.0	107.5	48	55
Associated companies (Note 8)	2.5	3.1	3.7	5.0	5.8	4.8	4.4
Interest and other income	5.2	2.8	8.2	18.2	27.4	13	10
Profit on ordinary activities before taxation	62.1	62.3	64.1	89.2	156.7	68	80
Taxation	23.9	18.7	23.1	37.5	48.4	25	31
Profit on ordinary activities after taxation	38.2	43.8	41.0	51.7	108.3	44	49
Minority interests	0.1	0.2	0.4	8.7	10.8	8	5
Profit attributable to ordinary shareholders	38.1	43.4	40.8	45.0	97.7	38	44
Extraordinary items (Note 8)	—	—	(58.0)	58.4	—	—	—
Profit/(Loss) for the period	38.1	43.4	(27.4)	101.4	87.7	38	44
Dividends	7.5	10.5	12.5	17.8	23.8	9	11
Profit/(Loss) retained	30.6	32.9	(38.9)	83.6	74.1	29	33
Earnings per Ordinary Share (Note 10)	8.8p	11.2p	10.5p	11.4p	24.1p	8.4p	9.8p
Net dividends per Ordinary Share (Note 10)	2.5p	3.5p	4.2p	4.4p	5.5p	2.1p	2.4p

Notes: (i) Profits from associated companies of £14 million for the six months to 30th September 1982 include £3 million from Telco in respect of the three months from the date of acquisition on 20th June 1982. In the second six months of the Company's financial year, no share of profits from Telco for the period from 1st July to 31st December 1982 will be included.

(ii) The extraordinary items in 1981 and 1982 were in respect of the conversion of the Group's branches in Bahrain and Hong Kong into locally incorporated companies. The extraordinary item in 1981 was in respect of balancing charges on assets since transferred and the extraordinary item in 1982 was in respect of a surplus of sales of shares.

(iii) The figures for earnings and dividends per Ordinary Share for the five financial years to 31st March 1983 and the six months to 30th September 1982 have been adjusted appropriately to take account of subsequent share issues. Earnings and dividends per Ordinary Share for the six months to 30th September 1983 have been calculated on the 450 million Ordinary Shares currently in issue.

2. Sources and application of funds

The following is a summary based on the published audited statements of source and application of funds of the Cable and Wireless Group for the five years to 31st March 1983:

	1979	1980	1981	1982	1983
Source of funds	£m	£m	£m	£m	£m
Profit before tax less minorities	62.0	62.1	63.7	82.5	146.1
Depreciation and other non-cash items	19.1	23.7	35.4	30.3	37.4
Proceeds of disposal of interests in Hong Kong and Bahrain	—	—	—	16.0	—
Share issues	4.3	13.8	6.0	14.8	13.3
Other items	85.4	98.7	105.1	326.4	314.3
Application of funds	—	—	—	—	—
Dividends paid (Note 10)	4.5	10.0	13.0	17.0	10.8
Tax paid	16.3	22.7	18.9	30.8	70.8
Purchase of tangible fixed assets	48.2	65.9	79.7	81.6	70.0
Purchase of fixed base of investments (net)	(2.6)	0.6	1.2	30.5	149.2
Investment in finance leases	—	—	0.5	81.1	40.2
Increase/(decrease) in working capital	11.5	6.4	(0.8)	10.2	(2.5)
Increase/(decrease) in net liquid funds	7.5	(6.9)	(7.8)	115.1	(24.0)

Note: Dividends of £17.8 million paid in 1982 included the final dividend for 1981 and the interim dividend for 1982. Dividends of £10.8 million paid in 1983 represented, totally, the final dividend for 1982. The interim dividend of £8.8 million for 1983 was paid on 1st April 1983.

3. Statement of net assets

The following is a statement of the net assets of the Cable and Wireless Group at 31st March 1983 based upon the published audited consolidated balance sheet at that date:

	£m
Fixed assets	—
Tangible assets	284.2
Investments	163.9
	448.1
Current assets	—
Stocks and long term contracts	20.3
Debtors	264.4
Investments	13.7
Short term deposits	252.4
Cash at bank and in hand	25.3
	576.1
Current liabilities	—
Loans	7.2
Bank loans and overdrafts	176.4
Others	191.6
	375.2
Net current assets	200.9
Total assets less current liabilities	649.0
Loans, provisions and minorities	121.8
	527.2
Net tangible assets attributable to shareholders	—

4. Nature of financial information

The summarised financial information contained in this section does not amount to full accounts within the meaning of section 11 of the Companies Act 1981. Full accounts relating to each financial year from which the financial information has been derived have been delivered to the Registrar of Companies. Cable and Wireless' auditors have made a report under section 14 of the Companies Act 1981 in respect of each such set of accounts. The auditors' reports for the years to 31st March 1979 and 1980 were qualified because of the degree of uncertainty which then existed with regard to cost sharing under the Commonwealth Telecommunications Financial Arrangements. The uncertainty with regard to these arrangements did not lead to qualified reports in subsequent years. Accordingly, the auditors' reports for the years to 31st March 1981, 1982 and 1983 were unqualified within the meaning of section 43 of the Companies Act 1980.

5. Interim Report

A summary of the unaudited results for the six months to 30th September 1983, based upon the Interim Report published on 16th November 1983, is shown in paragraph 1 of this section.

The following is the text of the comment on the results which was contained in the Interim Report:

The pre-tax profit of £80 million (£69 million—1982) is an increase of 15 per cent. over the comparable period of last year. Turnover increased by 11 per cent. Trading profits including associated companies increased by 25 per cent. Traffic volumes originating at Group locations continued to increase at an overall average rate of almost 15 per cent.

Investment continues in the US, the Far East and the UK. Telecommunications projects have characteristically extended periods before earning profits. The acquisition of almost 35 per cent. of the Hong Kong Telephone Company was partly financed with some £28 million cash. Lower cash balances and reduced interest rates have led to a reduction in interest income.

6. Factors affecting the Group

The business of the Group, like that of other major international companies, can be affected by economic and political events and other developments in any of the parts of the world in which it operates. As the great majority of its business is overseas, the Group's results expressed in sterling will continue to be highly sensitive to changes in exchange rates; profits expressed in sterling may be reduced disproportionately if the currencies in which the profits are earned are weak in relation to sterling, and vice versa. The net book value of the Group's investments overseas when expressed in sterling is also affected by movements in exchange rates.

The Group, like other telecommunications companies, is subject to governmental and regulatory controls in the countries in which it does business, in the United Kingdom, the Company, as licensee of the Mercury telecommunication system, is subject to Government direction about the Mercury system. These arrangements will be replaced if the Telecommunications Bill which is currently before Parliament is enacted; it is envisaged that the Secretary of State will be empowered, in the interests of national security or international relations, to give directions to public telecommunications operators and approved contractors, which it is expected will include Cable and Wireless and Mercury.

The manifesto of the Labour Party for the last General Election, published in May 1983, declared an intention to renationalise public assets which had been denationalised, with compensation of no more than that received by the Government when the assets were denationalised. The manifesto also contained a reference to the desirability of British telecommunications, including Mercury, being under firm public control.

GENERAL INFORMATION

1. Share capital and Articles of Association

The share capital of Cable and Wireless is as follows:

	Authorised	Issued
Ordinary Shares of 50p each	£300,000,000	£225,000,000

1. Save for the 1 for 2 capitalisation issue in September 1983 and as disclosed herein, the Company has not between 31st March 1983 and the date of this document made any issue of share or loan capital or granted any commissions, discounts, brokerages or other special terms in connection with the issue or sale of any share or loan capital of the Company.

The Group has recently established two employee share option schemes pursuant to which options have been granted to subscribe 3,040,553 Ordinary Shares. Save as disclosed herein, no share or loan capital of the Company is under option or agreed conditionally or unconditionally to be put under option.

Following this Offer for Sale, H.M. Government will hold

103,785,252 Ordinary Shares. H.M. Government is committed, under arrangements agreed in October 1981, subject to certain profit targets being met, to subscribe a total of 1,265,251 Ordinary Shares to the trustee of the Group's Employee Share Scheme.

H.M. Government has the right to appoint two non-executive Directors, who have no special powers. Article 120 (b) of the Company's Articles of Association requires that the Chief Executive should be a British citizen.

The Special Rights Preferences Share, which was issued to H.M. Government on 23rd November 1983, carries no rights to vote at general meetings but requires the prior written consent of H.M. Government to be held as an associate of the Company under Article 35 of the Company's Articles of Association, the voluntary winding up of the Company, a material disposal of assets or the creation or issue of shares with different voting rights from those of the Ordinary Shares.

Article 35 of the Company's Articles of Association provides that no person shall be entitled to hold shares representing more than 15 per cent. of the voting shares than in issue, or alone or with his associates, to exercise or control the exercise of more than 15 per cent. of the votes which are ordinarily exercisable on a poll at general meetings; for the purposes of the Article an "associate" of any person includes a company under whose personal control a company of which he is a director, persons with whom that person has an agreement or arrangement (whether legally binding or not) in relation to any voting share, trustee, settlor and beneficiaries of a trust where that person is a trustee and, where that person is a company, its directors and, in each case, all associates (as so defined) of any such associates. The Article gives the Directors powers to enforce the limitations, including powers to refuse to register transfers, to require information from any person (and to disqualify) the shares concerned pending such information being given) and to require the transfer of any shares (and to affect a sale thereof themselves, if necessary). The limitations do not apply to H.M. Government, a trustee of a pension fund, a charitable institution, a limited edition SERON Limited, and the definition of an "associate" does not include a person otherwise within the definition solely because he is a member or is acting in accordance with the recommendation of the British Insurance Association, the National Association of Pension Funds or bodies regarded by the Directors as similar.

2. Stock market quotations

The highest and lowest middle market quotations of Cable and Wireless Ordinary Shares for the periods specified below, based on information contained in The Stock Exchange Daily Official List but adjusted to take account of the capitalisation issue in September 1983, were as follows:

1982	1983	Highest	Lowest	Highest	Lowest
		p	p	p	p
Jan/Mar	167	140	160	280	222
April/June	195	158	150	280	245
July/Sept	232	169	147	347	263
Oct/Dec	238	193	190	306	260

3. Interests of Directors

(i) The aggregate interests of the Directors in the Company's share capital, as shown in the Register maintained pursuant to the Companies Act 1967, amount to 60,433 Ordinary Shares. The Directors hold options under the Group's share option schemes to subscribe a total of 494,660 Ordinary Shares.

(ii) No Director is materially interested in any contract which is significant in relation to the Group's business.

4. Agreements

(i) An agreement dated 25th November 1983 between H.M. Treasury, the Bank of England, Kleinwort Benson, Cable and Wireless and its Directors and others contains provisions to facilitate this Offer for Sale and includes indemnities to Cable and Wireless and its Directors and others.

(ii) An agreement dated 25th November 1983 provides for the underwriting and sub-underwriting of this Offer for Sale in consideration of commissions totalling 18 per cent. plus VAT, of the aggregate value at the minimum tender price of the shares offered, out of which the underwriters will pay a sub-underwriting commission of 12 per cent. and fees to the brokers to this Offer for Sale. The underwriters and brokers will bear their own expenses, other than legal expenses. Subject as aforesaid, the expenses of this Offer for Sale, including United Kingdom stamp duty, will be paid by H.M. Treasury.

5. Documents available for inspection

Copies of the following documents will be available for inspection at the offices of Speight Bircham, Bouviers House, 145 Fleet Street, London EC

THE MANAGEMENT PAGE: Small Business

WHAT HAPPENS to a small business whose owners decide to sell up and retire?

The answer in many cases is that it loses its identity in the subsequent takeover by a larger concern and is then scaled down, or even closed down, when recession bites and the going at head office gets tough.

Fortunately for the 80 or so employees of Roffs Print, a small specialist printer whose two founders last year decided to cash in their chips, things are working out rather differently.

For with the backing of Barclays Development Capital (BDC) and its parent Barclays Merchant Bank, Roffs' managing director, Cliff Brown, and the company's long standing production director Ken Wells negotiated what has been dubbed a "management hand down"—an unusual if not unique variation of the now popular management buy out theme.

Besides rescuing the company from what would have been an unwelcome takeover as far as the senior executives were concerned, the £1.3m deal last May illustrated a number of classic features of the "buy out" phenomenon.

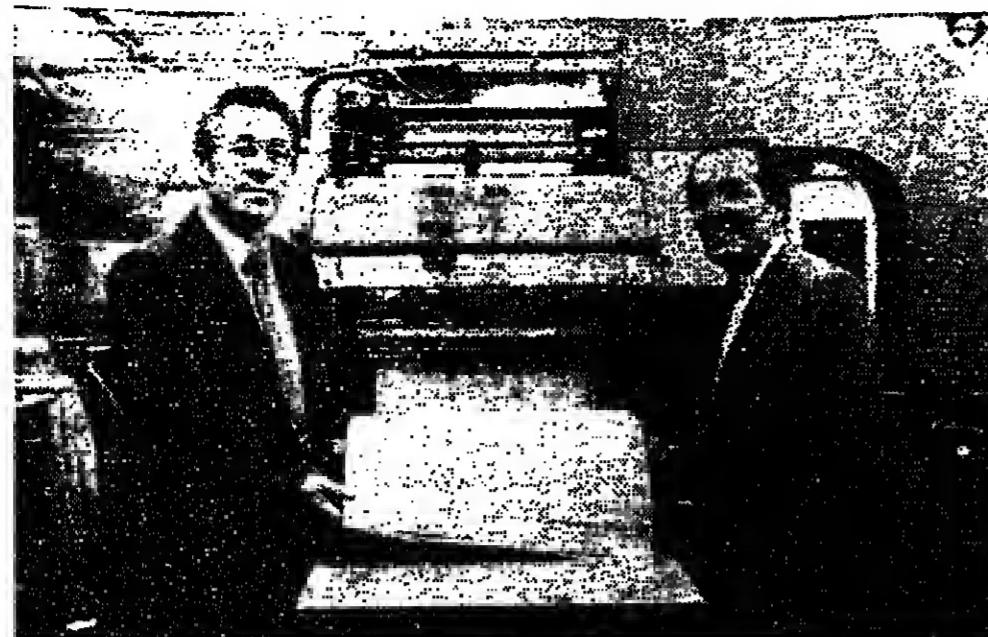
The new owners, for example, needed to find only a relatively small amount—£40,000 between them—to purchase a controlling stake in the business (80 per cent). BDC put up £610,000 in various forms of capital for the other 40 per cent while the balance came from Barclays Merchant Bank as a straightforward medium term loan.

The result, however, was extremely high "gearing" (the ratio between borrowings and share capital) which from Day One put tremendous pressure on Roffs to generate sufficient cash to meet the high interest payments.

At the same time a mature business like Roffs, which is operating in a highly competitive market has had to find sufficient funds to plough back into the up-to-date equipment so vital to its long term survival.

Eighteen months on from the "buy out" however, Roffs is moving forward according to plan. Loan repayments, in fact, are ahead of schedule, sales (£3.4m last year) and profits are both healthy, and for the moment at least the jobs of 80 people are secure, while Brown and Wells appear to have gained extra motivation from running their own show.

Set up in Crawley, Sussex, in 1957 before moving to its present site on the outskirts of Falmouth, Cornwall, in 1966, Roffs manufacturers stationary and special forms for major computer users (the end product is basically the paper used



Proud print owners: Ken Wells (left) and Cliff Brown

A 'hand down' secures a printer's future

Tim Dickson on a novel form of management buy-out

for computer inputs and outputs). Many examples of British Telecom's bill reminders, mat and rate payment books, parking tickets and TV Licences reminders—will be familiar to, if not necessarily popular with, the typical British householder. As Brown points out with a wry smile,

"People who don't pay their bills on time and have to be sent a reminder are good for our business."

Roffs' activities can be divided into three main areas—continuous stationary personal payment books; and check digit numbering. Continuous stationary is the paper used for computer print outs, in Roffs case anything from the bills churned out by gas and electricity boards to bespoke listing paper for individual commercial customers (the company's high speed presses can print up to four colours).

Personalised payment books are used extensively by Metropolitan, Borough and District Councils for the payment of rents and rates by instalment and by rental and hire purchase companies and Government departments for other purposes.

Roffs' customers supply their own computer tape with payee details, the company then prepares the conversion software and personalises the printed payment slips.

Check digit numbers, meanwhile, can be applied to preprinted serial numbers on a variety of input forms—goods received notes, consignment note books and fixed penalty parking tickets to name but three. The purpose of a check digit—a weighted number at the end of a serial number—is to make sure the computer refuses information if that serial is keyed in incorrectly. Accidental transposition of two digits can cause havoc.

Roffs claims to have been one of the first stationary manufacturers to produce consecutive numbers with check digits on business forms. Conscious that the numbers are only as reliable as the system that prints them the company today uses a second computer to verify the work of the computerised numbering machine.

Like many small companies Roffs has a smallish share of a very large and competitive market and thus has to rely on

flexibility, speed of response and quality of service to retain its position. Three of the highest form printers in the UK are Moore Paragon, Standard Check Book Company (part of Bowater) and Vickers Business Forms (Brown's old company before he moved to Roffs in 1978), but there are literally scores of very small competitors at the other end of the scale. "In the 1960s and early 1970s a lot of money was made out of forms and a lot of new people came in," explains Brown. "Customers have obviously been looking for ways to cut down on paper use during the recession and inevitably the market remains overcrowded. We are constantly working on pretty tight margins."

BDC, one of two financial institutions Brown and Wells approached after reading about "buy-outs" in a Financial Times supplement, was obviously impressed by the prospects at Roffs. But as Jeremy Seddon, a director of BDC points out: "The big question was whether the company could go on investing when its borrowings were so high." It attached considerable importance to the com-

pany's financial controls, which had been much less professional under the previous owners.

Adds Brown: "As well as needing modern equipment, you have to be efficient in this business, otherwise you are dead. That is where being small and having short communication lines helps. There is no point in having sophisticated machines if you do not get the best out of them."

Since the "buy out" Roffs has spent more than £4m on new printing equipment and on a new extension and has increased throughput by 40 per cent (the company operates three eight-hour shifts and prints over 1m forms a day on each of its three presses).

Under its new owners Roffs is determined to stay in the business it knows best but Brown is also conscious of the need to diversify his customer base. Roughly 50 per cent of sales currently go to the Government (mostly through Her Majesty's Stationery Office)—a dependence which is both a strength and a weakness. The strength is that the customer is blue chip and pays its bills on time, the drawback is that others do concentrate on more specific areas such as legal considerations, microcomputers and the value of outside advice. The following books are generally small enough to fit in a Christmas stocking—one or two may require pillowcase—and are well worth the relatively modest outlay for the serious proprietor or would-be entrepreneur. All financial books, incidentally, tend to get overtaken by events so before acting on any information contained therein check it with your adviser.

Not surprisingly perhaps many of these outpourings tend to cover the same ground—business planning, cash flow forecasts, raising finance, etc—but others do concentrate on more specific areas such as legal considerations, microcomputers and the value of outside advice. The following books are generally

small enough to fit in a Christmas stocking—one or two may

require pillowcase—and are well worth the relatively modest

outlay for the serious proprietor or would-be entrepreneur. All financial books, incidentally,

tend to get overtaken by events

so before acting on any information contained therein check it with your adviser.

Starting a small business" (Sphere Study Aids, £2.95) is

by Alan and Deborah Fowler, two individuals who admit in the introduction to having had their "successes and failures"

as well as "vast experience in starting and building a business". Written at times in a provocative style, the authors

aim to persuade people to

have a go. The book offers

a simple philosophy "without

which, incidentally, no number

of books is likely to do you any

good": "If you want to achieve

something badly enough, you

usually succeed."

Finally, on the subject of

general business management,

the "Be your own boss—growth kit" (National Extension College, £6.95) has just been

published to accompany the

Yorkshire Television Be Your

Own Boss series (currently

being shown on Channel 4).

The kit concentrates on some

of the major issues (marketing,

exporting, production), associated with growing concerns.

It is thus aimed primarily at

managers and proprietors of

small businesses which have

been established at least two to

three years and which plan to

expand. The last seven pages

of "How to Die Gracefully"

looks briefly at the problems

of survival, the danger signals

and what to do if you have to close

down.

Smaller businesses, conventional wisdom goes, tend to be

reluctant to seek outside help

so a book about potential

advisers "Choosing and using

professional advisers", by Paul

Chaplin, Enterprise Books,

£4.95 seems a risky enterprise

in itself. Essentially an intro-

dution to the likes of accountants, solicitors, bank managers and information sources, it provides some useful suggestions on the sort of service you should expect, how to keep charges down and how to choose between advisers.

"Make a success of micro-computing in your business" by B. K. Pannell, D. C. Jackson and S. E. Lucas and sponsored by Barclays Bank (£4.95), is an Enterprise Books title probably better assured of an audience.

Published in 1981, a revised edition is out this year. It assumes no previous knowledge and includes checklists of questions for the first or even second time buyer to ask. The more recent "Understanding computer contracts" by Martin Edwards (Watlower Publishers, £6.50 plus £1 postage and packaging from Headington Hill Hall, Oxford, OX3 0BW) is a possible complementary title and explains the law of contract as it relates to the acquisition and operation of computer facilities. Checking the liability of the supplier if things go wrong is one of the most crucial aspects of computerisation.

"Consumer law for the small business" (by Peter Clayton, Kogan Page, £4.95 paperback or £9.95 hardback) is written for the general reader, suggests ways of dealing with complaints and describes at what stage it is important to take legal advice.

To conclude with something a little lighter "Work for yourself—A guide for young people" is a good natured and practical commentary on the joys, frustrations, and opportunities of self-employment. Written by Paddy Hall and published by the National Extension College with the help of a grant from Shell UK (£3.25), it is aimed primarily at encouraging those who do not as Hall puts it want to remain "part of the unemployed statistics of an uncaring Government". Its often irreverent tone

"This book has not been written because I am a great lover of competitive business and the need to earn a profit" will not amuse hardened Thatchertypes on

Christmas morning—but for a young person facing a life on the dole in 1984 it might be an inspiring present.

T. D.

A management buy-out?

Seeking long-term capital for expansion?

If yours is a profitable operation and you need long-term capital to fund a buy-out from your parent company—or for any other reason—Gresham Trust could provide the necessary finance.

Naturally you'll want the finance packaged in the way that best suits your needs. But how can you be sure you've got it if you haven't found out what Gresham can offer?

Gresham Trust plc, Barrington House, Gresham Street, London EC2V 7HE. Tel: 01-606 6474.

Gresham Trust

The competitive alternative for long-term capital

Need funds to finance expanding sales? Ask Arbuthnot

Arbuthnot

The most vital factor

ARBUTHNOT FACTORS LIMITED
4 Stamford Street, Nottingham NG1 7SG
Arbuthnot House, Hastings TN3 3QS

London 01-638 1301 Birmingham 021-279555 Bristol 0222-279555 Leeds 0532-445570 Manchester 061-835 1114 Newcastle 0632-514545

Turned down by your bank?
Highly qualified Bankers' Financiers and Money Brokers. Quick decisions on secured propositions in excess of £250,000.

We specialise in financial packages of £1m+. Fees payable only when facilities are agreed.
Barling Finance Brokers
18 Queen St, Marylebone, London W1N 8JN
Telephone: 01-529 7303

FINANCE FOR GROWTH

Cranfield Industries Limited is a private organisation with access to substantial funds to finance expansion, through a capital issue or leasing.

We have a close working relationship with Government and private sources of funds.

Let us help your company grow.

Please contact:
Cranfield Industries Limited
Ely House, 37 Dover Street, London W1X 3RB

Write Box F4673, Financial Times
10 Cannon Street, London EC4P 4BY

AMCO Finance have a fast and flexible array of solutions for finance problems.

• Short/Medium Term Loans and Overdrafts

• Commercial Mortgages

Please ring or write now for further details to:

AMCO Finance Group
8 Queen Street, Marylebone, London W1L
Tel: 01-493 9841

SCANDCARD
Svenska Ekonomikortet, Karlstad AB

The idea involves a new, unique type of purchase card already established in all the Scandinavian countries, Germany, Netherlands and Switzerland.

The person we seek is probably between 30 and 40 with first class leadership, business and administrative abilities. You must be a creative thinker with a responsible approach. The idea is based on a franchising system.

Are you interested? Want to know more? Ring us in Sweden by dialling 01040-477 61126! An essential requirement: you must be able to start at once.

SCANDCARD
Svenska Ekonomikortet, Karlstad AB

REQUERIDA PARA UNA IDEA

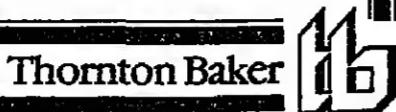
BUSINESSES WANTED**PUBLISHING**

Substantial Public Company wishes to acquire
Profitable or potentially Profitable
Titles for cash. Interested?
Please send full financial and publishing information in
confidence to Box G9303, Financial Times
10 Cannon Street, London EC4P 4BY

BUSINESSES FOR SALE**FOR SALE**

Assets and goodwill of Cabinet and Furniture Manufacturer. Own range of TV, video and hi-fi cabinets, desks, filing cabinets and book-cases etc.
Established customers with excellent goodwill and potential.
Turnover in excess of £1 million per annum. Leasehold premises 15,060 sq. ft. Modern machinery and equipment. Skilled work-force of 70 employees based in Cirencester, Gloucestershire.
For further information apply to A. M. D. Bird, 43, Queen Square, Bristol BS1 4QR. Telephone: 0272 28901. Telex: 444506.

Thornton Baker

**Miller****NORTH CORNWALL**

Superior Beachside Hotel and
Freehouse
With 38 letting bedrooms, spacious
public rooms, restaurant, bar, function
room and large outdoor terrace overlooking
the beach. Panoramic views of sea
and countryside. Excellent location and
equipped throughout for a very
high standard of service. Separate owners
2 bedrooms accommodate up to 10 guests.
Good loan facilities available on this
proposition.

Freehold Price £260,000
Stock at valuation - Ref: H141
MILLER & COMPANY
Business Transfer Dept.

Agricultural & Country House
Agricultural House, Princes Street
Truro TR1 2BT Tel: (0872) 72421

**Lifting Equipment
Engineers****Milford Haven**

The valuable assets and business of
Hydrilift (Wales) Limited are for sale
consisting of freehold premises of
6,250 sq. ft. on a 14-acre site on the
recently-established enterprise zone.

Plant, Machinery, Equipment and Stock.

For further details please contact
D. J. Milburn, Stoke (0782) 271668

or B. Jones at:
Peat, Marwick, Mitchell & Co.
Grove House, Grove Place
Swansea SA1 5DE
Tel: (0792) 50486

RMA**ENGINEERING
CO. REQUIRED**

Our Client, a substantial German
firm, seek to acquire an established
UK engineering company with
a turnover of £100,000 to £150,000.

Equipment will also be of interest.

Call or write for further information
and application form.

Dated: Please quote Ref. 2004

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

RMA**BUILDING COMPANY
UP TO £10m 1/2 REQUIRED**

Up to £2m will be paid for a
substantial building company
based in the London
Home Counties area. Call or write
for further information and application
form.

Dated: Please quote Ref. 2004

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

Day 0245 252525 Night 0245 81166

*Business Disposal/Merger Acquisitions
Finance, Property & Executive Search*

Resource Management Associates

157 New London Rd, Chelmsford, Essex

THE ARTS

Broadcasting Tomorrow/Radio 4

B. A. Young

You might think from the amount of current discussion that the BBC was worried about the future of radio. It issued its own document, *BBC Radio for the Nineties*, last year; and on Radio 4 on Sunday there was a 75-minute programme, *Broadcasting Tomorrow*, in which not only they themselves but a representative of *Independent Local Radio* answered questions from the public.

The trouble with phone-in programmes is the poor standard of the telephone questions. On the other hand, these voices, added to the hundredfold time when Radio 3 has to carry cricket commentaries, why Radio 1 hasn't enough stereo, whether Radio 4 could be guaranteed to stay unchanged forever, are the voices of the people who justify running the services at all. And, as we learnt from Jimmy Gordon, of the lively Radio Clyde listening figures dropped by 5 per cent in the last year.

The BBC in this programme was represented by Miss Sims, later Director of Radio 4, and the queen of the Radio 4 groupies. A Susser Listener feared that Radio 4 might change through competition with the ILR station. Why should it? she replied. There were too few programmes for children. There are plenty, she said. Couldn't we have regular comedy or adventure shows

Nash Ensemble/Wigmore Hall

David Murray

On Saturday, the Nash programme was vintage French, from Faure to Dutilleux, with two good excuses to have the mezzo Sarah Walker as guest: Faure's *La bonne chanson* and Chausson's *Chanson perpétuelle*, op. 37. The Faure was a repetition of a very successful earlier performance, with Miss Walker and Nash players in the version the composer made in 1896 for string quintet and piano. (They have recorded it since for CRD.) As I reported then, the expansive string version not only suits the Walker timbre, but somehow neutralises the fact that the Verlaine words make *La bonne chanson* unequivocally a man's cycle. Again it was a delight to hear, and Miss Walker has clearly been freshening her French to good purpose.

The *Two Faquires*, Piano Quartet No. 1, also slightly dominated by Ian Brown's decisive delivery of the solo piano part—but that did no harm, since he sounded thoroughly idiomatic. The trio of strings were sure and steady, much less fierce than the *Paquerelle* trio in the same work heard recently. In between came the *Chanson perpétuelle*, which Miss Walker balanced nicely between stately declamation and delicate romantic writhing. One can imagine it becoming regularly attached to the ensemble version of the *Bonne chanson*, for the scoring is conveniently the same (minus the double-bass) and Chausson and Faure make a sympathetic pair.

Henri Dutilleux's early Sonate for flute and piano, one of those *Conservatoire médiées* de concours that have won places in the repertoire, seemed not to have convinced "its Peacock" (Judith Pearce and Mr Brown) yet. It can make a more brilliant and more coherent effusion than they indicated. Ravel's Introduction and Allegro was, however, as secure and delicate as always with Nash (who were again accompanying with more relaxed tempi than before), and Skala-Kanga again protected the central harp part with stylish clarity.

Commissiona/Festival Hall

Dominic Gill

The Royal Philharmonic Orchestra's concert under Sergiu Celibidache on Sunday night was one of the most invigorating I have heard from that orchestra for many months. The direction was neat and stylish, from time to time almost precise in its tenuosity but dazzlingly clear. The RPO's response was grateful; every performance was marked by a fine unanimity of phrase and attack, and bubbling energy. Their curtain-raiser of Weber's Oberon overture was a delight—fast and fine-spun, nicely sensuous, distinguished by some exquisite playing from horn and flute.

The RPO's wind section, indeed, is one of its chief present glories: deft and delicate in Chopin's *Elégie*, playful and exuberant, and sensational in the second movement and finale of

Beethoven's Sixth—this last a performance generally of remarkable clarity and strong forward momentum, built to an irresistible blaze. The soloist in the concerto was the blind French pianist Bernard d'Avoll. It was not a perfect match for any notable subtlety of timbre, or rhythm or melodic shaping—but it was affecting all the same for its honesty, and its absolute lack of pretension. Ensemble, in the circumstances, was remarkably exact. For my taste d'Avoll punches out his cantabile a little ruthlessly, and his view of the finale, somewhat literal-minded, allowed little sense of fun (or for that matter of jubilant *Krakowiana* dance). But the fingers are very fluent, and there was everywhere an attractive emphatic sparkle.

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Opera and Ballet

HOLLAND

Netherlands Opera: Tales of Hoffmann, Stadsschouwburg, Amsterdam, (Wed). Holland Opera, Carré Theatre, Amsterdam, White House Inn.

LOWEY

Royal Opera, Covent Garden: a rare Massenet's *Endymion*, in which the lead roles of John Tomlinson and Richard Bonynge. Further performances of Ondine, with Plácido Domingo in the title role and Colin Davis conducting; last of Boris Godunov, in which Claudio Abbado gives a display of imaginative comprehension and orchestral mastery of unequalled splendour. (240108)

English National Opera, Coliseum: another rare French opera, Gounod's Mireille, in memory of the Coliseum's 100th anniversary. The cast includes Valéry Gergiev, Sir Bertrand de Gévaudan, and the rest of the cast.

Hamburg Staatsoper: Hector Berlioz's die Tropfensee is a Gött Friedrich production. The cast, which includes Karan Armstrong, Hanna Schwarz and Harald Stamm, is topped by Guy Chemet in the leading role. Johann-Sebastian Bach's *Amadis* was discovered by Helmut Billig last year, is perfectly cast with Helen Donath, Doris Soffel and Eberhard Büchner. La Traviata features Dejan Guylev and Sonja Ghazarian in the leading parts.

Royal Opera House, Covent Garden: The Royal Ballet presents Nureyev in a triple bill followed by the return of Swan Lake.

PARIS

World Première of Olivier Messiaen's Saint François D'Assise conducted by Seiji Ozawa, produced by Sandor Ernő, set designer and dancer by Giuseppe Crisolini-Malatesta with Christine Eda-Pierre as The Angel.

The Barbican/William Packer

'Young Blood' flows freely



Writing cabinet and desk by Jasper Startup

"Young Blood," the exhibition that now takes up the whole of the principal gallery at the Barbican (until January 15), is a practical examination and exposition of the work being done in our art schools in the training of students for careers in all fields of applied design: that is to say industrial, graphic, three-dimensional, fashion and textile, film and photographic theatre, and all the particular kinds of special craft activity. Simply by setting out to do so much at a time when the teaching of art and design appears to be as vulnerable as any other general category of higher education to departmental economy and constraint, it declares itself an enterprise of the first

thinking. Industrial design was somehow seen as part of the art world, and not as commercial realities... I feel that the split, even in one's own education, makes things quite difficult. We have to get art and design back into normal life, not making it seem something peculiar, but something people understand and grow up with... We should be working in collaboration with the art and design colleges... (They) have been trying very hard, but it is the industrial side which hasn't been sensitive enough in the past.

The fact that in a philistine

and uninvolved society, the government and industry at the highest level should pay lip-service to the importance of good design, while allowing the present crisis to develop, as it has indifferently under successive administrations over many years, only adds a certain piquancy to the event.

That said, I had better get

my own misgivings out of the way, for "Young Blood" is extremely worrying and in many ways desperately unsuccessful an exhibition. What it does is to put the critic in that pretty pass, where he must in all honesty admit as much, and yet salute it for its good intentions and make every effort to encourage the reader to see it for himself. The point is simple enough: it is an exercise in patriotic relations, or rather in public explanation, with far-reaching political and social implications, which unfortunately has something over-reached itself. For art schools are mysterious places, their processes and disciplines as much misunderstood as they are despised by the general public, and it was thus a splendid idea to attempt to say that wider audience: "Look — this is what we do, and this is how we do it. And did you realise quite how much it affects you directly in your daily life?"

Much of that message does

come across, but it needs a certain audacity and forebearance on the part of the lay visitor for him to pick it up. Sensibly edited, I should say by about a third, and laid out simply and straightforwardly, it would have been brilliant.

However, as Mr Nicolson

points out, the organisers have forgotten that this is not a final degree show, and that they are not addressing, therefore, a captive and instructed audience. We, who know the ways of the schools, and are familiar with student work, can make due allowance for the energy, enthusiasm and invention that inform so much of the work, rather than practicality and resolution — and we have to work quite hard at it.

The pity of it, so frank and

confusing is the exhibition is

that the particular displays

given over to the conspicuous

successes of the system has

produced sets of intervals

through the exhibition are

overwhelmed; and they're

than any supply the conclusive

argument. Designer after

designer is shown to have

trained here but now to work

abroad, and those to have pros

pered at home to have done so

rather by courtesy of the small

and independent concerns, or

the major domestic companies and

corporations. The point is made

repeatedly, one way or another,

in the useful handbook to the

show (there is no catalogue as

such): "It is already well-known

that the graduates of Britain's

design courses are sought after

all over the world, a large pro

portion of them working abroad

as expatriates... We must

realise that Italy has succeeded

in design terms because the

business community has been

prepared to take risks... You

can't afford to be employed over bare?"

—David Marconi of British

Olivetti.

Some of the statements touch

one, if not quite intentionally,

to the quick. I find it hard to

think of British Rail as a

standard bearer for British

design, certainly not so in the

obviously visual fields of graphic

design, architecture, station

furniture, interior design—and

I have every occasion to observe

it all very closely, indeed.

But Peter Nicolson is generous

in his personal acknowledgement

of the problem... "we must

do more to work the whole

question of design into the

thinking of normal management

indeed, and should be seen by

anyone remotely engaged in

industry or commerce with eyes

open... we lag behind because of

the split in our educational

institutions."

Thinking. Industrial design was

somewhat seen as part of the art

world, and not as commercial

realities... I feel that the split,

even in one's own education,

makes things quite difficult.

We have to get art and design

back into normal life, not

making it seem something peculiar,

but something people understand

and grow up with... We

should be working in collabora-

tion with the art and design

colleges... (They) have been

trying very hard, but it is the

industrial side which hasn't been

sensitive enough in the past.

It is all very well said and

needs saying on the hour, every

hour, until everyone, from Min-

isters and captains of industry

down, begins to listen and

which is more important, to look.

And we must be careful not to

push design too energetically

into the mould of over-

specific application. The good

designer is not just one who can

solve the one problem, do the

one thing, but rather can set his

work into the broader cultural

context. It would be tragic if

representing the art world the

whole of our culture is lost.

It is a new and exciting

opportunity for us to represent

the art world, the art of the

future, the art of tomorrow.

It is a new and exciting

opportunity for us to represent

the art world, the art of the

future, the art of tomorrow.

It is a new and exciting

opportunity for us to represent

the art world, the art of the

future, the art of tomorrow.

It is a new and exciting

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
Telegrams: Finantimo, London PS4. Telex: 8954871

Tuesday November 29 1983

An economic consensus

FOR THOSE who remember the days when the leadership of the Confederation of British Industry was spoiling for bare-knuckle fights, there has been a certain lack of verve in the CBI's recent sparring with the Government. But if the spectacle lacks sporting appeal, it does have more encouraging aspects for the participants.

There is far less disagreement on fundamentals than in 1980-81, when sterling's overvaluation was applying a painful squeeze to the CBI's membership. Differences remain between the growth expectations outlined in the CBI's latest monthly trends survey and the Treasury's supposedly optimistic forecasts in the Autumn Statement. Yet the striking feature is just how small the difference is. Growing confidence in recovery has, in short, dulled the edge of the debate.

So, too, with the National Institute of Economic and Social Research, which the Chancellor chose to regard as a pillar of orthodoxy and determination. As it happens, the National Institute last week forecast growth of 2.2 per cent in 1983, falling to 2 per cent next year, against the Treasury's 2.8 per cent — scarcely a dispute to set the world alight.

Alternative

Much of the theological debate hinges on whether the expenditure measure of gross national product (which has risen only 3.4 per cent since the trough of recession) is more or less accurate than the income and expenditure measures (which have risen 5.8 per cent, and 5.2 per cent respectively) and whether forecasts are based on the national accounts at 1975 or 1980 prices.

A more enlightening aspect of the National Institute's forecast reveals even more clearly how straight and narrow is the way to which the British economy is now irrevocably committed. The Institute puts forward a medium-term projection, to 1988, comparing the economy's performance on unchanged government policies with what it considers an "optimal" alternative. This detracts from the theoretical neatness of spontaneous recovery. What remains to be seen is whether the recovery can be sustained without provoking just those inflationary consequences which led to the emergence of the new consensus.

Hard pounding in Holland

DUTCH public sector workers seeking to prevent a 3 per cent reduction in their wages from January 1 have discovered that the Government's door is shut fast against them. This has come as something of a shock. They had not expected Mr Ruud Lubbers and his coalition Cabinet to yield easily, but they were sure that if the pressure of a public service disruption was kept up the Government was likely to give way.

Another cause of public disorder may lie just around the corner. The deployment in the Netherlands of 45 US cruise missiles has yet to be decided. Mr Lubbers has said repeatedly that a breakdown of the Geneva arms talks would make deployment inevitable, and it is hard to see how he can delay his decision much beyond the end of this year now that the Russians have left the negotiating table. But he knows that not only the people but Parliament, and even the Cabinet itself, is divided on the issue. More than half a million protesters gathered in The Hague only last month. With determination, Mr Lubbers may yet survive one of the highest rates of unemployment in Europe — 17.7 per cent and rising — as well as the bitter fight with his public sector. But surviving a decision, one way or the other, on cruise, could prove more difficult.

As the cruise decision looms, public sector strikes and other protests are taking their toll. There have been no mail delivered for nearly three weeks, the national giro system is grinding to a halt, public transport is disrupted daily, and there are frequent hold-ups at the frontiers.

Ulterior aim

For what? The Government, a Centre-Right coalition of Christian Democrats and Liberals, has told the Netherlands' 700,000 public employees, including civil servants, that their salaries must be cut by around 10 per cent by 1986. The 3 per cent planned for next year is only a first instalment. This year, central government expenditure, excluding national debt repayments, is expected to reach Fl 155.6bn (£35.72bn) while revenues should not exceed Fl 125bn. The resulting budget deficit of Fl 33.4bn is equivalent to 12.4 per cent of net national income, including off-budget financing.

JUST HOW strong is the case for Sizewell B — the controversial pressurised water reactor (PWR) nuclear power station which the Central Electricity Generating Board wants to build on the Suffolk coast?

A public inquiry has been considering this question for almost a year now and has nearly completed its hearings on the economics of the new station. Hearings on other aspects of the case, notably safety, will continue well into next year.

Leaving the safety question aside, a careful reading of the voluminous evidence presented on the economics of Sizewell B suggests that the case for starting construction as soon as possible is far from strong.

The economic case for the project depends crucially on judgements on its construction cost and time and on the fuel cost savings it will achieve. Yet the CEBG's arguments on these issues have been challenged forcefully by several organisations at the inquiry.

Sizewell is particularly controversial because it would be Britain's first PWR power station, using technology developed in the U.S. Until now, Britain has relied on home-grown nuclear technology, most recently building stations with advanced gas-cooled reactors (AGR).

The serious lessons from such experiments are reflected in a growing consensus among governments throughout much of the world, to the effect that a return to the rapid growth rates of the 1960s is simply impossible. And curiously this "new realism" as Mrs Thatcher frequently calls it, or "new pessimism" as some others describe it, is becoming more widespread.

With the growing confidence that a spontaneous recovery promoted by market forces with a minimum of government assistance, is now under way, there is no willingness even to contemplate the adoption of Keynesian economic radicalism, as opposed to the stringent fiscal policies of Mrs Thatcher. Prime Minister Margaret Thatcher and Chancellor Kohl.

There are two challenges to this worldwide consensus. One comes from what may loosely be called the radical right, whose models lay heavy emphasis on producer decisions and profit as opposed to demand. The British Chancellor's optimism is as nothing beside that of the monetarist-inclined City University Business School, to mention but one instance.

The bigger test comes from the U.S., where President Reagan is pursuing one of the most aggressively expansionist policies ever attempted by the world's largest economic player. To a significant extent it is the rapid growth of the U.S. economy that is pulling the rest of the world out of recession.

This detracts from the theoretical neatness of spontaneous recovery. What remains to be seen is whether the recovery can be sustained without provoking just those inflationary consequences which led to the emergence of the new consensus.

Instead, the board has chosen the altogether bolder course of emphasising the potential economic benefits of constructing Sizewell as soon as possible. The implication is that it would then proceed with a further series of PWR orders to meet its requirements for new plant most economically and to contain, and ultimately reverse, the upward trend in electricity prices.

The justification for the board's gamble, therefore, is that if its case is endorsed by the inquiry, the way will be open for further substantial PWR orders in due course.

Yet its economic arguments are open to attack on three major fronts:

• Construction cost and time.

Because Sizewell is Britain's first PWR, estimates of its construction time must take into account the achievement of certain key dates in the construction plan,

and to its intention of "freezing" plant designs before construction starts.

The first fruits of these reforms, the board claims, are visible in the construction performance to date on the coal-fired plant at Drax (which is now expected to be commissioned within its target 72-month construction programme) and the new AGR plant at Heysham. In the light of these considerations, the CEBG feels justified in basing its economic assessment of Sizewell on a 90-month construction period.

Other parties to the inquiry have emphasised that Sizewell will actually be more complex than the American reference design of the nuclear steam supply system (which takes heat from the reactor to the power station's turbo-generators). It will involve larger physical quantities of certain key items, such as pipework. This could exacerbate "first of kind" difficulties involved in the transfer of any complex technology. There is also some evidence that power stations and other types of large project have taken longer to build in the U.S. than in the U.K.

Sir Alastair Frame, the chief executive of Rio Tinto-Zinc, argued in evidence to the inquiry that the relationship envisaged between the CEBG and the National Nuclear Corporation in managing the project was unsatisfactory in some important respects.

It has also been suggested that some U.S. delays have been caused by unforeseen changes in safety requirements arising from accidents such as that at Three Mile Island, and that Sizewell cannot be fully insulated from

such changes.

Much attention has focused on the lessons to be learned from the U.S. where, in the past, plants comparable to Sizewell have taken about 10 months to build. CEBG witnesses have argued that this partly reflects factors peculiar to America, such as the deliberate stretching of construction programmes to accommodate the cash flow difficulties experienced by certain utilities, the turbulent American

The Government wants to reduce the deficit to 7.4 per cent of GDP by 1986. Its ultimate aim is not the containment of inflation — linked to the D-Mark through the EMS the guilder has not been allowed to become an inflationary currency — but to stop the public sector dominating the credit market and, in the longer term, to reduce Holland's big level of personal taxation.

Resolve

The conservative economic instinct at work here is not unique to the Netherlands. Other governments in Europe are seeking to contain state spending and to shift the balance of incentive away from wealth creation. The Dutch Prime Minister is, however, the only one who has had the resolve actually to reduce salaries in the public sector. A non-inflationary currency makes effective discrimination against public sector pay difficult to disguise.

In pushing ahead with his policies Mr Lubbers may yet survive one of the highest rates of unemployment in Europe — 17.7 per cent and rising — as well as the bitter fight with his public sector. But surviving a decision, one way or the other, on cruise, could prove more difficult.

As the cruise decision looms, public sector strikes and other protests are taking their toll. There have been no mail delivered for nearly three weeks, the national giro system is grinding to a halt, public transport is disrupted daily, and there are frequent hold-ups at the frontiers.

Ulterior aim

For what? The Government, a Centre-Right coalition of Christian Democrats and Liberals, has told the Netherlands' 700,000 public employees, including civil servants, that their salaries must be cut by around 10 per cent by 1986. The 3 per cent planned for next year is only a first instalment. This year, central government expenditure, excluding national debt repayments, is expected to reach Fl 155.6bn (£35.72bn) while revenues should not exceed Fl 125bn. The resulting budget deficit of Fl 33.4bn is equivalent to 12.4 per cent of net national income, including off-budget financing.

Nuclear Power in Britain

Sizewell B: the case has yet to be made

By Ian Jones

regulatory environment, and the relatively limited project management resources available within some of the smaller utilities.

But the CEBG also claims to have learned important lessons from its own unsatisfactory experiences of power plant construction in the 1970s. In particular, it has drawn attention to reforms in industrial relations, in contracting procedures (with the emphasis on fixed price contracts and payments tied to the achievement of certain key dates in the construction plan), and to its intention of "freezing" plant designs before construction starts.

The first fruits of these reforms, the board claims, are visible in the construction performance to date on the coal-fired plant at Drax (which is now expected to be commissioned within its target 72-month construction programme) and the new AGR plant at Heysham. In the light of these considerations, the CEBG feels justified in basing its economic assessment of Sizewell on a 90-month construction period.

Other parties to the inquiry have emphasised that Sizewell will actually be more complex than the American reference design of the nuclear steam supply system (which takes heat from the reactor to the power station's turbo-generators). It will involve larger physical quantities of certain key items, such as pipework. This could exacerbate "first of kind" difficulties involved in the transfer of any complex technology. There is also some evidence that power stations and other types of large project have taken longer to build in the U.S. than in the U.K.

Sir Alastair Frame, the chief executive of Rio Tinto-Zinc, argued in evidence to the inquiry that the relationship envisaged between the CEBG and the National Nuclear Corporation in managing the project was unsatisfactory in some important respects.

It has also been suggested that some U.S. delays have been caused by unforeseen changes in safety requirements arising from accidents such as that at Three Mile Island, and that Sizewell cannot be fully insulated from

this kind of risk. In other words, the design cannot be guaranteed "frozen" in advance.

Because factors which delay construction are likely to increase costs, some parties to the inquiry expect the project to cost substantially more than the £1.2bn projected by the CEBG.

• Fuel cost savings. Since Sizewell would be built before electricity demand alone justified a new station, a crucial factor facing the inquiry is just how much money the CEBG would save by using a PWR instead of some of its existing

entirely by relatively low cost suppliers in the U.S., South Africa, Colombia and possibly Australia. Others, including the NCB, say that the long-run elasticity of coal supply from actual or potential low-cost coal producers is much greater than the CEBG has allowed, so that even higher levels of demand for coal than those forecast by the board could be met at lower prices than the CEBG projects.

Given their assumed dependence on world market prices, domestic UK prices will vary inversely with the sterling real exchange rate (the market rate



growth of the UK economy and some continuing loss of price competitiveness in manufactured products.

Or the CEBG's own central estimates of electricity demand, construction performance and fuel prices, Sizewell's rate of return is estimated at about 5 per cent, compared to the 5 per cent minimum required under Treasury guidelines for cost-saving projects in the public sector. In the CEBG's view, this justifies proceeding with the project.

However, if construction time no more than matched that achieved on average in the U.S. and if the UK price of coal only increased at the rate forecast by the CEBG, then the rate of return would fall to 5 per cent.

• When to build. The CEBG has also examined the implications of deferring the project. The board argues that it would be uneconomical to operate its smaller coal-fired generating sets for more than 40 years on average, on this assumption and given expected growth in electricity demand of about 1 per cent a year, new plant would be needed by the mid-1990s to meet the industry's statutory requirements over security of electricity supply. This would allow at most a two to three year deferment for the project. Prospects for any significant technical progress in such a short time would be very small, given the maturity of the design. In the circumstances, the CEBG estimates that deferral would increase its cost by about £75m a year.

Others have pointed out that even for the absence of any technical progress, the cost of deferral would be significantly lower than £75m if construction performance were worse and fuel prices lower than the CEBG's estimates.

The CEBG's judgment on the potential time horizon for deferral has also been challenged. Some critics expect that peak demand for electricity (the maximum amount of power demanded at any one time) will increase by about 50 per cent in real terms between 1980 and 2000. This, the critics say, may mean only a modest reduction in the exchange rate up to and beyond 2000 — despite slow

of a kind" costs involved in any technology transfer arrangement (which amount to almost 10 per cent of the forecast contract price) and because the risks arising from the sheer inexperience of UK contractors and their workforces in PWR construction would be less.

The conclusion all this points to is that as a cost-saving project, built in advance of the need for a new station to meet rising electricity demand, Sizewell must be regarded as strictly marginal. It is a project which only an organisation with a great deal of product market power might wish to sponsor so enthusiastically.

There may be some merit in Sir Howell's contention that Sizewell is needed to give long-term security of fuel supplies and to keep the UK nuclear

industry in work. A case can perhaps be made for Sizewell as a "UK prototype" power station. But such arguments have not been developed at the inquiry and have therefore not been subjected to the scrutiny they deserve. Yet on economic grounds alone, the case for the early construction of Sizewell is weak.

Ian Jones is a research officer in the SSRC Centre on Comparative Industrial Structure and Efficiency at the National Institute of Economic Research. He worked on the Monopoly and Mergers Commission's report on the CEBG, and has given evidence on the subject to the Sizewell Inquiry. He writes in a personal capacity.

Men & Matters

Curt farewell

Curt Nicolin, who for eight years has led Swedish industrialists into their annual pay battle with the trade unions, is giving up his post as chairman of SAF, the Swedish employers' federation.

Renowned for his autocratic approach, Nicolin remains a pivotal member of the leadership of the Wallenberg group of companies, and is an outside candidate for the chair of Skandinaviska Enskilda Banken, Sweden's leading bank, which vacates next year.

He is one of a small group of prominent businessmen who are loyal and able lieutenants, but is also a notable industrialist in his own right. He came to the fore as a young engineer at Stal-Laval, a subsidiary of Asea, the electrical engineering group, heading the team that developed Sweden's first jet engine. He became president of Asea in 1961 and is still chairman of the board.

Nicolin is 62, was one of Wallenberg's most loyal and able lieutenants, but is also a notable industrialist in his own right. He came to the fore as a young engineer at Stal-Laval, a subsidiary of Asea, the electrical engineering group, heading the team that developed Sweden's first jet engine. He became president of Asea in 1961 and is still chairman of the board.

His reputation as a stern, rather dour, executive, believing in systems rather than people, was made in the early 1960s when he pushed through harsh rationalisations both at Asea and at SAS, the Scandinavian airline.

Colleagues say he has softened his approach in recent years, though the trade unions may disagree.

At SAF, Nicolin has brought the employers more directly into the political dog-fight. He was among the leaders of the celebrated businessmen's march on Sweden's parliament last month to protest against the Socialist government's plans for wage earners funds.

"Nicolin's freedom army," one newspaper ironically called

the marchers, and LO, the blue collar workers' trade union federation, declared that SAF "had developed itself into a propaganda megaphone for a generally conservative and reactionary political message."

Nicolin said yesterday that he had always vowed he would leave SAF before he became a pensioner. Asked about the SE Banken post, he said he had not heard that he was a candidate. "I have enough jobs already."

Those jobs include a post as a deputy member of the SE Banken board. But loyalty to the Wallenberg family could rule him out of the chairmanship race. Peter Wallenberg, the new head of the family, appears to be leading the running with Volvo's Per Gyllenhammar, and Curt Olsson, currently the bank's first deputy chairman.

It is one of a small group of prominent businessmen who are loyal and able lieutenants, but is also a notable industrialist in his own right. He came to the fore as a young engineer at Stal-Laval, a subsidiary of Asea, the electrical engineering group, heading the team that developed Sweden's first jet engine. He became president of Asea in 1961 and is still chairman of the board.

His reputation as a stern, rather dour, executive, believing in systems rather than people, was made in the early 1960s when he pushed through harsh rationalisations both at Asea and at SAS, the Scandinavian airline.

Colleagues say he has softened his approach in recent years, though the trade unions may disagree.

At SAF, Nicolin has brought the employers more directly into the political dog-fight. He was among the leaders of the celebrated businessmen's march on Sweden's parliament last month to protest against the Socialist government's plans for wage earners funds.

"Nicolin's freedom army," one newspaper ironically called

the marchers, and LO, the blue collar workers' trade union federation, declared that SAF "had developed itself into a propaganda megaphone for a generally conservative and reactionary political message."

Nicolin said yesterday that he had always vowed he would leave SAF before he became a pensioner. Asked about the SE Banken post

British investment in De Lorean

'Like a game of poker'

By Peter Riddell, Political Editor

STATE AID

"HOW COULD you agree to that . . . horrifying . . . it all amounts of 007?" These were among the comments made by MPs last week at one of the most bizarre parliamentary inquiries in recent years.

For more than five absorbing hours MPs on the Public Accounts Committee of the Commons questioned officials of the Northern Ireland Office and its development agency about their relationship with the failed De Lorean motor project. The style was low key — no rhetoric, no party points, just an attempt to understand what happened. The picture which emerged clearly shook the MPs.

The basic story is familiar and is vividly told by Ivan Fallon and James Strode in their recent book "De Lorean".

An unconventional Detroit whiz kid, John De Lorean, sought to create a motor empire based on an allegedly novel sports car, winning support in 1978 from the British Government. The project soon ran into delays and required much more public money. When the car was at last launched, in the summer of 1981, demand was insufficient, leading to liquidity problems and the company's collapse in the spring of 1982.

What last week's hearings added was a unique insight into the motives and actions of the officials in Belfast.

The case against the Government appears铁定的. The accompanying legal briefs details of the financial assistance to the project from 1978 to 1982. The striking feature is how this compares with what other countries were prepared to offer. The Northern Ireland Office, including the development agency, was willing to support De Lorean on a larger scale, with a smaller contribution from him, and with less preliminary scrutiny and investigation than the City of Detroit, Puerto Rico and the Republic of Ireland.

The British Government was willing to offer \$85m (later increased), compared with \$81m from Puerto Rico, and less from Ireland.

A decision in principle to support the project was taken within a fortnight of the original



Spring

THE British Government invested a total of £78.5m in the Belfast company founded by John De Lorean (right). The timetable was:

- June/August 1978, agreed on Government loan grants and equity totalling £5m.
- Summer 1980, further £1m loan granted to meet additional costs, fitter inflation and currency changes.
- January 1981, guarantee of £10m in banking loans.
- May 1981, guarantee of a further £1m in loans, later reduced on request.
- Winter 1981-82, increasing liquidity problems as stocks of unsold cars mount, leading to voluntary receivership in February 1982.

Initial approach Puerto Rico had been in negotiations for over a year.

No independent engineering opinion had been sought, the Industries Development Advisory Committee had doubts about the project, but was unable in the time available to judge its future commercial viability; and a report by consultants McKinsey and Co warned of major business risks in the development and the company's collapse in the spring of 1982.

The explanation given to the MPs was that there was no time for such detailed checking. Full inquiries had been made since John De Lorean, but these had not disclosed. However, a year before a Saudi investor had considered backing the project, but then pulled out. Anyway, reputable consultants and public bodies in other countries were prepared to back the project.

For an industrial development agency to secure a project in competitive conditions was like "a game of poker," according to Mr Ken Bloomfield, the permanent secretary of the Department of Economic Development in Belfast. The negotiations involved in the original decision, but one of the British Government seemed to have paled in this game.

The British Government was however so desperate to win the project that it was easy for John De Lorean to dictate terms. As Mr Bloomfield pointed out, it had been a "horrendous" period for, in the view of the MPs, pointed out, the British Government seemed to have paled in this game.

Yet, as Mr Tony Hopkins, deputy chief executive of what is now the Northern Ireland Development Board, made clear to the MPs, there were limits to what the MPs were clearly worried.

the monitoring. The two Government nominees on the De Lorean board were in an ambiguous role and ultimately powerless. Moreover, once assistance had been given, the development agency did not want to get into a negotiating position alongside the board of the company. The agency could make requests, and with growing frequency, did so, but John De Lorean had the initiative.

The unwillingness of the Government to interfere explains the curious story of the \$5.15m (then about £2.6m) paid by the De Lorean company in Belfast to GPD services, based in Geneva, to register in Northern Ireland. This was in return for a set of master tools and rights to tools to be provided by Lotus Cars of Norwich, run by the late Colin Chapman. These tools were duly delivered to Belfast.

The reason offered at the time for this arrangement was that Mr Chapman wanted to ensure that future liabilities would not be incurred by Lotus. However, Lotus has not received any money from GPD either from this deal or from another payment to GPD of \$12.5m by U.S. private bidders of De Lorean for technical development of the car by Lotus. These matters are now under criminal investigation.

There are obviously a number of unresolved questions on this and other issues. The Public Accounts Committee intends to hold further hearings next month but there are unlikely to be any definitive answers with Chapman dead and Mr De Lorean fully occupied with drug trafficking charges in California. Moreover, according to the convenors of the committee, the politicians involved are unlikely to give evidence.

It is tempting, with hindsight, to argue that the De Lorean project was flawed from the start, an out-of-date product backed by insufficient funds. In Northern Ireland were disastrous in 1978, as they still are. And the car was built, several thousand were sold and at one stage 2,800 people were employed in the factory at a cost to the taxpayer of £78.5m. While there may be only one or two De Lorean projects a decade, wider issues about Government monitoring of industrial assistance have been raised — about which the MPs are clearly worried.

The pressures were all one way. Consequently, Mr De Lorean was able to secure a binding agreement within weeks by warning of an imminent alternative deal in Puerto Rico.

Guarantees were, admittedly, built into the deal. The master agreement of July 1978 included stringent conditions over the financial relationship with the De Lorean company in New York, which had sole distribution rights for the car, over pricing and dividend policy and over employment levels. Officials in Belfast were assiduous in monitoring the project, using

the monitoring. The two Government nominees on the De Lorean board were in an ambiguous role and ultimately powerless. Moreover, once assistance had been given, the development agency did not want to get into a negotiating position alongside the board of the company. The agency could make requests, and with growing frequency, did so, but John De Lorean had the initiative.

The unwillingness of the Government to interfere explains the curious story of the \$5.15m (then about £2.6m) paid by the De Lorean company in Belfast to GPD services, based in Geneva, to register in Northern Ireland. This was in return for a set of master tools and rights to tools to be provided by Lotus Cars of Norwich, run by the late Colin Chapman. These tools were duly delivered to Belfast.

The reason offered at the time for this arrangement was that Mr Chapman wanted to ensure that future liabilities would not be incurred by Lotus. However, Lotus has not received any money from GPD either from this deal or from another payment to GPD of \$12.5m by U.S. private bidders of De Lorean for technical development of the car by Lotus. These matters are now under criminal investigation.

There are obviously a number of unresolved questions on this and other issues. The Public Accounts Committee intends to hold further hearings next month but there are unlikely to be any definitive answers with Chapman dead and Mr De Lorean fully occupied with drug trafficking charges in California. Moreover, according to the convenors of the committee, the politicians involved are unlikely to give evidence.

It is tempting, with hindsight, to argue that the De Lorean project was flawed from the start, an out-of-date product backed by insufficient funds. In Northern Ireland were disastrous in 1978, as they still are. And the car was built, several thousand were sold and at one stage 2,800 people were employed in the factory at a cost to the taxpayer of £78.5m. While there may be only one or two De Lorean projects a decade, wider issues about Government monitoring of industrial assistance have been raised — about which the MPs are clearly worried.

The pressures were all one way. Consequently, Mr De Lorean was able to secure a binding agreement within weeks by warning of an imminent alternative deal in Puerto Rico.

Guarantees were, admittedly, built into the deal. The master agreement of July 1978 included stringent conditions over the financial relationship with the De Lorean company in New York, which had sole distribution rights for the car, over pricing and dividend policy and over employment levels. Officials in Belfast were assiduous in monitoring the project, using

Western Public Opinion

What is keeping people awake at night

By Malcolm Rutherford

HOW EXPECTATIONS DIVERGE

	France	Germany	UK	Italy	Holland	Norway	Spain	U.S.	Japan
... better?	7	12	21	15	7	17	20	32	7
... worse?	39	30	24	28	13	33	14	27	27
about the same?	49	66	51	49	42	62	35	59	59
No answer/no opinion	5	2	4	10	5	1	9	2	7

All figures in percentages. Table from the Atlantic Institute for International Affairs—Paris Poll. Interviews were conducted between September 10 and November 4 on nationwide representative samples of people eligible to vote. The results were by Louis Harris-France. The Financial Times is among the newspapers associated with the poll.

Quite the most remarkable finding in today's results is that there has been a sharp move in a number of key Western countries — including the UK and Britain — in favour of maintaining dialogue and contact with the Soviet Union.

The polls were taken before the Euromissile talks between the Americans and the Russians in Geneva were discontinued last week. But since that move was widely signalled in advance, it seems quite likely that public opinion was beginning to change.

Respondents were asked which of a number of developments they regarded as most important to the future security of Western countries. In September last year, only 23 per cent of Americans opted for continued contacts with the Soviet Union. Now the figure is up to 40 per cent. In Britain the figure has moved from 19 to 36 per cent.

There has also been a rise in support for arms control agreements. In the U.S. 39 per cent of respondents listed "productive arms control" as being one of the most important elements in improving relations after 21 per cent last year. In Britain the figure rose from 21 to 26 per cent and in France from 27 to 49 per cent. In West Germany support both for dialogue with Moscow and arms control has long been strong and remains so.

At the same time, there has been a change in the perceptions of the causes of current international tensions. With the exception of France, where most respondents chose U.S. interest rates and the role of the dollar, and Spain, which is devout on arms, all defence issues, the picture has changed. In Northern Ireland were disastrous in 1978, as they still are. And the car was built, several thousand were sold and at one stage 2,800 people were employed in the factory at a cost to the taxpayer of £78.5m. While there may be only one or two De Lorean projects a decade, wider issues about Government monitoring of industrial assistance have been raised — about which the MPs are clearly worried.

It is tempting, with hindsight, to argue that the De Lorean project was flawed from the start, an out-of-date product backed by insufficient funds. In Northern Ireland were disastrous in 1978, as they still are. And the car was built, several thousand were sold and at one stage 2,800 people were employed in the factory at a cost to the taxpayer of £78.5m. While there may be only one or two De Lorean projects a decade, wider issues about Government monitoring of industrial assistance have been raised — about which the MPs are clearly worried.

Again, the change is quite marked in Britain: 24 per cent named the U.S. as the cause of the conflict, up from 15 per cent last year. A similar change in perception is occurring in the U.S. A quarter of Americans polled referred to their own build-up, against 11 per cent last year.

European support for the U.S. seeking to establish nuclear superiority is almost non-existent: 1 per cent in Germany and 4 per cent in Britain. But even in the U.S. it is only 20 per cent, which hardly signals that the American public has become more hawkish.

There seems to be a strong body of opinion in Europe that

second place to concern about unemployment. This remains the biggest single cause of anxiety, except in Japan where only 10 per cent of respondents mentioned it. But in some countries concern has lessened slightly since an Atlantic Institute poll last March. In Britain, for example, it was referred to by 61 per cent of those polled against 67 per cent nine months ago. In France, by contrast, references rose from 39 to 76 per cent.

The question on expectations, shown in the table, produced some strong variations. One-third of Americans polled expected their personal economic situation to be better in a year's time and only 12 per cent thought it would be worse.

In the Netherlands 42 per cent expected it to be worse, and in Japan 34 per cent respectively.

Yet worries about war and nuclear weapons still take

Anxiety about imports... and about crime

about crime

The forces of protectionism seem to be strongest in the U.S., where 63 per cent of those polled agreed with the proposition that "imports must be restricted because jobs are being lost to foreign competition." Next highest were Britain and Italy, with 53 per cent each, and France with 48 per cent.

The only country seriously to stick out for free trade was the Netherlands. Japan split three ways with about one-third favouring protectionism, one-third being neutral because of fears of retaliation and one-third giving no opinion. The German figures were not much different: 39, 27 and 34 per cent respectively.

A final point is the anxiety about crime in all countries except Norway. In Italy 56 per cent of respondents put it among their greatest concerns. In the Netherlands it was 47 per cent. In the U.S. 44 per cent and in Britain 37 per cent. Even in Japan it was 38 per cent—the same level as Japanese concern about nuclear weapons.

When your stomach's in a knot about a Far East deadline only World Courier can settle your nerves.

Most people know World Courier as the fastest in the business.

We're also the most reliable.

We monitor your package every step of the way and automatically confirm delivery.

So next time you've got a critical deadline, anywhere in the world, give it to World Courier and don't

give it another thought.

A service no one else can deliver

World Courier (UK) Ltd, Lading House, 10/14 Bedford Street, London WC2E 9HE. Tel: 01-379 6440.

Project management for Sizewell

From the Project Director, PWR, National Nuclear Corporation

Sir—I would refer to David Pashcock's article of November 14 entitled "CEGB proposes radical nuclear industry changes" which sets out a possible grouping of British engineering contractors to deal with the primary circuit on Sizewell 'B'. The article then goes on to discuss criticisms of the project management associated with Sizewell 'B'.

I wish it to be known that I reject any statement that the efforts to achieve the design capability of Sizewell 'B' and NNC 'B' are so far failed. I deplore the comment criticism of the efforts of the staff at Whetstone. As one who has worked in both CEGB and NNC I find these criticisms ill-founded and unjust.

During the last two to three years Whetstone has produced the reference design, the pre-construction safety report and all the supporting information that has enabled the safety case to be considered in the glare of the publicity associated with the public inquiry. In addition to this it has been ensuring that the design work for the station is proceeding in an orderly manner so that a prompt start can be made on site if this is so desired by the Government and the CEGB. There are numerous frustrations in trying to support a pro-

ject through a very protracted public inquiry and at the same time proceed with the engineering.

Indeed it is a failure of the system to recognise the problem in the first instance and it is certainly not a failure of the staff to get on with the work.

Also to make comparisons of the relationship between CEGB and NNC Cheshire and CEGB and NNC Winton is in no way analogous to the nuclear industry.

Ted Pugh, Cambridge Road, Whetstone, Leicester.

Profits vanish into thin air

From Mr M. Greener

Sir—My Marshall (November 18) may deny the validity of arguments used by Mr O'Regan in criticising staff/aircraft ratios within British Airways. His own credibility, however, is weakened by his use of profit figures decimated by the group. In denying the charge that the airline is sustained by the taxpayer.

It is true that the group's historical profit for 1982/83 was £71m. It might also be true that profit for the half year to September 1983 was £12m, though unaudited. Interim figures are not entirely acceptable. Be that as it may, the sum of these figures is only £23m and should be set against two very material facts which both Mr Marshall and the BA board prefer not to mention.

In the year 1982/83 a general sum of £207.9m was written off against public capital. This intention was "to write down the . . . cost of fleet . . . assets to the amount estimated to be recoverable from future operations." Such a pre-emption of depreciation as an extraordinary charge may ensure subsequent profitability but is hardly consistent with truth and fair accounting. Profits thereby shown are surely more accidental than real.

In the year 1978/79 there was a Government-arranged cancellation of £160m previously borrowed from the taxpayer for the purpose of acquiring the Concorde fleet. That fleet may no longer exist on paper but is nonetheless, in the words of British Airways' secretary, a "profitable asset which we hope to operate for a very long time"—a view endorsed by the 1982/83 report which opines that Concorde has an important part to play in the future of the airline.

Michael Greener, 39 Glen Alpine, The Knoll, Burry St. Edmunds, Suffolk.



FINANCIAL TIMES

Tuesday November 29 1983

Trollope & Colls (City)
BUILD WITH CONFIDENCE
call Patrick Trollope
01-377 2500.

DECISION ON CRUISE DEPLOYMENT DELAYED AGAIN

Dutch to raise defence spending

BY WALTER ELLIS IN AMSTERDAM

THE DUTCH Government is to increase spending on defence by 2 per cent a year in real terms until 1987 and by 3 per cent annually until 1993. Next year's defence budget will be F1 13bn (\$4.3bn), while that for 1987 should come to F1 16bn.

As expected, in presenting his defence memorandum for the next 10 years, Mr Job De Ruiter, the Defence Minister, did not announce any decision on the planned deployment in the Netherlands of U.S. cruise missiles.

He told parliament yesterday that an accompanying memorandum would be published later dealing with the whole question of nuclear weapons.

The minister is concerned not only with cruise. He is also considering changes in the existing Dutch nuclear tasks as set out within Nato, mainly in the area of nuclear canons, atomic mines and the like.

Last week's breakdown of the East-West arms limitation talks in Geneva were described by the Dutch Government as deeply disappointing. But the Cabinet of Mr Lubbers is clearly determined to think that peace can be established when nuclear arms are removed.

In terms of spending on conventional weapons, the Government is prepared to commit itself to annual 2 per cent increases in real terms until 1987. Beyond that, it is recommending a resumption of Nato's recommended 3 per cent rise but, obviously, must leave the final say to its successor.

Mr De Ruiter permitted himself only one comment in this area. He said that in the context of the modernisation of nuclear forces, Nato

wait until the very last minute before making any final decision on cruise. A site has been chosen for the weapons, but the missiles and their launch vehicles are not scheduled to arrive until 1984 and 1985. A foreign Ministry spokesman said that it was still hoped that the two superpowers could get together again and resume negotiations.

The policy document said there were "no useful alternatives" to the Netherlands' current defence strategy based on nuclear deterrence. It was "a dangerous illusion" that the new Leopard 2 tanks was interrupted earlier this year when it was discovered that the controls were too complicated for their crews.

Draftees not engaged in technical work would, under the latest memorandum, serve for a shorter period, remaining in service long enough only to complete basic training.

Mr De Ruiter confirmed yesterday that the Royal Dutch Navy is to be a main beneficiary of defence spending in the years ahead. A total of F1 12.4bn is to be spent on new ships and equipment over the next 10 years, starting with four frigates

from the De Schelde shipyard in Vlissingen.

The air force was placed last week with the announcement of an order for another 57 F-16 combat aircraft from the US. General Dynamics group, to be built by Fokker of Amsterdam, the latest order is worth F1 2.4bn.

Strikes continued unabated in the Netherlands yesterday as the dispute between the Dutch Government and public sector workers entered its fifth week.

The one exception was the postal service, which resumed normal operations over the weekend following a court ruling that a three-week-old postal strike was against the public interest.

It is expected to take at least a week before deliveries return to normal, and in the meantime post office unions have switched their attention to the telephone and telex services. Strikes are expected to widen, leading to possible breakdowns and withdrawal of some facilities.

Editorial comment, Page 18

S. African position on Namibia rejected

By Robert Mauthner in New Delhi

THE COMMONWEALTH heads of government yesterday comprehensively rejected the South African position that Namibian independence should be linked to a withdrawal of Cuban troops from Angola.

This joint position is expected to figure in the final communiqué of the conference, due to be published today. The communiqué may also contain a call on South Africa to withdraw its troops from southern Angola.

During yesterday's debate on Namibia, it was stressed by many participants that Cuban troops were in Angola at the invitation of a sovereign state in order to protect it from attacks, namely from the South African-backed UNITA.

There was general recognition, however, that the Namibian problem was intractable as long as South Africa insisted on the linkage principle. All speakers, including those from the five-nation contact group on Namibia - which includes two Commonwealth members, Britain and Canada - said that the group had gone as far as it could in present circumstances.

One suggestion made was that it was now up to the other members of the group, particularly Britain and Canada, to try to persuade the U.S., which supports the South African position, to change its policy and put pressure on Pretoria.

Several representatives suggested that greater efforts should be made to reach the American people.

Massey cuts quarterly loss

By Nicholas Hirst in Toronto

MASSEY-FERGUSON, the Toronto-based international agricultural equipment manufacturer, has reported a big improvement in its third quarter results. The group reduced its net loss to \$11.5m, compared with a \$22.7m deficit in the corresponding three months last year. Massey's accounts are reported in U.S. dollars.

The improvement was achieved despite a 26 per cent decline in sales to \$369m. Massey's continued recovery this year has been fuelled by the effects of a \$520m financial restructuring, and management efforts to reduce costs for the nine months to October 31 - Massey has changed its year-end to January 31.

The net nine-month loss was \$41.1m against \$33.7m in the corresponding period. Sales for the period were down 26 per cent at \$12.5bn.

Conflicting pressures on Bonn as Honecker seeks new loan

By RUPERT CORNWELL IN BONN

EAST GERMANY is sounding out the possibility of securing a further financial credit from Bonn, on top of the DM 1bn (\$396m) loan granted earlier this year which has already been fully drawn down.

This was confirmed in Bonn last night by West German government officials, although an Economics Ministry spokesman said no formal application had yet been received.

It was not clear, moreover, whether any new facility would take the form of a further bank credit or an increase in the existing DM 770m "swing credit," used to help finance trade between the two Germanies.

The fact that East Germany is looking for new financial assistance from Bonn is a sign of the pressure facing East Berlin in meeting its debt repayment obligations to the West.

Any formal request would place



On the other hand it would be sorely tempted by any step which could be considered as an extension of co-operation with the East at a moment when relations between the two blocs are in poor shape.

Bonn has already been trying to find consolation in the statement by Herr Erich Honecker, the East German leader, that everything should be done to limit the damage to inter-German relations which might result from the decision to start deployment of Nato Pershing 2 missiles on West German soil.

Herr Helmut Kohl, the West German Chancellor, yesterday disclosed that he had received a letter from Mr Yuri Andropov, the Soviet President, at the weekend.

According to Herr Kohl, Mr Andropov again criticised the missile installation but indicated that the Soviet Union did not regard the present situation as "irreversible."

West Germany back in surplus

By JONATHAN CARR IN FRANKFURT

THE CURRENT account of the West German balance of payments surged back into the black last month, helped by the largest surplus on visible trade since March.

The federal statistical office said the current account was DM 2.9bn (\$1bn) in surplus in October, compared with a deficit of DM 800m in September and a surplus of DM 700m in October 1982.

The trade surplus was DM 4.2bn, compared with DM 3.6bn in September and DM 4bn in the previous

October. This year's record March figure was DM 5.5bn.

Despite the big October trade surplus, the message from the figures for West Germany's exporters is not one of unalloyed optimism. The export total last month at DM 37.0bn was down slightly on September's DM 37.8bn, but imports fell still more - to DM 33.4bn from DM 34.2bn in October.

For most of this year exports have been weaker than in 1982, and the cumulative figures for the first

10 months show a trade surplus of DM 34.6bn against DM 40bn before.

On the other hand West Germany's deficit on "invisibles" has been markedly less than it was a year earlier. As a result the January-October current account shows a surplus of just DM 2.1bn compared with a deficit of DM 4.7bn in the same period of last year.

It is generally expected that the current account surplus for the whole year will exceed the 1982 figure of DM 8.6bn, and that the surplus next year will be bigger still.

British cable TV operators may face tax threat

By Raymond Snoddy in London

OPERATORS of Britain's planned cable television systems may face an unexpected financial setback as a result of Inland Revenue attitudes to tax allowances for the industry.

Within days of the UK Government announcing its conditional choice of applicants to run new multi-channel cable systems, it is clear that the Inland Revenue has serious reservations on whether major parts of the cable system are allowable for 100 per cent capital allowances.

It is believed that most of the applications for cable franchises prepared their financial projections in the belief that the laying of cable systems would, as it has in the past, attract maximum allowances.

If the Inland Revenue decides otherwise, it could have serious consequences for the viability of cable systems.

Mr Tony Whetstone, director general of the British Cable Television Association, said yesterday: "It could delay the spread of cable and in extreme cases it could lead some companies to reconsider their commitment."

Allowances on as much as £200m in investment could be involved.

The problem has arisen partly because the Home Office and the Department of Trade and Industry have ruled that cable should be placed in plastic ducting so that more sophisticated cabling can be inserted at a later date without digging up the roads a second time.

The Inland Revenue, however, believes this could mean the ducting is the "setting" in which the cable is housed and therefore not plant, which would attract maximum allowances.

The ducting itself is not expensive but the industry fears that, if the ducting is ruled ineligible, the digging up of the roads would be treated in the same way. Laying the cable systems could account for up to 60 per cent of the capital costs.

Total costs of setting up a cable operation for 100,000 homes are about £30m (£43.8m).

The Inland Revenue said yesterday: "The cable television industry asked for our views on this new venture. We are now considering this matter in the light of the relevant legislation."

The economics of the cable operation are so finely balanced that the Government may have to introduce legislation if the Inland Revenue decides that the cabling is not allowable for full capital allowances.

Government departments became aware of the scale of the potential problem only six weeks ago. Their fears and those of the cable industry were expressed at a meeting earlier this year, where a team of six Inland Revenue specialists were shown a film of how cable is laid.

See Lex

Price cutting sparks French store wars

By PAUL BETTS IN PARIS

THE FRENCH supermarket business is being shaken by a discount pricing battle between the country's dominant chain which is fast degenerating into a no-holds-barred marketing brawl of peculiar if somewhat farcical intensity.

The hostilities were opened last Saturday in the cathedral city of Chartres, when a commando of 15 employees of the Intermarché hypermarket chain raided a store owned by the rival Carrefour group, France's largest mass retailer, buying up some FF 100,000 (\$12,150) worth of goods marked down by Carrefour.

Carrefour had breached one of the ground rules of French advertising by promoting its products on special offer at the Chartres store by making direct comparison between its prices and those of rival chains. But although price comparisons are barred by French advertising standards, the Socialist

Government is adopting a benevolent approach to infringements in the rules.

The Government, which has already lost its 1983 inflation battle to hold retail prices down to a recently revised annual target of 9 per cent this year, is clearly keen to allow market forces to operate as freely as possible whenever they can contribute to its efforts to contain inflation.

The supermarket discount war, which follows a similar fierce discount battle among French petrol retailers, could help the Government's uphill anti-inflation policies designed to contain the rise in retail prices next year to what most people regard as a hopelessly optimistic 5 per cent annual rate.

In retaliation against Carrefour's decision to compare its discount prices with those of rivals, Intermarché decided to launch its own campaign in its petrol retailing network, offering prices below the off-

icially authorised minimum prices for petrol in France.

With the discount war in the supermarket and hypermarket business expected to continue unabated with the major chains each attempting to outdo the other at a time of recession and declining consumer spending in France, the Government is contemplating changing the current advertising rules.

The supermarket battle spilled over to the city of Rennes in Britain yesterday with Carrefour and Euronorm, another leading mass retailer, launching another promotional campaign showing how their discount prices compared favourably with their rivals.

The choice of Rennes is no accident. The city has traditionally been a fief of M Edouard Leclerc, one of the kings of the French discount business, who recently launched a major discount campaign in his petrol retailing network, offering prices below the off-

icially authorised minimum prices for petrol in France.

With the discount war in the supermarket and hypermarket business expected to continue unabated with the major chains each attempting to outdo the other at a time of recession and declining consumer spending in France, the Government is contemplating changing the current advertising rules.

Mme Catherine Lallemire, the secretary of state in charge of consumer affairs, indicated in a newspaper interview at the weekend that new legislation was being studied to allow price comparisons in advertising in certain cases. This would bring French advertising far closer to the U.S. system where price comparisons are one of the pillars of the trade.

The Government is nonetheless worried that the discount and promotional battles could get out of hand.

MPs call for stock exchange scrutiny, Page 8

Early London stock changes sought

By JOHN MOORE, CITY CORRESPONDENT, IN LONDON

BRITAIN'S pension funds have told the London Stock Exchange that the change to negotiated commissions on securities transactions should be made next year - well in advance of the dates agreed between the exchange and the Government this summer.

In return for exempting the stock exchange from the effects of restrictive practices legislation, the Government had sought undertakings from the stock exchange that rules that lay down minimum scales of commission on transactions would be dismantled in stages by December 31, 1986.

The National Association of Pen-

THE LEX COLUMN

Twinkle, twinkle Eagle Star

The removal of three tons of gold from the bullion market in last weekend's robbery at London's Heathrow Airport seems to have prodded gold dealers into action after months of torpor, provoking a \$17 leap in the London price to \$383. It was a good day for equities, too, and while there was little else to push the Dow Jones index to a new peak, stock market detectives searched in vain for evidence that the jobbers were really short of stock.

Eagle Star

The heavyweight contenders for the Eagle Star cup have spent so much of their time shadow boxing in the past month that the punters were beginning to wonder whether they had lost their stomach for the big fight. Yesterday, however, they laid any doubts to rest by clambering back into the ring and slugging it out in earnest.

BAT took only a few minutes to add 10p to the Allianz offer of \$500m, prompting the German company to mumble vaguely about returning with a yet higher bid. Tactically, the quick-fire action was all designed to keep the Eagle Star share price out of reach of the other bidder, an objective which was easily achieved. The Eagle Star price closed 25p higher yesterday at \$76.

The level and speed of yesterday's auction did also, however, put the serious intent of both bidders beyond much doubt. So, while Eagle Star's management may have covered themselves with embarrassment by recommending the earlier BAT approach, they have at least secured a fair price for their shareholders in encouraging the auction.

Not the least of Gulf's problems

is the result of this Friday's vote by the shareholders of Gulf Oil on its Delaware reincorporation plan.

Opponents of the plan, marshalled by Mr Pickens of Mesa Petroleum, are ultimately intent on spinning off a large part of Gulf's U.S. oil reserves into a separately quoted trust and this could be made significantly more tricky after the reincorporation.

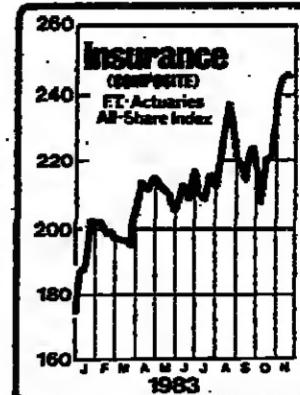
The justification looks a little feeble in the light of the tax wrangle which has belatedly broken out between different Government departments over what capital allowances are appropriate for laying down the cable systems.

The Government's push on the cable front has all along presumed 100 per cent first year capital allowances, and for companies like Thorn EMI and Ladbrooke - two of the main winning candidates - a reversal on allowances would virtually rule out investment. Nor will the companies be keen to hit the go button until certainty is restored, which spells a delay until the spring if the only way the Government can clarify the position is through legislative change in the next Finance Bill. This would dissipate the timing benefits of giving out pilot licences now.

The only player to benefit from the uncertainty is British Telecom, already cock-a-hoop having scored in five of the 11 successful applications.

With ducting already in place, its financial projections are less heavily dependent on tax allowances. It

may be that BT will win a relatively clear run in the earliest stages of the cable experiment - which must give it a sharp competitive advantage when full licences start to be distributed.





SECTION II - INTERNATIONAL COMPANIES FINANCIAL TIMES

Tuesday November 29 1983

Mannesmann sees significant drop in profits for 1983

BY JAMES BUCHAN IN DUSSELDORF

MANNESMANN, the West German steel pipe and engineering group, is looking without enthusiasm into 1984 after reckoning with a "significant" fall in earnings for this year.

Dr Franz Josef Weisweller, Mannesmann's new chief executive, could not be drawn yesterday on whether the group would maintain its dividend at the 1982 level of DM 6 per DM 50 share. He did say, however, that the group expected consistency in its dividend payments.

Although the group expects to reckon in one or two big projects before the year's end, external sales are expected to be down 10 per cent on last year. In the first nine months, external sales slipped 20 per cent from the equivalent 1982 period to DM 9.6bn.

The difficulties lie in Mannesmann's traditional sectors, above all steel pipes, at Demag, its heavy engineering subsidiary, and with its Brazilian subsidiary.

The pipe division will end the year in the red, with sales expected to fall 26 per cent and inventory 8 per cent. In the face of a weak market, above all for higher-value-added products such as oil-country tubulars, heavy price-cutting has obliged Mannesmann to sell at less than cost to maintain capacity. Already 2,300 jobs in the pipe division have gone this year and Dr Weisweller said more cuts might be on the way.

In contrast, the heavy restructuring process at Demag is all but complete, Mr Weisweller said, involving a loss of some 4,300 jobs.

The encouraging signs come from two divisions. Mannesmann made in the early 1980s as part of a controversial strategy of diversification. Dr Weisweller said that Hartmann and Brahm, the maker of precision instruments, and Kienzle Apparate, the computer manufacturer, were both generating earnings on expected sales for the year of DM 700m and of around DM 1bn.

With orders at both companies up, Mannesmann expects the improvement to continue through next year.

In contrast to the optimism from government circles in Bonn, Dr Weisweller was sober in his expectations for next year. The small domestic upturn so far been felt largely in housing construction and consumer goods, while the pick-up in world trade looks too modest to assist a company whose foreign business accounted for 80 per cent of its total in the first nine months.

Daimler-Benz set to name new chief

BY JONATHAN CARR IN FRANKFURT

DR Werner Breitschwerdt, head of research and development at Daimler-Benz, West Germany's most prestigious vehicle group, is emerging as the man most likely to take over as new chief executive.

A decision is due to be taken by the supervisory board on Thursday on the successor to Dr Gerhard Prinz, who died of a heart attack last month after less than four years in the top job.

Among those frequently named as strong possibilities to take over as chief executive are Dr Eberhard Reuter, head of the company's finance division, and Dr Werner Meier, who is in charge of production.

In advance of the meeting there had been signs that labour representatives on the board favoured Dr Reuter, a pugnacious speaker with an unconventional management style. But Dr Breitschwerdt is known to

have the important, perhaps crucial, support of Deutsche Bank, the largest single shareholder in Daimler-Benz, with 28 per cent of the equity. The co-head of the bank, Dr Wilfried Gutz, is also chairman of the Daimler supervisory board.

Dr Breitschwerdt, 56, has been with the company since 1963 and has been a member of the management board since 1971. Among his key achievements has been the modern development of the luxury Mercedes cars, which have sold steadily even through recessions which have hit most of Daimler-Benz's rivals.

Last year the company sharply boosted sales and profits, increased its dividend and paid a bonus. In the first nine months of this year, sales were up by 2 per cent to DM 29.2bn despite a setback to truck sales abroad.

McDonnell Douglas bid for Tymshare recast

BY OUR NEW YORK STAFF

MCDONNELL DOUGLAS, the US aircraft manufacturer, has agreed on a price of \$31 a share in its previously announced bid for Tymshare, the Californian data-processing group. However, it has changed its tactics to make an all-cash offer, thus achieving terms close to the bottom end of its proposed acquisition price of between \$30 and \$35 a share.

The aerospace company said yesterday that it had retained the option to return to an all-share bid, which it would base on a price of \$32 a share for Tymshare. In addition, it is taking

an option to buy 2.2m of Tymshare's unissued shares at \$31.

McDonnell's offer values Tymshare at \$375m. The aircraft company is seeking to integrate the data-processing concern into its own computer services business, which it intends to develop as a new leg to its operations at a time when its future in civil aircraft is uncertain.

Wall Street, however, has so far reacted unfavourably to the Tymshare takeover proposal because of the data-processing company's poor performance recently.

GERMAN GROUP INVESTS 30 PER CENT OF DEVELOPMENT CASH IN COST-SAVER

Conti seeks partners in new tyre project

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN LONDON

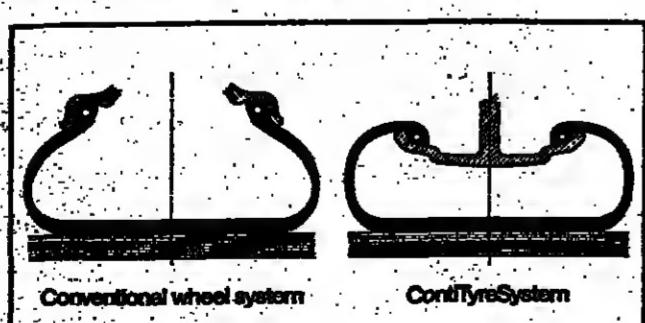
AROUND 30 per cent of Continental Gummi-Werke's annual development budget of DM 90m to DM 100m (\$32.5m to \$35.5m) will be spent on completing work on a new tyre system which the group hopes will revolutionise the industry and be in production in four or five years.

Herr Helmut Werner, the chairman, who was in London yesterday to introduce the new system, dubbed the ContiTyreSystem, said the investment gave a clear indication of its importance to the West German group, which is already Europe's second largest tyre manufacturer.

He insisted that Conti-Gummi would need partners in the tyre industry if the system was to succeed - the history of the industry was littered with technical advances that came to nothing as the companies that invented them tried to go it alone.

The timing of the launch would depend on the car manufacturers and how quickly they accepted it.

Herr Werner admitted the system would exacerbate the industry's current overcapacity. He reckoned that even without new tech-



nology there was 10 per cent too much capacity in Europe.

The system does not, however, involve wholesale changes in tyre manufacturing technology, only in the curing process - which does involve the most expensive capital equipment.

He pointed out that the ContiTyreSystem was psychologically important to Conti-Gummi, which nearly went bankrupt at the end of the 1980s but was now profitable again.

The company had become much more international in its outlook - particularly through the acquisition of the Uniroyal group in Europe in 1978.

The development of the new sys-

tem showed that now Conti-Gummi could match any company in the industry with tyre technology, he said.

Conti-Gummi's new system has the tyre hooked over the rim of the wheel rather than hanging from it. Tests with cars show it offers a 10 per cent improvement in life expectancy compared with a standard tyre and saves fuel by offering 15 per cent less rolling resistance. Yet there is improved performance on wet roads.

Conti-Gummi also claims it is the first system that will allow a driver to continue for several hundred kilometres when the tyre is flat.

Not only does that improve road safety, it would also enable the car makers to dispense once and for all with the spare wheel, thus saving weight and fuel, according to Herr Werner.

He said the ContiTyreSystem required different wheels from those currently being made but could use steel wheels, an important consideration because we want the system to be affordable on all types of car, small as well as large cars.

The system was also intended for use with commercial vehicles.

prospect of stable if tight margins - typically of around 3 to 5 per cent net in the U.S. industry - to the volatility and risk associated with fast growth.

The Finnish group began by investigating the European market, but finally decided that the companies were too tightly held there and that there were no significant opportunities. With the help of consultants it then began to look at the U.S., and finally homed in on the three largest targets.

These, it felt, would give it a broad enough range to make an impact, while allowing some rationalisation benefits. In addition, the companies predominantly use the same manufacturing techniques as that with which Huhtamaki is itself familiar.

Huhtamaki also felt that it lacked the financial and technical resources to take on the international market in its newer activities such as pharmaceuticals and electronics. In this respect the low growth of what is a highly mature market in confectionery was a positive attraction: the company preferred the

to transfer some of its European technology with advantage to the U.S. operation.

All the U.S. companies are profitable, he says, although it is reasonable to suppose that they do not return the 18 to 20 per cent on assets which the company achieves in Finland. He is clearly hoping that some streamlining and efforts on cost controls will improve the performance of operations which larger companies have, after all, been happy enough to sell.

He will run them by splitting them up into six profit centres, a structure moulded on the group's Finnish system.

On paper, the takeover process and initial reorganisation looks impressively methodical. It is also a risky move for a smallish company with limited exposure to foreign manufacturing. But the Finns - like the Swedes, who have proved exceptionally adaptable to U.S. conditions - really have very little choice but to take the risk if they are to overcome the restrictions of their home market.

Commerzbank optimistic on outcome

By Jonathan Carr

In Frankfurt

COMMERZBANK, West Germany's third largest commercial bank, has produced new evidence of the buoyant earnings that are allowing it to pay a dividend for this year after a three-year break.

The bank's partial operating result, which excludes both some key expenditure items as well as profits from own-account dealing, surged in the first 10 months by 58.4 per cent to DM 738.7m (\$272.5m).

The overall operating result rose still more strongly over the same period, Commerzbank said, but it gave no details. The figure for the whole year is expected to be a record and the bank will be able to set aside well over DM 300m for risk provision, as well as paying out more than DM 100m for its proposed 12 per cent dividend.

The Central Bank of Cyprus is in touch with a number of other banks which have expressed an interest in operating there on an offshore basis, the announcement said.

The Government declared its policy of encouraging the establishment of OBU's two years ago when the guidelines governing the establishment and operation of offshore banking units in Cyprus were decided and laid down in November 1981.

Hongkong and Shanghai Banking has a stake in Cyprus through a 20 per cent ownership of the Cyprus Popular Bank, the island's second largest banking group.

SIMPSONS-Sears shows recovery

By Our Montreal Correspondent

INCREASED PROFITS and sales plus a scrip issue were announced yesterday by United Breweries, the Danish brewer with brands that include Carlsberg and Tuborg.

Sales and profits for the year to September emerged a fifth higher, and the parent company is maintaining its dividend at 15 per cent. The planned scrip issue is to be on a one-for-five basis.

Before tax, profits were DKr 618m (\$63.1m) against DKr 518m in the previous 12 months. Turnover was DKr 10.3bn compared with DKr 8.65bn.

Consob halts Condotte shares

By ALAN FRIEDMAN IN ROME

CONDOTTE D'ACQUA, the Italian state-controlled construction group, has had its shares suspended temporarily by the Consob, Italy's stock market regulatory agency.

Condotte took the action after speculative selling last Friday pushed Condotte's share price down by more than 30 per cent at one point.

Although the official suspension price of Condotte shares was L155 on Friday, 500,000 shares were understood to have changed hands at L14 per share.

Friday's wave of speculation followed rumours of trouble with the group's contract to build a new port and an offshore banking unit in Iran. The rumours in Milan concerned both the physical security of the project,

which is worth a total of L1.200m (\$750m), and the possibility of non-payment.

Only a small portion of Condotte's shares are traded on the Milan Bourse. Nearly 32 per cent of the company is owned by the Iri Italstat state holding group.

Part of the Milan-quoted shares, however, are held by around 5,000 small shareholders, an unusually large number of private investors for a company on the bourse.

Italstat said yesterday that it hoped the share quote would be restored within the next few days. A meeting of the Condotte board scheduled for this week is expected to discuss doubling the company's share capital, from L24.5m

to L200m, and the possibility of non-payment.

Only a small portion of Condotte's shares are traded on the Milan Bourse. Nearly 32 per cent of the company is owned by the Iri Italstat state holding group.

Part of the Milan-quoted shares, however, are held by around 5,000 small shareholders, an unusually large number of private investors for a company on the bourse.

Italstat said yesterday that it hoped the share quote would be restored within the next few days. A meeting of the Condotte board scheduled for this week is expected to discuss doubling the company's share capital, from L24.5m

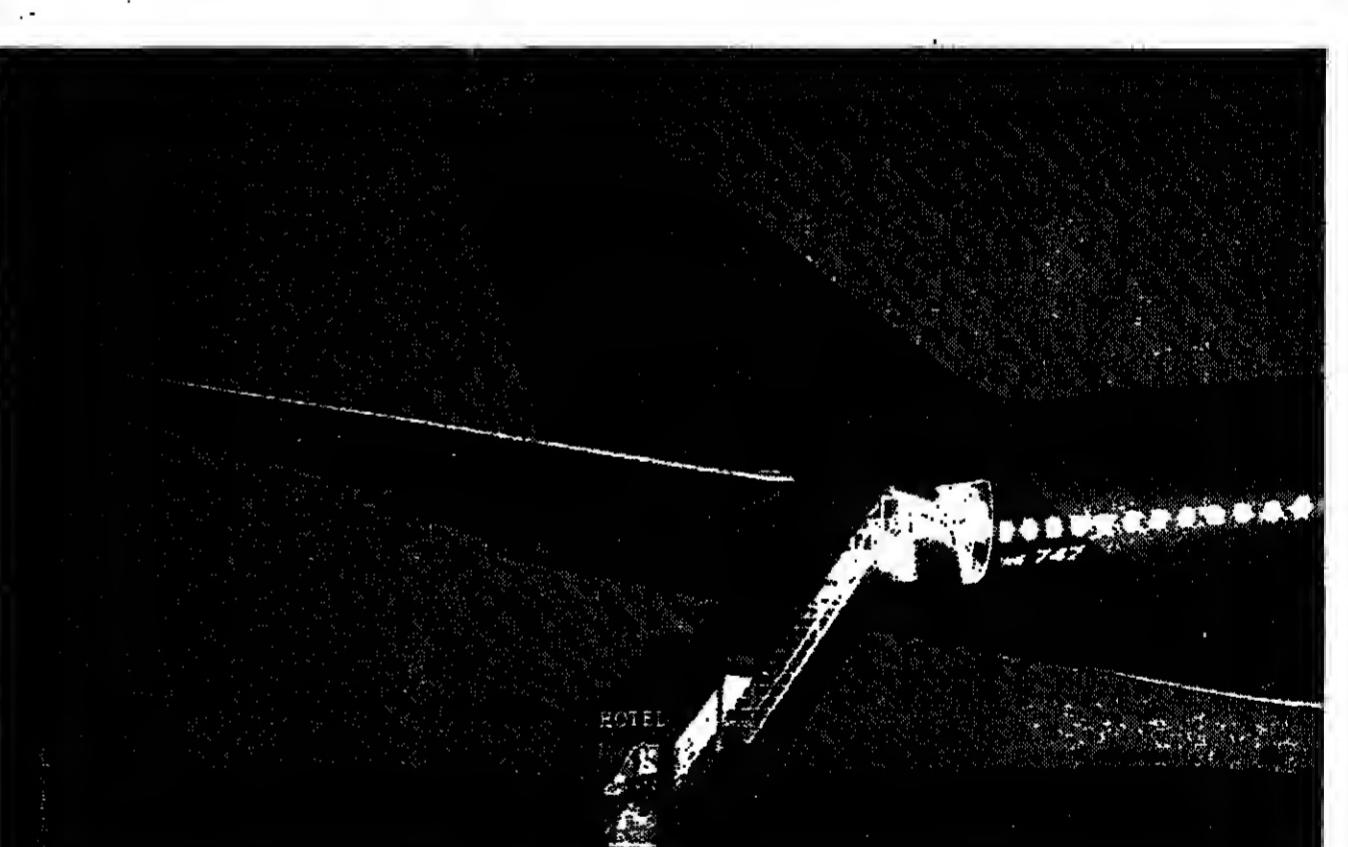
Imasco sells Arlington sports chain

By Robert Gibbons in Montreal

IMASCO, the major Canadian tobacco products, retailing and restaurant group controlled by BAT Industries of Britain, has sold its Arlington sports goods chain to private Canadian interests for an undisclosed sum.

The Arlington chain consists of 38 stores across Canada. The operation did not show a sufficient return for Imasco, which sold its food processing subsidiary for about C\$50m (US \$40.3m) this autumn.

Imasco is looking for further major diversification after failing to buy control of Canadian Tire Corporation last summer.



UTA French Airlines is the most convenient way to fly to Africa* with a choice of sixty flights a week to twenty-eight major cities - that's more flights to more destinations than any other airline can offer.

Then - if that's not enough - there's the sheer panache of the world's Frenchest airline that looks after you with efficient good humour and wonderful cuisine that has made French the international language of fine food and wines and comfortable flying.

Ask your travel agent for details or call UTA on 01629 6114. The international language of flying and food is French. Fly the best of both with UTA.

Also to the Gulf, Far East and the Pacific. UTA-17 Piccadilly, London W1V 0LX. Telex: 25965.

UTA
FRENCH AIRLINES

*In association with Air Afrique.



LINE OF CREDIT
for £15,000,000

between

Midland International Trade Services (UK) Ltd.

(a wholly owned subsidiary of Midland Bank Group)

and

Bank for Foreign Trade of the USSR

in support of the export of Capital Goods
manufactured in the United Kingdom

under a Finance Contracts (Overseas Banks) Endorsement (FINCOBE) Credit Line

underwritten by the United Kingdom's Export Credits Guarantee Department (ECGD).



Enquiries for participation should be directed to:

J. Lowing or C. Greenwood,
Midland International Trade Services (UK) Ltd.,
Walker House, 87 Queen Victoria Street, London EC4V 4AP.
Telephone: 01-236 6544 Telex: 887305

A.J. Norman, Group Representative, Midland Bank Representative Office, Moscow.

Telephone: Moscow 4344661 Telex: 413108 MUDMO SU

This announcement appears as a matter of record only

THE KINGDOM OF BELGIUM

U.S. \$50,000,000
Floating Rate Notes 1991
Retractable in 1988

Sparebanken Oslo
Akershus

Svenska Handelsbanken
Group

Första Sparbanken
Postipankki

Sparebanken Rogaland
Sparekassen SDS

SwedBank
Upplandsbanken

November 1983

INTL. COMPANIES & FINANCE

Kleinwort to close Bahrain office

By Mary Frings in Bahrain

KLEINWORT BENSON, the London merchant bankers, is to close its Bahrain office at the end of the year. It says improvements in transport and communications enables it to make more use of specialists from London and reduces the need for a corporate presence in the Gulf.

This view is apparently not shared by Baring Bros, which has recently been attracted to the area by demand from individuals for portfolio management. KBL emphasises, however, that the change will not adversely affect its Gulf business and will allow an increase in its range of investment services.

KBL has been in Bahrain since 1975. When the Kuwaiti bond market began to develop in 1978, it formed Kleinwort Benson (Middle East) which was awarded an investment banking licence. Restrictions on emirate Kuwaiti dinar lending made the funding of Kuwaiti bond issues too difficult however and the bank concentrated instead on arranging project and trade finance and on investment advisory services.

Grindlays' Middle East regional office in Bahrain is also to close although its commercial branch and offshore banking unit will continue to operate normally.

The regional office, which was responsible for handling credit administration and central planning for the Middle East, is being relocated to London to cut costs.

Sweden's largest bank, Skandinaviska Enskilda Banken (SEB), has been licensed to open a representative office in Bahrain, to service export customers in Saudi Arabia and the Gulf.

With a year before, and this badly affected, earnings from foreign trade. Exports dropped 6.9 per cent in value and imports fell 5 per cent.

Cross-trading deals gained 7 per cent,

but this was far smaller than the 18.7 per cent increase registered a year before.

Sumitomo fared well, ranking top among the nine in terms of

Yamaha agrees wage cuts and retirements with union

BY YOKO SHIBATA IN TOKYO

YAMAHA MOTOR

the world's largest manufacturer of motorcycles after Honda Motor, is to close the basic pay of all employees by 5 per cent and seek voluntary retirement by 500 of its 11,000 workers as part of a restructuring programme agreed with its union.

Yamaha has been hit by a sharp fall in motorcycle sales and by excess stocks, caused partly by intense competition with Honda. It has been working on a business reconstruction plan since the start of its current fiscal year in May.

Under the plan, this year's production will be cut to 1.65m motorcycles from 2.2m in 1982 and short- and long-term debt will be trimmed.

The company's latest estimate of sales for the present fiscal year is ¥340bn (\$1.45bn), down 19 per cent from 1982-83, and pre-tax losses are forecast at ¥270m, against an initial estimate of ¥200m. Last year the pre-tax profit was ¥200m. Sales of motorcycles are forecast at 1.51m units against an initial target of 1.65m.

The cut in production has brought higher fixed unit costs and progress in reducing stocks has been slow, making further drastic rationalisation measures necessary.

The company has been negotiating with the Yamaha Motor Labour Union since the middle of September. Other major elements of the deal with

the union are:

- overtime pay will be cut from the present 30 per cent premium to the legal maximum rate of 25 per cent. The premium for working off-days will be reduced from 40 per cent to 25 per cent.

- The number of working hours per annum will rise from 1,982 to 2,136— a 7.2 per cent increase in the working year.

The company wants to find the 500 retirees by December 3, while the pay cut will take place during the period from January 1, 1984 to April 30, 1985.

Yamaha Chassis, a subsidiary, has reached a similar agreement with its union, which will lead to 150 job cuts.

Higher yen hits Japan's traders

TOKYO — Japan's nine major trading houses had a poor half year to September 30, hit by slack domestic demand and reduced foreign trade due to a stronger yen.

Five saw their gross sales drop by 2 to 9 per cent compared with a year before, with four others reporting modest gains ranging from 0.1 per cent to 4.2 per cent.

The ratio of combined gross operating profits to combined gross sales declined to 1.39 per cent from 1.57 per cent in the same period a year before.

Combined unconsolidated gross sales fell by 1.9 per cent from ¥41,418bn (U.S.\$176bn) to ¥40,612bn.

Combined after-tax earnings decreased by 8.2 per cent to ¥31.8bn from ¥34.7bn.

During the period, the yen's value against the U.S. dollar gained 5 per cent compared

with a year before, and this badly affected earnings from foreign trade. Exports dropped 6.9 per cent in value and imports fell 5 per cent.

Cross-trading deals gained 7 per cent, but this was far smaller than the 18.7 per cent increase registered a year before.

Sumitomo fared well, ranking top among the nine in terms of

First half unconsolidated results for nine leading trading companies

	Net profit The	Percentage rise	Sales Yen	Percentage rise
Mitsubishi	9.5	-9.0	7,190	-2.5
Mitsui	5.9	-27.5	6,798	-4.2
C. Itoh	1.5	0.9	4,318	3.7
Marubeni	2.6	-13.4	5,696	-4.1
Sumitomo	2.5	1.9	5,682	0.1
Nissho Iwai	2.7	5.0	3,415	-4.9
Toyo Menka	0.9	11.6	1,945	2.3
Kanematsu	0.1	2.8	1,765	4.2
Nichimen	0.7	1.1	1,642	1.0

Bangkok Bank share issue

BANGKOK BANK plans to raise its capital to 50m baht (S\$217m) from the present 30m baht by issuing 20m new shares, writes Our Financial Staff.

In 1982, the bank paid a total of 36 baht.

Bangkok Bank has already reported third-quarter net profits of 374m baht, up from 319m baht in the year-ago

period, equal to 12.50 baht per share. Total net profits for 1982 were 1.19ba baht.

All these securities having been sold, this announcement appears as a matter of record only.



Ireland

ECU 30,000,000

11½ per cent Bonds 1993

Banque Internationale à Luxembourg S.A.

S. G. Warburg & Co. Ltd.

Banque Bruxelles Lambert S.A.

Algemene Bank Nederland N.V.

Allied Irish Banks Limited

Amro International Limited

Banco di Roma

Bank of Tokyo International Limited

Banque Générale du Luxembourg S.A.

Banque Indosuez

Banque Nationale de Paris

Banque Paribas

Commerzbank Aktiengesellschaft

Commerzbank Aktiengesellschaft

Crédit Lyonnais

Daiwa Europe Limited

Deutsche Bank Aktiengesellschaft

Dresdner Bank Aktiengesellschaft

European Banking Company Limited

IBJ International Limited

The Investment Bank of Ireland Limited

Kreditbank International Group

Merrill Lynch Capital Markets

The Nikko Securities Co. (Europe) Ltd.

Nomura International Limited

Orion Royal Bank Limited

Société Générale de Banque S.A.

Swiss Bank Corporation International Limited

Yamaichi International (Europe) Limited



Ireland

£50,000,000

Floating Rate Notes 1993

S. G. Warburg & Co. Ltd.

Dresdner Bank Aktiengesellschaft

Salomon Brothers International

Daiwa Europe Limited

Allied Irish Banks Limited

Bank of Tokyo International Limited

Banque Paribas

Citicorp Capital Markets Group

Commerzbank Aktiengesellschaft

County Bank Limited

Deutsche Bank Aktiengesellschaft

Hill Samuel & Co. Limited

The Investment Bank of Ireland Limited

Mitsubishi Finance International Limited

Morgan Stanley International

Nippon Credit International (HK) Ltd.

Sumitomo Finance International

Sumitomo Trust International Limited

Swiss Bank Corporation International Limited

Yasuda Trust Europe Limited

JOHN LEWIS LTD

TECHNOLOGY

EDITED BY ALAN CANE

Enter the ideas processor

Professional Personal Computing

WITH THE trend in personal computing software veering sharply towards all-singing, all-dancing "integrated" packages, it is easy to forget that many of the tasks a professional might like to delegate to the machine remain to be computerised.

So although the continued use of integrated software like Lotus' "Developments" 1-2-3, which combines financial modelling, data management and graphics in one package, or VisiCorp's VisiOn development seems assured, there is plenty of room for products which automate comparatively mundane business activities.

Caxton, one of the UK's first software publishers, company which market microcomputer programs like traditional publishers' market books, is launching "later this week" what it

describes as an "ideas processor" - a computerised way of recording and organising the random thoughts which many people conventionally jot down on scraps of paper in the initial stages of a new project.

Called "Brainstorm", it has some of the characteristics of a relational database - in other words, the same set of data can be looked at from a number of different viewpoints without loss of consistency - some of the characteristics of a word processor and some of the attributes of artificial intelligence.

Brainstorm has been tested

it is always more comforting to the potential buyer if a computer company is seen to be making use of its own products and, to their credit, Caxton and its sister company Diginis, are using Brainstorm extensively.

Caxton used it for the development and launch of Brainstorm itself. Diginis has used it for systems development, and reports: "The facility to cut, paste and edit ideas instead of throwing them away or using an eraser, together with the ability to think freely, yet in a structured framework, were particularly appreciated."

Brainstorm has been tested

independently by Wilson and Partners, an international project management consultancy based in London. Faced with a complex invitation to tender from Nigeria, the team of consultants from Wilson recorded their thoughts independently using Brainstorm - the computer system itself consolidated all the information, simplifying preparation of the tender document.

David Tebbutt, a director of Caxton, devised the Brainstorm system; Mike Liardet, a consultant and one of Caxton's senior software authors, refined, modified and wrote the code.

It comes on a single floppy disc and costs £295. More about the program that David Tebbutt claims "makes order out of chaos" on 01-379 6502.

ALAN CANE

At last, the Sperry personal computer

SPERRY, the U.S. computers to data machinery multinational, today launches its first personal and personal computer, a significant omission from its product range until now.

The machine has been built for Sperry by Mitsubishi of Japan and is said to be 50 per cent faster in processing speed than the IBM PC and XT.

It is available only in North America at present, but an international version, with local language support, is planned for announcement in

1984. The machine has 128 thousands bytes of fast memory and can display a maximum of 256 colour combinations on the screen at any one time.

The computer is based around the Intel 8088 16-bit chip and runs under MS/DOS, the industry standard operating system which in PC/DOS is used on the IBM PC.

The new Sperry machine is therefore compatible with the IBM PC and can be attached to

both Sperry and IBM mainframes.

Sperry is almost the last of the major mainframe manufacturers to announce a professional personal computer (PPC); the pattern indicates that once IBM had entered the PPC marketplace, no mainframe manufacturer could afford to stay out.

It reinforces the view that the PPC is simply becoming the intelligent computer terminal, the executive workstation with local processing capability but

connected to the company mainframe.

According to Sperry, "As a stand-alone desktop unit, the Sperry Personal Computer takes advantage of IBM's 'open architecture' concept and taps the vast array of applications programs using the MS/DOS operating system." Compared with IBM's new screen window capacity, the Sperry machine allows fast switching between four different screens.

The machine costs \$2,595 to \$5,708 in the U.S.

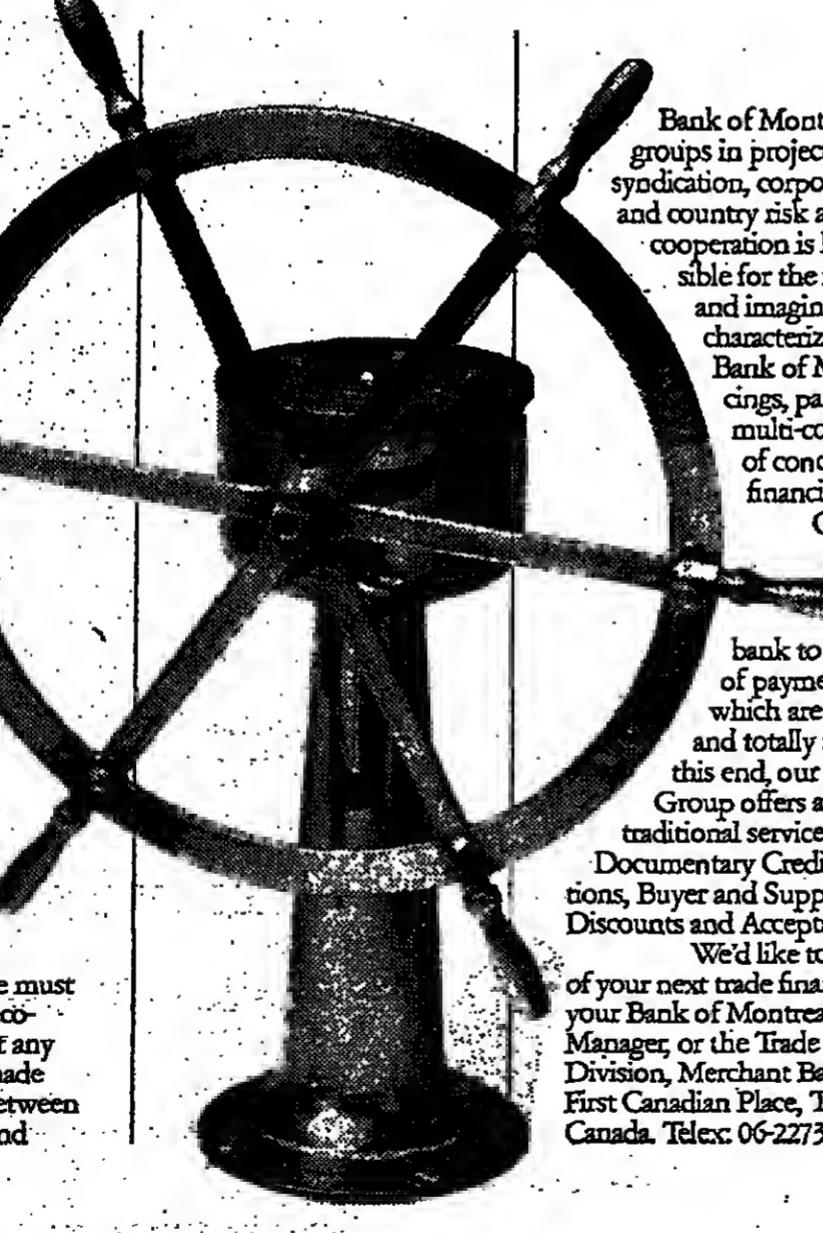
FOR EIGHT GENERATIONS, WE'VE BEEN STEERING WORLD TRADERS THROUGH THE PROPER CHANNELS.



One year after Bank of Montreal became the first Canadian bank, we became the first bank to serve Canadian traders abroad; our first foreign office opened in London, England in 1818.

Today, after eight generations, London is just one of fifteen trade centres around the world which are linked together by the offices of our Trade Finance Division. They are staffed by bankers who are professionals in every type of financing, from straightforward support of ongoing commercial sales to complex transactions involving major turnkey projects.

Complex or not, a trade financing package must be on course with financial, economic and political realities at any given moment. The task is made easier by close cooperation between our Trade Finance Division and



Bank of Montreal specialist groups in project finance, loan syndication, corporate finance and country risk analysis. This cooperation is largely responsible for the flexibility and imagination which characterize major Bank of Montreal financings, particularly in multi-country sourcing of concessionary financing.

Of course, you will expect your bank to offer a variety of payment channels which are both efficient and totally secure. To this end, our Trade Finance Group offers a full range of traditional services including Documentary Credits and Collections, Buyer and Supplier Credits, Discounts and Acceptances.

We'd like to be at the helm of your next trade financing. Contact your Bank of Montreal Account Manager, or the Trade Finance Division, Merchant Banking Group, First Canadian Place, Toronto, Canada. Telex: 06-22735.

BANK OF MONTREAL

JAMAICAN SCIENTISTS PIONEER PROCESS

Best uses of sugar cane

BY CANUTE JAMES IN KINGSTON, JAMAICA

CANE SUGAR producers, casting about for an escape from low prices and increasingly indebted industries, may take heart from a new process pioneered by Jamaican scientists and engineers and a Canadian company.

The process promises fundamentally to change the tradition-bound treatment of sugar cane, and which has been limited to production of sugar.

The Jamaican government has already committed itself to buying the first two years' production.

molasses and rums.

The new separation process uses every part of the stalk of the cane plant, and in addition to the traditional product, allows for the manufacture of high density board, animal feed, industrial wax and syrup which provides the base for better quality sugar.

The process has been developed by Jamaica's Sugar Industry Research Institute (SIRI) and Interpane, a subsidiary of Arvid Machine Tool Company of Windsor, Ontario, Canada.

"In the traditional process, the entire cane is ground in the mill," explained John Holmes, deputy director of the institute.

"In the production of juice, all parts of the cane are lost. With this separation process, every part is used."

The canes are cut into 10-inch billets and then fed between a series of rollers which separate the pith, the rind and the outer skin.

The pith is put through a screw press where the juice is extracted, leaving the fibres in a fine form with about 45 per cent moisture content.

One of the more promising areas of the cane separation process is the production of rind board. The rind fibres are bound together to create a board with a density of 42 lbs per cubic foot.

Rind board is a much stronger, more durable product than conventional bagasse board," said Mr Holmes.

A resin-bonded matrix of rind strands is also used to produce a core panel with a density of 12 lbs per cubic foot and which Mr Holmes said has very good insulating properties. The core panel can be used as bonding for cement mortar, stucco or aluminum sheeting.

After the juice is extracted from the cane pith, the fibre is dried to 5 per cent moisture content and forms the basis of feed for ruminants.

The institute's scientists have treated the dried pith with caustic soda to improve its digestibility, and then mixed this with molasses, minerals, vitamins and urea.

The juice itself is lighter and more pure than that which comes from the conventional process in a sugar mill. This allows for the production of

amorphous sugar, leaving no molasses.

"The sole product is a finely powdered, golden sugar, with a very characteristic taste," says the institute. "There is potentially a large market for this in health food stores throughout the world."

The higher quality juice obtained from the separation process allows for the manufacture of a better quality board. The rind fibres are bound together to create a board with a density of 42 lbs per cubic foot.

The juice also opens prospects for improved production of sweeteners in the form of a syrup of 78 degrees brix, commonly known as "fancy syrups," which has potential for industrial and domestic use.

The crude wax which comes from the outer skin of the cane plant can be used for making boards water resistant, says the institute.

The project which has been completed here by the Sugar Industry Research Institute with equipment from Interpane, was based on the use of 63,000 tonnes of cane. In traditional milling in Jamaica, this would have produced about 6,000 tonnes of sugar.

With the new separation process, however, the 63,000 tonnes of cane yielded 8,400 tonnes of 78 degrees brix syrup, 2.55m board ft of high density rind board, dried and treated pith

Look at Lovell

FOR CONSTRUCTION

with additives, yielded 11,000 tonnes of feed and 126,000 pounds of wax.

Instead of the high density rind board, explained Mr Holmes, the 63,000 tonnes of cane could provide 165,000 core panels of 4 ft by 8 ft. This claims the institute, is sufficient to provide the roofing, plus the interior and exterior wall cores for over 1,000 two bedroom houses."

On the basis of its success with the sugar cane separation technology, SIRI is now planning to move into commercial production.

The Jamaican Government has already committed itself to buying the first two years' production of board.

The new process could be a lifeline for the sugar cane sugar industry in several countries, not least in Jamaica, where the sector is burdened by accumulated debts of about \$200m, caused by inefficient production and low prices.

NEW AID FOR DEAF USES VIBRATIONS ON HAND

From ear to wrist

A HEARING aid which works by transforming speech into vibrations which are then "heard" on the wrist is about to go into production in Israel.

Speech is picked up by a microphone worn under the shirt or dress. The information is then transmitted greatly amplified, to two bone vibrators on the wrist. A deaf person can be taught to hear and understand these vibrations.

The device was invented by Dr D. Kaniewski of Navot Technology. It now takes him about 60 hours to teach a deaf person to translate the vibrations amplified by his device into comprehensible sound.

Mr Joseph Ophir, a colleague who also worked on the device said that everybody has

a natural internal highway along which vibrations picked up by the body are fed into the sensory centre of the brain which hears and interprets some of them as sounds.

"What we did was to find out first of all how to plug into the natural highways and amplify the transmission of certain sounds. The difficult part is then to teach the deaf person how to distinguish these vibrations as words and speech," said Mr Ophir.

The instrument is powered by small rechargeable batteries and weighs only one pound. Its inventor is negotiating the sale of the device with two Israeli firms. It is expected to sell for around \$1,000.

Computing Expert systems for policemen

AN EXPERT computer system called MICA helps policemen with their inquiries by making sense of masses of vague information and throwing up clues often lost in manual filing systems.

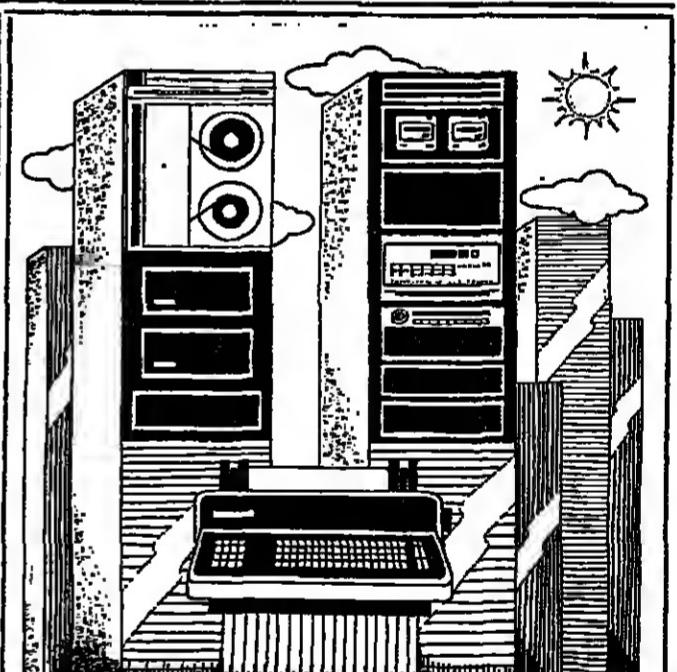
The Major Incidents Computer Application (or MICA) released by Microdata can store up to 200,000 statements.

Running on Microdata's minicomputers, MICA always holds the most up-to-date information which has been input into its 20 to 2,000 megabyte database held on disk storage. Free-text retrieval of certain words can cope with "sound-alikes." More from Microdata on 0442 61266.

Communication Micromail by IBM PC

MICROMAIL is software which will now include IBM personal computers in its electronic mail service.

ACT wrote the \$95 package together with British Telecom. It uses BT's Gold network to transmit letters faster and more cheaply than by post, simultaneous copies can be sent or received for no extra charge. More ACT on 021-454 5555.



A complete range of top quality products and services

- Computing technique
- Automatic equipment and systems for the control and surveillance of technological processes
- Electrical distribution equipment
- Machine-tool drives and control equipment
- Automatic testing equipment for equipped PC boards
- Telecommunication
- Electronic components
- Electric and electronic measuring instruments
- Television sets and radio receivers
- Licences, patents, studies, know-how, technical assistance

Apply in full confidence for detailed information and attractive offers to:

ELECTRONUM

Foreign Trade Company

PO Box 13-90
33 Al Saha Street,
Bucharest, Romania
Telephone: 13.70.81
Telex: 11547; 11584

ELECTRONUM
Electronics - Components - Instruments

FINANCIAL TIMES

operates a subscription hand delivery service in the business centres of the following cities:

ANTWERP

AMSTERDAM - ATLANTA

BONN - BOLOGNA - BOULOGNE

BROOKLYN - BRUSSELS - CHICAGO - COLOGNE

COPENHAGEN - DALLAS - DENGELAK

DURBACH - EINDHOVEN - FRANKFURT

GENEVA - HAMBURG - HONG KONG

HONG KONG - HOUSTON - KUALA LUMPUR - LISBON

LOS ANGELES - LUBBOCK - MADRID - MEXICO CITY - MILANO

MONTREAL - MUNICH - NEW YORK - NEW YORK - NEW YORK - NEW YORK

NEW YORK - NEW YORK - NEW YORK - NEW YORK

PARIS - PORTSMOUTH - PORTSMOUTH - PORTSMOUTH

PRAGUE - ROME - ROTTERDAM - SAN FRANCISCO

STUTTGART - SYDNEY - TAIPEI - TORONTO - VALENCIA - VENICE

VIEDESS - VIENNA - WASHINGTON

VIENNA - VIEENNA - VIEENNA - VIEENNA

WILMINGTON - WILMINGTON - WILMINGTON - WILMINGTON

WILMINGTON - WILMINGTON - WILMINGTON - WIL

UK COMPANY NEWS

Chamberlain Phipps midway profit up 54%

STRIPPING OUT activities which were sold in September 1982, Chamberlain Phipps has increased its turnover by 14 per cent to £33.25m and boosted its profit in the half year ended September 30, 1983 by 54 per cent to £2.02m before tax.

Mr Frank Chamberlain, chairman, says the increases are "very satisfactory" and justify the decision to dispose of those investments which were not making adequate returns and to invest in companies which are more profitable and have prospects of growth. The first half results indicate a "successful start to this strategy".

He says the general industries side improved its performance following a significant increase in the profits of the companies involved in the manufacture of adhesives and insulation materials.

The shoe components division in the UK maintained its level of profit, while those earned by the overseas companies rose sub-

stantially, particularly in Canada and the U.S.

The 1982 half year's reported turnover and profit were £35.09m and £1.45m respectively. After tax £647,000 (£207,000) and minorities £143,000 (£54,000). The 1983 first half net attributable profit was £1.23m (£783,000) and earnings came to 4.6p (3p) net.

Provided there is not a sudden downturn in the UK or world economy, the chairman expressed his confidence that the group will achieve a "very satisfactory result" for the full year to March 31, 1984. The interim dividend is being paid at 1.1p net per share on capital increased by the August 1-for-4 rights issue.

Chamberlain has agreed to acquire two small companies which manufacture adhesives and both are capable of development. One is in the U.S. and the other in Australia. It is also to form an Italian subsidiary in association with its agent to

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purposes of considering dividends. Official indications are not available as to whether the dividends or incomes or final and the subdivisions shown below are based mainly on last year's timetable.

TODAY
Interiors, Associated Allied - Lyons, Assets Foods, Century Oils, Chorler Consolidated, Courtaulds, Estates and Agency, Evans of Leeds, Internationals Point R, Kelvin Watson, Finlays, Diploma, Selected Market Trust.

FUTURE DATES

Internats - Beechwood, Gammex, Oct 13, Oct 8

distribute the group's footwear products and to manufacture adhesives.

Comment

Chamberlain Phipps has spent the last two costly years

reducing its dependence on the UK footwear business by rationalising at home, expanding overseas and by increasing its adhesives and industrial lagging business. With rationalisation all but complete except for one business in the automotive sector, Chamberlain Phipps can concentrate on expansion and further productivity improvements in the existing businesses, though the margins of 5.3 per cent in the industries division and 3.3 per cent for site components are good for the respective sectors. Gearing is down from 41 per cent to around 25 per cent after the rights issue of September. Chamberlain has spent about £1m so far, and further acquisitions are expected. The interim figures include a gain of around £150,000 from exchange rates. The North American business has shown a particularly strong recovery, and should help the company to full year profits of 5.5m pre-tax which puts the shares, up to 67p, on an actual tax p/e of just over 8 and a prospective yield on a maintained dividend on the enlarged capital of 7.1 per cent.

John Carr's £2.2m rise-paying more

PROGRESS HAS continued at John Carr (Dover). In the second half the profit has moved ahead from £2.78m to £3m for a total of £7.05m for the year ended September 30, 1983, compared with £4.8m previously.

After the £1.00m (£65,000) extraordinary debits, £243,000 (£162,000) reorganisation and redundancy costs—the loss came through at £1.21m (£3.35m).

There is again no dividend payment on ordinary shares, the last distribution being an 8.8p interim in 1980.

The directors also state that the half-yearly instalments of the dividend on the cumulative preference shares, due January 31, 1983, and July 31, 1983, have

started satisfactorily.

They are lifting the final dividend to 1.7p for a net total of 2.65p, against 1.5p. Holders registered December 15 will rank for a proposed 1-for-1 scrip issue.

After tax £2.83m (£2.24m) the net profit for the year came to £4.06m (£2.55m). Cost of the shares was £248,000 (£228,000). Earnings were £1,189p (748p).

Comment

Despite a rise of 8p to 160p on the day when the FT Index hit an all-time peak, John Carr is still some way off an annual high of 180p. The timber frame industry, however, accounts for some of the recent fall but the cut in council house budgets and the impending change in discretionary home improvement grant funding are possibly more potent factors. Yet the growth rate has risen encouragingly and should be no immediate concern that an enviable performance record is about to be broken. The extension at Melton Mowbray will boost capacity by a fifth in the next year and do not mark the end of the pipeline.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

make further acquisitions and

expand its market share.

The company said yesterday that the funds will enable it to

BIDS AND DEALS

Stockley offer for Trust Secs.

BY MICHAEL CASSELL, PROPERTY CORRESPONDENT

Stockley Developments, a newly-formed company in which J. Rothschild & Co and one of its investment trust clients are shareholders, yesterday launched a £4.7m bid for Trust Securities, the struggling property development group headed by Mr Peter Jones.

There is a one-for-one ordinary share offer or a 15p a share cash alternative. After rising to 50p, Trust's shares ended the day unchanged at 45p, giving the group a market capitalisation of £14.4m.

The Trust board is recommending acceptance of the offer and shareholders representing 70.2 per cent of Trust's issued capital have already agreed to accept shares or cash. Mr Jones, who will retain a small shareholding, is to leave the company.

The principal shareholders in Stockley, which is to expand Trust Securities and seek a Stock Exchange listing for its own sake, are Mr Philip Bennett, chairman of Michael Lewis and Partners, the estate agents, Mr Smart Lipton, former joint managing director of Greycoat City Offices, J. Rothschild and Alice Investment Trust, a J. Rothschild client.

The board will initially comprise Mr Bernard, Mr Lipton, Mr Michael Broke, a director of J. Rothschild, and Mr Francis Mayer, a director of RIT and Northern. A chief executive will be recruited.

Mr Bernard and his associates will take 32.5 per cent equity stake in Stockley in exchange for cash and two instruments providing London properties valued at just over £3m. Initial total share capital of the company will be £3.5m.

J. Rothschild will hold 12.5 per cent of the equity, Mr Lipton

9.2 per cent, Alice 4.4 per cent and existing shareholders in Trust Securities will leave the balance. After full conversion of preference shares and the exercise of all options, J. Rothschild would hold 37.4 per cent of the share capital, Mr Bernard and associates 31.1 per cent and Mr Lipton 18.6 per cent.

Chairman of Stockley Developments said yesterday that Trust Securities realised it did not have the resources to proceed with its 13m sq ft science park project at Stockley Park, close to Heathrow airport, and had been seeking other ways of financing the scheme while retaining an equity interest in it.

It added that while a sale of underlying assets in Trust might realise more than 15p a share, neither this nor any other alternative open to the board would enable the company to enable Trust shareholders to participate in the potential of the Heathrow scheme.

The Stockley Park complex will now go ahead under the management of a company controlled by Mr Lipton. The first phase of the 75-acre scheme, worth £25m, is due to start in 1985.

The Universities Superannuation Scheme has an option to fund the project and so far has spent around £10m. Mr Lipton, who will be a non-executive director of Stockley, said he would be glad to see USS involved and continue but that he had already received approaches from other investors who would willingly participate if USS pulled out. Stockley has itself already arranged facilities of £1m which will be available if required for Stockley Park.

Theakston board divided over William Grant bid

THIS BOARD OF T. & E. Theakston, Yorkshire brewer of Old Peculier beer, remains divided over future ownership of the company despite the announcement of a £5.35m bid from William Grant & Sons, distillers of Glenlivet whisky.

The Grant offer had the support of directors led by Mr Gerry Thomas, the managing director, and Mr Michael Theakston, another director. They claim the bidding of 34 per cent of the shares.

Mr Paul Theakston, chairman of the group, however, to support the low offer, and Matthew Brown, a Lancashire brewing group, Mr Paul Theakston owns 11 per cent of the equity and has 10 per cent of the London Trust, an investment trust, with a 48 per cent holding. A further 5 per cent of the shares are held by distant family members of Sir Theakston.

The Theakston board is due to meet on Monday December 5, to consider resolutions proposing the issue of 1.96m 5p authorised but unissued shares to Grant. The distiller has offered 85p each for the unissued as well as for the issued shares.

Sir Fred Pontin pays £1m for London Dungeon

Kunick Leisure, headed by former chairman GMPV owner Sir Fred Pontin and Mr David Robinson, the Yorkshire businessman, has acquired the London Dungeon from Annabel Geddes in return for 5m 10p shares of Kunick and £200,000 cash.

Annabel Geddes will join the main board of Kunick and retain her position as managing director of the London Dungeon, one of the capital's leading tourist attractions.

Francis Industries deal cuts debts

Francis Industries, which makes packaging, printed cans and gear box components, has offered new shares, subject to shareholders' approval, to acquire its outstanding unsecured loan stock.

It will reduce borrowings, allow for further expansion and strengthen the group's defences against a possible bid from Somer Electrical.

The directors have also forecast an increased final dividend on the enlarged capital of 1.5p up from 1p for the period to December 31 1983.

Mr David Burnet, managing director of Francis, expects the

new shares to reduce the gearing of the company by some 15 points. Gearing was 24 per cent to the last balance sheet and rose to about 50 per cent at the interim stage.

"The new shares will increase shareholders' funds and greatly strengthen our ability to make acquisitions," said Mr Burnet.

He estimates that savings of some £90,000 in interest charges on the loan stock will exceed the cost of the extra dividend.

Francis Industries has also entered several joint ventures, the soon to be discontinued operations of Lacrimoid Products, the plastic packaging subsidiary, and the proposed sale of Lacri-

mod's Basildon factory—both to acquire the business as a going concern and to buy part or all of the plant and machinery.

The directors expect an even larger saving when the new shares will be set against the 1983 accounts for substantial terminal losses.

Francis recently acquired plant and machinery from DKS in Birkenhead for the manufacture of containers and drums for £270,000 plus a variable commission up to a £150,000 maximum. It has also taken a 50 per cent interest in £4.5m a year and Francis' operations to transfer much of the custom using the plant within existing facilities.

BIDS AND DEALS IN BRIEF

Baring preference reorganisation plan

Proposals to reorganise the preference capital of Baring Bros. have been drawn up with certain substantial holders of each class of share holding included. The 44 per cent first cumulative preference of £100, and 73 per cent second cumulative preference of £1 both of which are listed on the Stock Exchange.

The proposals are summarised as follows:

1.—The full voting rights and the rights in a winding up procedure attaching to the company's 44 per cent preferred and unlisted "A" ordinary will be brought into line with those attaching to the second preference shares.

2.—The second preference and "A" ordinary will be converted into first preference and unlisted "A" ordinary.

3.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

4.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

5.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

6.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

7.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

8.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

9.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

10.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

11.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

12.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

13.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

14.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

15.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

16.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

17.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

18.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

19.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

20.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

21.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

22.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

23.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

24.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

25.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

26.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

27.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

28.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

29.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

30.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

31.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

32.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

33.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

34.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

35.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

36.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

37.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

38.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

39.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

40.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

41.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

42.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

43.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

44.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

45.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

46.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

47.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

48.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

49.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

50.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

51.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

52.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

53.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

54.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

55.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

56.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

57.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

58.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

59.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

60.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

61.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

62.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

63.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

64.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

65.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

66.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

67.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

68.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

69.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

70.—No further issues of preference ranking pari passu with the cumulative preference will be made without consent of the holders of each of the classes of preference shares.

71.—Each first preference of £100 and each "A" ordinary of £100 will be subdivided into 100 preference shares of £1.

72.—No further issues of preference ranking pari passu with the

MINING NEWS

Pancontinental plans acquisition

BY GEORGE MILLING-STANLEY

AUSTRALIA'S Pancontinental Mining is discussing the possible acquisition of an interest which could provide "significant earnings" for the company, according to Mr Tony Grey, the chairman.

Mr Grey was not prepared to be drawn further on the subject at the annual meeting, but market speculation suggests that Pancontinental may be seeking to buy a stake in the Queensland coal consortium which is being put together by Broken Hill Proprietary.

Pancontinental has no earnings at present as Mr Grey stressed at the meeting, although it has substantial assets which will provide profits in the future. These include the Paddington gold deposit in the Eastern Goldfields, near Kalgoorlie, and the huge Jabluka uranium prospect in the Northern Territory.

With construction planned to start early next year, Paddington will not become a major contributor to earnings until 1988, while Jabluka's future has once again been cast into doubt by

the Labor Government's policies on uranium development.

It would, in any event, be several years before uranium could have any substantial impact on Pancontinental's profits picture, and it was with the intention of bridging this earnings gap that the company tried to buy a stake in the iron ore producer Robe River earlier this year.

This attempt to secure "earnings of a reliable and long-term nature," as Mr Grey put it, failed after a bidding auction with Peke-Wallis in the face of an offer from the company which Pancontinental was not prepared to reveal.

That has not stopped Pancontinental from trying to obtain present earnings in order to be able to plan for three "distinct but overlapping timeframes."

Mr Grey defined these as the present when there are no earnings from any source; the intermediate term, when earnings from Paddington and the Robe River's interest in oil from South Pepper will come on stream; and

the longer term, when Pancontinental still expects to derive profits from the development of Jabluka.

Drilling at Paddington to date has outlined a total of 6.4m tonnes of ore in two orebodies, at an average grade of about 3.2 grammes of gold per tonne.

At the planned extraction rate of 575,000 tonnes of ore per year, Paddington could have an economic life of around seven years. The company believes that there is considerable potential for the discovery of more reserves, and plans further exploration drilling.

In addition, Pancontinental plans to investigate the deep lead discovered on the property about 20 metres from surface. Drilling to date has identified sections of the deep lead running at several grammes of gold per tonne.

Mr Grey based his attack on the Federal Government's uranium policies, agreed a few weeks ago, that the standards set seem to be suggesting a difference between uranium

from existing mines and that

mined in conjunction with other metals on the one hand, and new uranium-only developments on the other.

Thus Ranger and Nabarlek will be allowed to continue, and the big Olympic Dam copper-uranium-gold-silver deposit will be developed, while several other promising deposits have been turned down.

The group's parent company, Little Log Lac Gold Mines, has issued 175,000 shares to Mr Dennis Sheehan in return for his net profits interest of 1 per cent in Williams. This is equal to CS\$3.4m (£2.83m) at a price of CS\$30.50, the closing price of the stock on the date of the transaction.

Lac Minerals subsequently acquired the interest from its parent in return for 205,288 shares, equivalent to the same price at Lac Minerals' closing level on November 3 of CS\$33.33m.

Lac Minerals had also acquired the 0.25 per cent interest in net proceeds of the Williams deposit held by Mr C. Pegg in return for 51,322 shares, equivalent to

Lac buy-out of staff interests in Hemlo

CANADA's Lac Minerals has absorbed two small interests in the eventual net profits from its Williams orebody in the exciting Hemlo gold camp in north-western Ontario. The interests arose from the group's initial prospecting in the area, and in both cases involved employees.

The group's parent company,

Little Log Lac Gold Mines,

has appointed Viscount Slim as chairman and Mr Colin Childs, at present controller of mails operations in the London postal region. Mr Ian Barr, at present director of the Post Office's estates executive, will become chairman of the Scottish postal board in succession to

Mr G. H. G. Tilling, who is retiring.

* * *

Mr Graham Bishop has been appointed international research associate by New York-based SALOMON BROTHERS INTERNATIONAL in London. His prime responsibility will be to originate research on the European bond and currency markets. He was formerly a director of Warburg Financial Management International and is the first London-based analyst to be appointed by Salomon Brothers International as fixed income specialist on Eurobond sales. Formerly with James Capel, he will be based in London.

* * *

Mr Angus Maitland, deputy managing director of Valin Pollien, joins the VALIN POLLEN INTERNATIONAL board from December 1.

* * *

Mr Angus S. J. Fraser has been appointed chairman of CHLORIDE'S European operations from December 3. He joined Chloride in 1978 and is currently managing director of Chloride Motive Power. He will later join the board of Chloride & Co.

* * *

Mr E. T. J. Dunn has joined RAVENDALE GROUP as director of compliance and operations. He joins from the Stock Exchange where he was secretary to principal standing committee manager, communications and dealings, and adviser to the markets committee.

* * *

Mr M. J. Rohans has been appointed to the main board of DOWNTOWN RUDMAN AND BENT.

* * *

The ROBERT GLEW GROUP, executive search consultancy, and has been appointed director of its previously president administrative services for the Europe, Middle East and Africa territory of Security Pacific National Bank's international banking group and, prior to that, was head of staff and administration with J. Henry Schroder Wag & Co.

* * *

TECALEMMITI has appointed Mr Roger Harrop as divisional chief executive of the lubrication and filtration systems division. He succeeds Mr Frank Jeffreys, who will continue as a non-executive director. Mr Harrop joined Intertronic Systems, a member of the group, in July 1980 as managing director.

* * *

THOMSON HOLIDAYS has made three board appointments. Mr Charles Newbold has been appointed director of marketing and sales, Mr Roger Head becomes commercial director and Mr Inder Sethi becomes finance director.

* * *

Mr John Jesky is appointed managing director of UNGER MEATS from January 4. He is currently marketing and business development director for Rank Hovis. His team will comprise Mr Frank Pollitt, production and purchasing director; Mr Andrew Lee, financial director; Mr Roland Clewes, sales director; and Mr Eric McLachlan, works director. Mr Pollitt will, in addition act as deputy chairman responsible for aspects of strategic development.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

At Little Bedlam, Stevenage, a £1.5m development of 88 houses for sale is being undertaken by JOHN MOWLEM as developer and builders. The contract is part of a building licence agreement with Stevenage Borough Council. The scheme consists of 76 two-storey houses and 13 two-person bungalows. Finished with good quality facing brick with a medium level of insulation, each dwelling will have either a garage or parking space on plot. Two play areas will be provided for small children. Completion is expected by November 1984.

* * *

FINANCIAL TIMES SURVEY

Tuesday November 29, 1983

A reluctant turning point

BY PHILIP RAWSTORPE

THE WORLD'S media have presented the Caribbean island of Barbados these past few weeks as little more than the launching pad for the U.S. invasion of Grenada. It is part of the permanent short-term price that the Government and people of Barbados seem prepared to pay for an action which they believe has guaranteed their own well-established democracy.

The repercussions of the decision to join the U.S. intervention, however, may have been wideranging and long-lasting.

Within two days of the invasion, Barbados lost nearly all the support it had painstakingly built up at the United Nations for its bid for a seat on the Security Council. Relations with the non-aligned states which it had recently joined have been badly damaged; its links with Latin America shaken.

Future of Caricom

The future of Caricom—the Caribbean Community and Common Market—sole surviving relic of the region's dream of political and economic integration—is in serious jeopardy.

Already beset by economic problems, it is now bitterly divided by the Grenada affair with Barbados and Jamaica ranged against Trinidad and Tobago, and Guyana.

It is the reaction of Britain and some Commonwealth countries, that has wounded Barbados most deeply. Britain's tacit support, if not her full commitment, was expected. Its absence has been hurtful and the centuries-old ties to the "mother country" have been further loosened.

The Grenada affair, in fact, may come to be seen as a historical turning point. A point at which Barbados, for all its past efforts to distance itself from the U.S., finally recognised the reality of U.S. hegemony.

Its currency has, for some time, been tied to the U.S. dollar, a third of its trade is with the U.S.; and much of its aid and foreign investment comes

from the same source.

President Reagan's Caribbean Basin Initiative promises to reinforce the economic links, just as his force of arms has provided political ones.

Barbados' Prime Minister Tom Adams, however, is optimistic about the island's ability to weather the political effects of Grenada as successfully as it has survived the harsh winds of recession that have blown through its open economy from the U.S. and Europe in the past two years.

The sharp change in economic climate which followed five years of steady growth, generated by a surge in the island's tourist industry, has been borne without severe hardship or deprivation.

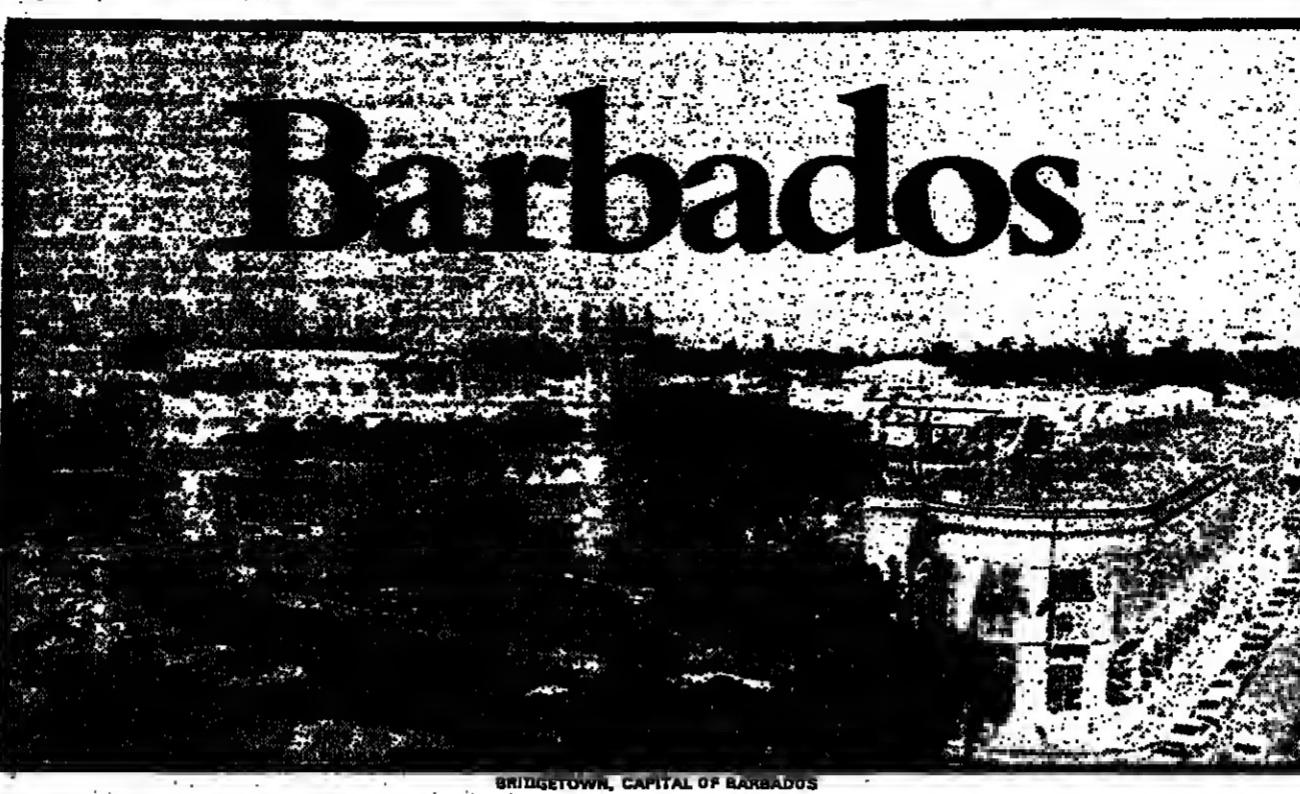
Amid the disorder and chaos which has characterised many of the developing world's economies, Mr Adams says it has been no mean achievement to contain the rise in unemployment last year to three per cent, and to cut inflation almost by half.

Barbados still has much for which to be thankful, he claims. We can import and consume what we need, our people can still travel freely abroad, and we can still pay our debts.

It is on the increase in foreign debts—the debt trap—that political argument has been vigorously concentrated these past few months.

Mr Adams, who is also Finance Minister of the government Barbados Labour Party, went to the International Monetary Fund (IMF) for a Bds\$70m "standby" in August last year. It was agreed two months later, together with a Bds\$25m payment to compensate for loss of foreign earnings from tourism and sugar, foreign debts now total some Bds\$344m. The Government's total foreign borrowing amount to Bds\$354m—four times the amount it owed in 1978, double its 1980 debts.

Mr Adams had, in fact, signalled his intentions to approach the IMF as early as the March budget last year. The Government had, in fact, approached the IMF as early as the March budget last year. The Govern-



BRIDGETOWN, CAPITAL OF BARBADOS

Barbados

The future of Caricom is in serious jeopardy as a result of the Grenada affair. It is a price that Barbados seems prepared to pay for an action that guarantees its own democracy

ment faced a potential liquidity problem as a large proportion of its sovereign reserves became tied up in Caricom.

Barbados, continuing an economic export drive despite the general economic climate, rapidly became Caricom's major creditor. With countries like Jamaica and Guyana, in particular, having problems in paying for their imports, Barbados's credit balance in the organisation's multilateral clearing facility quickly soared.

By the time Mr Adams went to the IMF, well over half of the country's foreign reserves were frozen in this way. On the latest reckoning, its Caricom balance amounted to some Bds\$155m out of a total reserve of Bds\$195m. The opposition Democratic Labour Party leader Errol Barrow and his finance spokesman and probable political heir, Dr Richie Haynes, launched a sustained

attack on the Government's economic mismanagement.

As a result of it, they claim,

that the island's economic policy is being dictated by Washington or the IMF, the Barbados dollar has been threatened with devaluation and the standard of living of the island's 250,000 people is being unnecessarily depressed by the burden of debt service.

All this, they protest, followed hard on the heels of Mr Adams' successful 1981 general election campaign, fought on the old Macmillan theme of "you've never had it so good" and primed with tax concessions and big wage increases.

The absence of any marked ideological difference between the two parties—in British Labour Party terms the governing PLP is just right of centre, the Opposition DLP just left of centre—does not inhibit poli-

tical argument.

With a long democratic tradition, the House of Assembly was constituted by British settlers in 1680 and is the third oldest parliament in the world—founded by a free press, radio and television, the Barbadians enjoy politics with the same exuberance as their cricket.

Shrewd and prudent

The IMF conditions, says Mr Adams, are considerably less rigorous than they might have been if the Government had delayed its appeal for help. Devaluation has not even been mentioned, he claims. All that the IMF demanded were

various, and not necessarily onerous, credit ceilings on bor-

rowing by the Government and Government agencies. The tests set by the IMF have been passed with ease—facts confirmed by the IMF itself.

Politically shrewd and economically prudent, Mr Adams appears to be carrying the overwhelming majority of the islanders with him in his move to combat the problems that recession has brought to Barbados's vulnerable open economy.

Before it went to the IMF the Government had begun to tighten its monetary and fiscal policies. Credit was restrained and channelled to the productive sectors; consumption taxes were increased, curbing imports; public expenditure, particularly on capital projects, was cut back.

This year's budget increased indirect taxes by another Bds\$17m—enough to cover the Government's projected current account deficit of Bds\$7m and leave something to revive capital development and reduce

unemployment if the international economic recovery gets under way.

Most Barbadians, expecting harsher measures, were pleasantly surprised and more than a little amused by Mr Adams' final humorous thrust at his opponent Dr Haynes—an increase in the registration fees for doctors.

Much will now depend on the rate and extent of recovery in the U.S. and Europe and the time it takes for its effects to be felt in the island.

With more than a third of Barbados's export markets in the rest of the Caribbean, a lasting solution to Caricom's trading problems will also be vital. But the island seems well placed to take advantage of recovery as it has been to survive the recession.

It has a well-balanced economy and a stable and well-educated population. It remains an attractive and competitive base for multinational operations whether directed to markets in the U.S. or the EEC. Its financial services and communications become more efficient and sophisticated.

Moreover, though its labour costs can no longer match those of some low-developed countries in the Far East, its labour relations are good. The central bank occasionally bewails the level of wage demands—and Mr Adams imposed an 8 per cent two-year wage settlement on public service workers last year—but the trade unions are generally moderate and reasonable.

But there is an overall feeling that an economic era is ending and that the country is ready for an imaginative push forward. It is likely to be reflected in the five-year development programme due to be launched next year.

It is already evident in the concern to renew the competitive edge of the tourist industry. In efforts to expand the fishing industry and further diversify agriculture and find new markets for its produce.

But it is in industry and business where the main thrust of new ideas is being focused.

While acknowledging the relative prosperity that has come from the technical and managerial know-how brought in by foreign investors, the future is seen to lie in the two years and every primary school within five years or before."

The aims may be ambitious, but Mr Pat Thompson, executive director of the region's leading private sector organisation, the Caribbean Association of Industry and Commerce, believes they can be achieved.

Barbados is well placed to lead the region's recovery, says Mr Thompson. "It has the industrial, political, economic and social and cultural infrastructure already in place. It may be a bit frayed and ragged at the edges but it is still there."

ADVERTISEMENT

Message by The Rt. Hon. J. M. G. Adams, Prime Minister of Barbados

The Rt. Hon. J. M. G. Adams Q.C., M.P.
Prime Minister of Barbados

Barbados, like most other small open economies in the developing world, has had to grapple with the adverse impact of the recession that has severely affected the international economic environment.

Consequently, we have seen the remarkable economic growth achievements of the 1970s halted by the adversities of the 1980s as the global recession further constrained economic growth in both the developing and developed countries. In the period 1979-80, growth in real output had exceeded planned targets and generated public sector employment and increased foreign reserves and a considerable decrease in unemployment. Powering this remarkable growth were exceptional performances in the tourism and manufacturing sectors that stimulated increased activity in the construction sector. And while a 5% real increase in the Gross Domestic Product was still being attained in 1980, by 1981 and 1982 the record of growth was replaced by one of decline in most economic sectors performed poorly, largely due to the influence of the recessionary bite on the economies of Barbados' major trading partners.

This meant that in 1981 real output fell by 2.8%, followed by a 4.6% fall-off in 1982. Furthermore, Government's fiscal position deteriorated with the overall deficit increasing from 3% to some 10% of the GDP. The country's balance of payments deficit, sharply in the wake of reduced external demand for domestic goods and services and the accumulation of public sector fiscal deficits, while unemployment went up from an annual average of 10.8% in 1981 to 13.5% in 1982 as both the public and private sectors suffered decline in activity.

However, through timely action informed by what international agencies have agreed, we have sound and prudent economic policies. These policies are designed to restore stability and maintain credibility in Barbados' economic condition. As a result, Barbados' long-established and highly-praised social and political stability have remained intact and unchallenged as the public and private sectors responded to the Government's policies of restraint and caution.

Included in the Government's policies was its entry into a standby arrangement with the International Monetary Fund (IMF) for some US\$35 million. The conditions attached to this arrangement involved various credit ceilings on borrowing by the Central Government and its agencies with Barbados meeting, with relative ease, all the tests associated with the Programme.

One of the noticeable features about Barbados' economic performance over the past two years is that despite the down-turn in economic activity the economy has remained structurally sound and that the Government was able to cope with the economic contraction without bringing a halt to its physical and social development programmes.

Financial hardship combined with the discipline and sacrifice willingly borne by the country-at-large, have resulted in Barbados

being relatively poised to capitalise on the economic recovery which, according to all indicators, seems to be around the corner for our major trading partners. In the meantime, Barbados will maintain its policies for a little while longer so that its institutions and productive sectors will be properly geared to restore Barbados to the path of growth enjoyed prior to the onset of the 1981 recession.

As far as the medium term is concerned, we are presently in the process of completing preparation of the 1983-87 Development Plan. The programmes that comprise the Plan will necessarily be conditioned by the limitations imposed by fiscal and foreign exchange constraints, the strength of our institutional capabilities, the availability of real resources and likely growth in economic development.

During the first two years of the Plan, 1983 and 1984, Barbados is expected to undergo negative or at the best very low growth because of the anticipated continued pressure on Government's fiscal and foreign exchange positions as the depression in the developed world bottoms out. However, expectations are that the situation will improve after 1984 through the slip provided by the anticipated recovery and the resulting expansion of the world economy.

Our medium-term approach to tourism will be to de-emphasise the building of more hotels and seeking to fill existing ones. The only major new facility at present being considered is the very popular Heywoods Holiday Village scheduled to be opened towards the end of this year and which will be managed by the Caledonian Airways organisation.

Turning to the agricultural sector, sugar will continue to be the dominant activity here, with an output target of 150,000 tonnes per year set. Government has already set a far-way credit ceiling policies designed to make this projection a realistic one. These have included an incentive scheme for green cane harvesting which has had a dramatic impact on the acreage of cane burnt, with a resultant loss of soil productivity. Illegal cane fires have been reduced from a high of 23% in 1982 to 3% this year. This factor has been very influential in prompting sugar industry officials to hold out hope for the 1984 crop to be 30,000 tons more than that of 1983 which totalled 88,000.

Non-sugar agriculture has also been receiving serious attention from Government. The island is now virtually self-sufficient in the vegetables which geography and climate permit it to grow, and the Government is now encouraging the production and export of exotic vegetables, many of which have proven to be very popular

in the British and other European markets. From all indications this activity continues to be very rich in the possibilities for the future expansion of exports. Considerable impetus has been given to the modernisation of the fisheries sector, with a modern fishing complex built with assistance from the European Commission. Construction work has now gone into operation in the South of Barbados. Plans are now being finalised for a new fishing harbour in Speightstown in the North and at Bathsheba, the picturesque fishing village, on the East Coast. These physical developments will be closely linked to the ultimate objective of the creation of a modern and efficient fishing fleet that can satisfy the country's needs for fish protein.

In the realm of infrastructural development, the 1983-87 Development Plan contemplates embarkation on the construction of a major new highway linking the Airport and Seaport by way of already functioning and planned industrial centres. With one motor vehicle for every 5.4 inhabitants, and with Government's stress on manufacturing for export, it is critical that there be an adequate infrastructural base to support the projected increase in industrial activity. The Government will make available its new highway will make a considerable contribution to economic activity both by attracting new investors and even more importantly by allowing unrestricted and therefore less costly access by industrialists to the island's entry and exit points.

The Government's optimism about the effect of this proposed new highway has been justified by the record number of foreign investors who have expressed interest in the Spring Garden Highway and the Wilder-St. Barnabas Highway. In the case of the Spring Garden in particular, this highway has already attracted to nearby locations a number of new industrial enterprises, with others at the drawing board stage.

While Barbados is much admired for its very extensive network of paved roads, the Spring Garden-Wilder-St. Barnabas Highway, annually, represents the first major expansion in Barbados' original highway system laid down more than 300 years ago. The system although more than adequate in terms of mileage, contains too many narrow arteries incapable of dealing with today's vehicles and traffic.

Meanwhile, Government has been working at further raising the living and working standards on the Island. The boost already given to the quality of life through the provision of a sewage system in the Bridgetown area will be further upgraded. Government has already commissioned a study to examine the feasibility of installing a similar system for Barbados' rural areas and some heavily populated urban districts. This will mean that the improved sanitation and environmental conditions now available to the nation's commercial and financial centre, will be extended to areas of major tourism concentration and industrial and residential potential.

In Housing, the Government under a joint guarantee scheme entered into with the U.S. Government is taking other steps towards the realisation of its aim for every Barbadian family to own a home of reasonable standard and long-term durability. Through the recent allocation of a initial amount of US\$10 million it is being made available for the improvement of land purchase and house construction for low-income earners. This programme will help to foster the traditional Barbadian's desire to own a piece of the country.

The Government believes that ensuring that Barbadians are able to literally have a stake in their nation will go a long way towards solidifying the social harmony and political stability that has characterised Barbados over the years. Against this background, Barbados therefore looks toward the immediate future with a guarded optimism that is cognisant of the realities of our vulnerable open economic structure and the instability of the international economic arena.

It strives to forge ahead with its development strategy, the Government will of course be aiming for stability in its fiscal situation and in its Balance of Payments. The intention is to achieve this objective while at the same time providing new jobs so as to keep the rate of unemployment at a socially tolerable level, and to ensure that inflation does not exceed its present rate of around 4%.

Our national development strategy will continue to be based on a mixed economy principle in which the private sector will be called upon to share Government's responsibility for attaining development targets. The Government is strongly committed to this path of development, for only by these means can we be assured of bringing about an equitable society in which each contributes and each shares in the social and economic rewards.

J. M. G. Adams

The Prime Minister's Residence, Barbados

CONTENTS

Economy	II
Industry	III
Foreign policy	III
Tourism	IV
Agriculture	IV

BASIC STATISTICS	
Area:	166 sq miles (430 sq km)
Population:	250,000
Gross Domestic Product (1982):	\$1.6bn
Per capita:	\$7,300
Imports (1982):	\$1.07bn
Exports (1982):	\$375m
Trade with UK (1982):	\$105.7m
Imports:	\$46.9m
Inflation rate:	6 per cent
Unemployment:	15.2 per cent
Currency:	Barbados \$ (Bds\$2 = US\$1)

BARBADOS II

PROFILE: MR TOM ADAMS

A popular pragmatist

DURING HIS seven years as Prime Minister and Finance Minister of Barbados Mr J. M. G. "Tom" Adams has won a secure place in the front rank of Caribbean leaders.

A shrewd and intelligent politician, Mr Adams has consolidated the island's economic base despite the recent ravages of the international recession. Pursuing a generally popular and pragmatic mix of policies that has balanced private sector incentives with public enterprise and welfare, his Government has more than doubled per capita income since 1976.



Mr Tom Adams, Prime Minister

From this strong domestic position, 51-year-old Mr Adams has been able to wield considerable influence in the Caribbean region and to become one of its main spokesmen abroad.

He stands firmly for the British-implanted traditions of human rights and democratic Government—the issue which first brought him into conflict with the assassinated Maurice Bishop's regime in Grenada.

Though long a supporter of U.S. economic and defence policy in the area, Mr Adams has by no means been uncritical of many aspects of it.

CIEL

A company made up of many famous well-established Barbadian companies with diverse interests:

- Allyne Arthur & Co. Ltd.
- Martin Dooley & Co. Ltd.
- K.R. Hunte & Co. Ltd.
- Trident Insurance Co. Ltd.

* commission agents for highly reputable lines including Heinz, Unilever, Rothmans, Cunard, Hood and others.

* with predominant interests in local manufacturing of rum, animal feed biscuits, marinade etc. Also in the local pharmaceuticals, Coca-Cola, substantial financial interests in an ancillary company, Dairies, Oil and Fertiliser, Vauxhall Holden cars.

P.O. Box 677C, Bridgetown, W.I.

Commercial Industrial Enterprises Limited.

OFF-SHORE - BARBADOS MAKES YOUR BUSINESS ITS BUSINESS

The wide spectrum of off-shore business opportunities and advantages offered in Barbados is solidly founded on our international reputation for financial integrity and business probity. As a growing international business centre, Barbados values its reputation above all else. The emphasis is therefore on quality rather than quantity.

The carefully structured low taxation element on profits, when coupled with relief under double taxation treaties which exist between Barbados, the United Kingdom, the United States, Canada, Denmark, Norway, Sweden and Switzerland, offers unique tax planning opportunities and possibilities. Barbados offers facilities for:

- International Business Companies
- Exempt Insurance Companies
- Off-shore Banks and Trusts
- Shipping

Barbados is strategically well located, with excellent air services and instant telecommunications worldwide. The workforce is literate, the banking structure sound, and Barbados' political stability and reliable system of judicial administration based on English common law are internationally acknowledged.

International Business Companies

The 1965 International Business Companies (Exemption from Income Tax) Act allows companies which do not operate in the Barbados domestic market to establish wholly-owned or service companies in the island and to conduct business from Barbados. These companies, which may be trading, investment, or holding companies, have the option either to incorporate in Barbados or not. Already some 250 international business companies of varying sizes are registered in Barbados. Some benefits are:

- (a) maximum tax of 2½% on profits falling to 1%;
- (b) no withholding tax on dividends;
- (c) no minimum capital requirements; and
- (d) treaty benefits, e.g. exemption from U.S. tax on dividends and interest, are available to persons entitled under the Treaty.

Exempt Insurance Companies

For years Barbados has had a well-ordered domestic insurance industry regulated by a supervisor of insurance. Since 1983 captive insurance companies can offer insurance, re-insurance, business, subject to their incorporation and licensing in Barbados. There is a minimum paid-up capital requirement, or in the case of mutual insurance companies, minimum contribution of US\$125,000. This amount may be in the form of a letter of credit drawn on a bank operating in Barbados under the Banking Act. Some specific benefits under the 1983 Exempt Insurance Act are:

- (a) no tax on profits to insurers and management companies;
- (b) freedom from exchange control regulation;
- (c) facilities for shelf companies; and
- (d) US\$2,500 annual licence fee, US\$500 flat rate stamp duty.

Off-shore Banks and Trusts

The 1980 Off-shore Banking Act established the legal framework for the operation of off-shore banking from within Barbados. The Act caters for all areas of off-shore financing and provides for the incorporation of foreign trusts. Licences to register in the island as "foreign going" ships. Barbados recognises the importance of safety and regulation of the shipping industry and all the relevant internationally recognised safety requirements and maritime conventions are adhered to. The Shipping (Incentives) Act 1982 allows for the operation, leasing, building or general maintenance of ships in or from Barbados. Specific benefits are:

- (a) competitive registration fees;
- (b) corporations or individuals, singly or jointly, may own shares in Barbadian ships;
- (c) generous 10-year tax and duty exemptions for approved shipping companies; and
- (d) a modern container port is available for transhipping, etc.

Ships Registration and Shipping Incentives

The Shipping Act 1982 and attendant regulations provide a most comprehensive framework for the registration and classification of ships under the Barbados flag, and, regardless of ownership, can be registered in the island as "foreign going" ships. Barbados recognises the importance of safety and regulation of the shipping industry and all the relevant internationally recognised safety requirements and maritime conventions are adhered to. The Shipping (Incentives) Act 1982 allows for the operation, leasing, building or general maintenance of ships in or from Barbados. Specific benefits are:

- (a) maximum tax on profits of 2½%, falling to 1%;
- (b) legislated confidentiality subject only to Barbados' own Courts;
- (c) absence of withholding taxes on dividends and interest; and
- (d) transfer of assets free of tax or duty.

Full information is available from:

The Legal Officer,
The Central Bank of Barbados,
Treasury Building,
P.O. Box 1016,
Bridgetown,
Barbados — Telephone 809-42-75155
99625

or Barbados High Commission,
5 Upper Belgrave Street,
London SW1.
England
Telephone 01-235-8686

Outlook starts to brighten

THE FORTUNES of the Barbados economy during 1983 reflect the patchy recovery in the Western industrialised nations. Activity has increased in the first nine months of the year, modestly, but only slowly and modestly.

Most of the revival has been concentrated in the tourist industry, where a sharp 57 per cent increase in American visitors has so far more than offset a continuing decline in the number of tourists from Britain and Europe, Canada, and the rest of the Caribbean.

Tourism earnings, however, are unlikely to be much higher than last year's and with the manufacturing sector suffering severely from protectionist measures introduced by Trinidad and Tobago, real output (which contracted by 4.6 per cent last year) is expected to show little, if any growth.

The Barbados central bank, however, is now finding more grounds for optimism. Domestic oil production is up by 60 per cent; exports of electronic components outside Caricom almost doubled. The fishing industry is booming; and next year's sugar harvest promises to be the best for some years.

Although unemployment has risen slightly this year to 15.2 per cent, the rate of inflation has been reduced from 10.5 per cent to 6 per cent.

The Bank is now predicting that the three-year recession is coming to an end. Gross domestic product, it believes, may increase next year by as much as 5 per cent.

But that assumes not only a continued recovery in tourism but renewed growth in the manufacturing sector—and that, it admits, will depend heavily on resolving the difficulties over exports to Trinidad. The prospects of finding a solution are not encouraging at the moment.

Even if economic growth is resumed, the Bank says that the balance of payments will remain under pressure and the Government's budget deficit can be expected to increase.

But the improvement in merchandise trade was still not enough to offset the decline in invisible earnings. Gross tourism receipts for 1982 were more than 14 per cent lower at Bd\$502m as the recession hit, and incomes in North America and Europe, keeping boldmakers ever lower.

Total invisible earnings—including some Bd\$35m remittances to the island from Barbadian emigrants—were down by Bd\$67m. The deficit on current account thus rose by Bd\$13m to Bd\$214m.

Barbados has long relied on capital account surpluses to offset such current deficits. This time substantial inflows of investment and short-term funds, mainly to the private sector, produced an overall surplus of Bd\$55m.

The process has been maintained during the first nine months this year. Retained imports appear to have declined by another 2 per cent; exports have grown by around 18 per cent and the current account

bank, Dr Courtney Blackman, has been preoccupied with correcting balance of payments problems and the Government's work fiscal position.

Expansionary policies had been continued into 1981 after five years of decline. But that year Gross Domestic Product slumped by 2.6 per cent and the balance of payments deficit was a record Bd\$78m.

By late 1981 both the Government and the central bank began to take corrective action. These initial deflationary measures were reinforced last year. The first target was to

Economy

PHILIP RAWSTORNE

bring the balance of payments under control; the second to reduce the Government's fiscal deficit.

Increased taxes on consumption and the bank's close-listed monetary policy—private sector borrowing increased last year by Bd\$25m, only a fifth of the increase in 1981—had a direct impact on imports.

For the first time in two decades the import bill was cut. Decreases were recorded in imports of nearly all commodities.

Imports of oil and gas were also curbed. The cost of imported oil had soared in 1981 from Bd\$36m to Bd\$80m. In response the Government, which has bought Mobil's local production operations (with an Orton Royal Bank loan) for Bd\$25m, stepped up output to 1,000 barrels a day—a quarter of the island's needs. Gas production was also increased.

Overall, imports were cut by some Bd\$63m to Bd\$1.07bn. The visible trade gap was further narrowed by a 15 per cent increase in exports of Bd\$51m. This was due almost entirely to strong export sales of electrical components (up 57 per cent) and garments (up 18 per cent).

But the improvement in merchandise trade was still not enough to offset the decline in invisible earnings. Gross tourism receipts for 1982 were more than 14 per cent lower at Bd\$502m as the recession hit, and incomes in North America and Europe, keeping boldmakers ever lower.

Total invisible earnings—including some Bd\$35m remittances to the island from Barbadian emigrants—were down by Bd\$67m. The deficit on current account thus rose by Bd\$13m to Bd\$214m.

Barbados has long relied on capital account surpluses to offset such current deficits. This time substantial inflows of investment and short-term funds, mainly to the private sector, produced an overall surplus of Bd\$55m.

The process has been maintained during the first nine months this year. Retained imports appear to have declined by another 2 per cent; exports have grown by around 18 per cent and the current account

deficit at the end of the third quarter was only a third of the comparable figure in 1982.

The budgetary measures which helped ease the balance of payments pressures also adjusted the Government's financial position to the economic constraints on it. Dr Blackman had suggested in his 1981 report that the Government should drastically reduce the level of its capital spending and do all it could to achieve a tight control over its current expenditure.

The Government followed his prudent cautious advice to the letter. Tax revenue last year was increased by Bd\$26m and the growth of current expenditure held at 6 per cent compared with 11 per cent in 1981. Helped by the completion of some industrial projects and others in health and education, capital spending was pared by Bd\$62m.

The Government followed his prudent cautious advice to the letter. Tax revenue last year was increased by Bd\$26m and the growth of current expenditure held at 6 per cent compared with 11 per cent in 1981. Helped by the completion of some industrial projects and others in health and education, capital spending was pared by Bd\$62m.

The budgetary measures which helped ease the balance of payments pressures also adjusted the Government's financial position to the economic constraints on it. Dr Blackman had suggested in his 1981 report that the Government should drastically reduce the level of its capital spending and do all it could to achieve a tight control over its current expenditure.

The Government followed his prudent cautious advice to the letter. Tax revenue last year was increased by Bd\$26m and the growth of current expenditure held at 6 per cent compared with 11 per cent in 1981. Helped by the completion of some industrial projects and others in health and education, capital spending was pared by Bd\$62m.

The budgetary measures which helped ease the balance of payments pressures also adjusted the Government's financial position to the economic constraints on it. Dr Blackman had suggested in his 1981 report that the Government should drastically reduce the level of its capital spending and do all it could to achieve a tight control over its current expenditure.

The budgetary measures which helped ease the balance of payments pressures also adjusted the Government's financial position to the economic constraints on it. Dr Blackman had suggested in his 1981 report that the Government should drastically reduce the level of its capital spending and do all it could to achieve a tight control over its current expenditure.

The budgetary measures which helped ease the balance of payments pressures also adjusted the Government's financial position to the economic constraints on it. Dr Blackman had suggested in his 1981 report that the Government should drastically reduce the level of its capital spending and do all it could to achieve a tight control over its current expenditure.

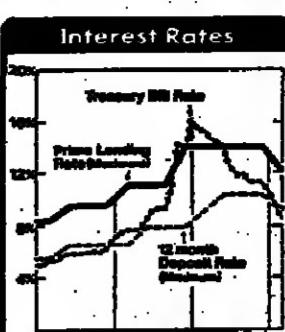
The budgetary measures which helped ease the balance of payments pressures also adjusted the Government's financial position to the economic constraints on it. Dr Blackman had suggested in his 1981 report that the Government should drastically reduce the level of its capital spending and do all it could to achieve a tight control over its current expenditure.

The budgetary measures which helped ease the balance of payments pressures also adjusted the Government's financial position to the economic constraints on it. Dr Blackman had suggested in his 1981 report that the Government should drastically reduce the level of its capital spending and do all it could to achieve a tight control over its current expenditure.

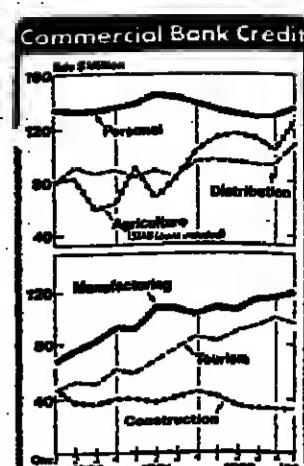
The budgetary measures which helped ease the balance of payments pressures also adjusted the Government's financial position to the economic constraints on it. Dr Blackman had suggested in his 1981 report that the Government should drastically reduce the level of its capital spending and do all it could to achieve a tight control over its current expenditure.

The budgetary measures which helped ease the balance of payments pressures also adjusted the Government's financial position to the economic constraints on it. Dr Blackman had suggested in his 1981 report that the Government should drastically reduce the level of its capital spending and do all it could to achieve a tight control over its current expenditure.

The budgetary measures which helped ease the balance of payments pressures also adjusted the Government's financial position to the economic constraints on it. Dr Blackman had suggested in his 1981 report that the Government should drastically reduce the level of its capital spending and do all it could to achieve a tight control over its current expenditure.



The Central Bank is now predicting that the three-year recession is coming to an end

**OFFSHORE ACTIVITY ROLE**

With the contraction in Eurocurrency markets, Barbados has shifted the emphasis in its offshore activity to the promotion of the island as an international business centre offering a wide range of international financing services.

There has been an International Business Companies Act in Barbados since 1968 providing exemption from income tax in the name of in part-owned entities which establish their headquarters in the island but do not trade locally. But Barbados was a cautious, late entrant into the offshore banking business.

Since legislation was passed in 1979, only three banks have established offshore operations, though last year their combined assets increased from Bd\$75m to Bd\$1.09bn.

Further legislation has now been passed to promote the formation of excess insurance companies and to provide for the registration of shipping.

The Barbados Central Bank is taking the lead in promoting this package of offshore services in the United States, Europe and South America.

Dr Courtney Blackman, the Central Bank governor, headed a team that visited Venezuela and Colombia recently.



And we have been involved in the arranging of syndicated loans for the financing of major development projects in Barbados and the Caribbean.

Barbados National Bank will answer any query you may have and provide the services you require.

You can bank on BNB
We know our country's needs, and yours.

London Office
Head Office
James Street, Bridgetown, Barbados.
Telephone: 809-427-5920
Cable: NATBANK, London SWIX BAZ
Telex: 2271 WB



Dr Courtney Blackman, Governor of the Central Bank

stewardship has won the confidence not only of the political parties but the country in general.

Acceptance of the bank's publications as a reliable and objective source of information gives him great personal satisfaction, and, he believes, has helped improve public awareness of the economic facts of life and thus the effectiveness of government.

Dr Blackman's aim is to continue the development of the bank's role as a national "think tank."

He encourages the talented staff he has recruited in extensive research and commands a wide regional audience for his own ideas on economic development.

These are currently focused on the need for countries like Barbados to acquire the software—the technological, management and marketing skills—which, he believes, represent the soundest base for their future prosperity.

"Wealth accrues to those nations which acquire and exploit knowledge," he says. With passion, he argues, too, for the educational changes the personal and intellectual freedoms and the removal of political or bureaucratic restraints that are needed to foster the process.

BARBADOS III

Sharp manufacturing gain

Industry
TONY COZIER**THE FORMER** Prime Minister Mr Errol Barrow was fond of saying when he was in power between 1961 and 1976 that Barbados had been transformed from a village into a nation almost overnight. It became a popular catch-phrase and, while it naturally neglected the important groundwork done in the 1950s by the administration which he succeeded, the claim was difficult to deny.

The metamorphosis has manifested itself most vividly in industrial development and the shift in emphasis in the Barbadian economy. Thirty years ago the island exported primarily its sugar production and export. Sugar was then indisputably king and had been for more than two centuries. Those not employed either directly or indirectly in sugar were mostly in the distributive trades, the civil service or were small self-employed entrepreneurs such as tailors, shoemakers, dressmakers, bakers and the like.

The change like so much else in Barbados has been planned and orderly but nevertheless dramatic.

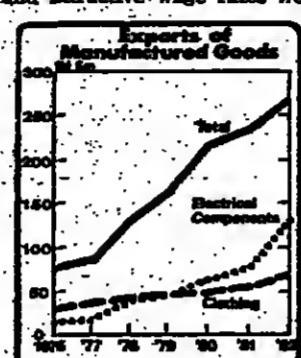
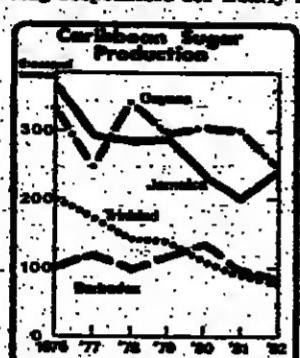
The thrust started in 1956 when the Government established the Development Board. Later to become the Industrial Development Corporation, which was charged with the responsibility of attracting light manufacturing industries and foreign investment to help diversify Barbados' economy.

Codenamed "Operation Beehive," it took its example from the success of Puerto Rico's industrialisation drive in some years earlier known as "Operation Bootstrap." Initially aimed at providing substitute products for traditional imports such as biscuits, margarine, beer, confection and garments, the industrialization programme quickly expanded its scope so that it became heavily export-oriented.

Its crux shifted to its Caribbean neighbours, first under the Caribbean Free Trade Area (Carifta) and, latterly, the Caribbean Community and Common Market (Caricom) as well as to offshore operations for North America and European investors manufacturing for re-export to their home markets.

Offering a highly literate, neat, English-speaking workforce, competitive wages, a well-developed infrastructure with its Caribbean air and sea connections to major markets, and a stable political climate, Barbados' industrial growth has been nothing less than spectacular.

Twenty-five years ago, with the Development Board in its infancy, light manufacturing in Barbados was confined to products almost entirely for local consumption — biscuits, soft drinks, shirts, for instance. There were no more than a couple of thousand employed in the sector. Sugar, on the other hand, was flourishing, employing over 20,000 directly and being responsible for nearly 20



per cent of the Gross Domestic Product (GDP).

Today the Industrial Development Corporation rents factory space to over 200 manufacturing plants of varied types of its nine industrial parks scattered all over the island. They employ nearly 15,000 workers, many performing skilled jobs, and export \$250m of goods annually. Sugar has declined so that fewer than 5,000 now work at the height of the crop.

Many of the early domestic factories remain, having flourished and expanded. However, the export element has become dominant since a combination of 250,000, or even one of six as it is in the wider Caricom area, was hardly enough to sustain the industrial growth Barbados has enjoyed.

The so-called enclave industries, manufacturing entirely for re-export to home markets, have recorded consistent growth, producing goods as diverse as ice hockey gear, cooking utensils, children's wear and electronic compo-

duced by Guyana and Jamaica, two of the largest members, between the years of the economic problems and by Trinidad and Tobago, Barbados' most important Caribbean partner in retaliation.

Garment and furniture manufacturers especially have taken quite a beating because of the impasse over the past few months with orders piled up in storerooms waiting for import licences or import bills mounting up as importers cannot find the money to pay up.

Caricom, in the words of the Prime Minister Mr Tom Adams, "is facing a bleak future following the recent traumas there are some who doubt whether it can ever be vibrant again."

Besides the Caricom difficulties, the international recession and other factors have led to the closure lately of some factories. The most telling of such closures has been that of Cooper, the Canadian company, which was established in 1968 to take advantage of incentives for the North American market. At its peak it employed 500 and exported \$10m in goods annually.

It closed last year, pleading that wage demands had forced it to follow its competitors in the Far East. The Barbados Workers Union, which represents 70 per cent of the workforce, responded pointedly that it was "aware that multinational corporations with branch plant operations had developed a habit of picking up their roots and departing for other climates as soon as they had maximised their benefits from pioneer status and incentives."

For all that, living standards and the income of the population in Barbados are among the highest in the developing world with a per capita annual income of \$7,200. Strictly on the score of wages it will not be able to compete with the Far East and some of its Latin American neighbours.

As a consequence the nature of the factories which are coming to Barbados now and are likely to come in the future will be different from those of the early days which supplied mainly low-skilled, low-paid jobs.

Mr Bernard St John, the Minister of Trade and Industry, says "as our prosperity increases, some companies which have been labour-intensive, engaged in low technology sewing and assembly type

CONTINUED ON NEXT PAGE



Errol Barrow, leader of the Opposition Democratic Labour Party



Dr Richie Haynes, finance spokesman for the Opposition

Leader of the Dems

Doctor with flair for finance

LEADER of the Opposition Errol Barrow is the man generally credited with laying the foundations of Barbados' economic development.

Now 63, Mr Barrow was educated at the London School of Economics and served as a RAF navigator during the war. Afterwards he studied law at Lincoln's Inn before returning to Barbados.

He joined the Barbados Labour Party and was elected to the House of Assembly in 1951. Four years later he led a breakaway group of several members of the party—caused more by personality than ideological differences—that became the Democratic Labour Party.

The DLP wrested political power from the MLP in 1961 and five years later Barrow led the country into independence.

As Prime Minister and Minister of Finance for the next 10 years Mr Barrow initiated the policies that have successfully diversified the economic base of the Island. Previous dependence on sugar was reduced by developing the island as an attractive base for foreign businesses and industry and promoting its natural advantages as a tourist resort.

Major role

Dr Haynes was chairman of the Federation of West Indian Students and played a major role in the formation of the South African boycott movement.

On his return to Barbados he combined a medical career—he is currently a hospital chief of staff—with work in the Democratic Labour Party organisation.

He ran unsuccessfully in the 1976 election for the House of Assembly but was returned at a by-election two years later. He took over as party finance and planning spokesman on his election.

THE BARBADOS DEVELOPMENT BANK IS PROMOTING

JOINT VENTURES BETWEEN FOREIGN AND BARBADIAN INVESTORS

JOINT VENTURES represent a new thrust in the development of the Industrial Sector of Barbados.

A JOINT VENTURE with a Barbadian partner will offer you interesting prospects for expanding your business and will provide opportunities for entry into new markets.

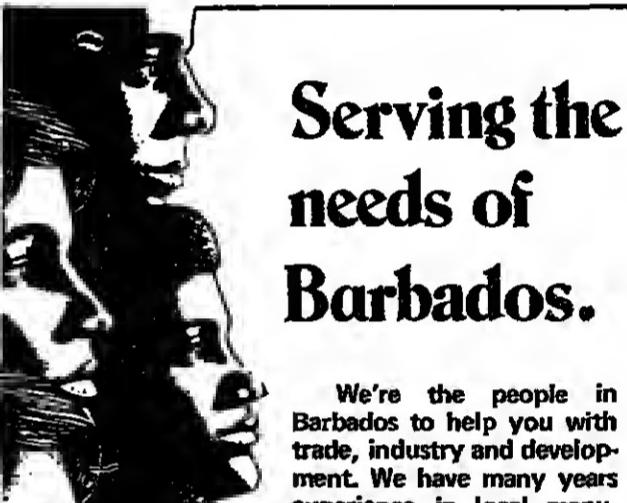
In Barbados, you'll find a favourable investment climate; reliable communications; good industrial relations; political stability and excellent facilities for relaxation.

Should you be interested in getting involved in a Joint Venture, the Bank will help you find a suitable partner and will assist in completing the necessary arrangements.

For such VENTURES, the Bank provides medium and long term loans to finance:

- Factory construction
- Machinery and equipment
- Working capital requirements

Should you require further information, please contact:

BARBADOS DEVELOPMENT BANK
National Petroleum Corporation's Building
Willey, St. Michael, Barbados.
Telephone (809) 426-0512
Cable: BARDEBAN

Serving the needs of Barbados.

We're the people in Barbados to help you with trade, industry and development. We have many years experience in local manufacturing, and retail merchandising, in shipping, insurance and agricultural production. We're in the commission and distributive fields, import and export as well as supermarkets and department stores.

So if you're thinking about investing in the Caribbean in general, or Barbados in particular, give us a call or write:

The Managing Director

BS & T

BARBADOS SHIPPING & TRADING COMPANY LIMITED

Carlisle House, Bridgetown, Barbados.

Telephone (809) 426-0718. Telex WB237

Grenada invasion causes Security Council snub

Foreign policy

TONY COZIER

HAVING TAKEN the most momentous decision of his political career and joined the U.S. and other East Caribbean states in intervening in Grenada, Barbados Prime Minister Tom Adams now faces the inevitable consequence.

The first diplomatic shot came within two days of the troops landing in Grenada.

For some time, Barbados had carefully cultivated its case for filling one of the vacant seats on the Security Council and had reason to believe that its bid would have been successful. As it so happened, the voting was conducted two days after her return from Canada along with those of the U.S. and other Caribbean states and polling 104-38 in favour of Peru reflected international feeling.

"Barbados stood up for a principle and lost its bid. So be it," was the comment of Foreign Minister Louis Tull. His government is not likely to lose either sleep or votes over it.

Barbados can expect similar

harsh words in those which have come from the UN at the non-aligned movement but will, likewise, be hardly concerned.

It has always taken an lukewarm attitude to the movement, contending itself with observer status until last year when it finally became a full member.

Depending on the conditions it and the others received at the movement's next meeting, it may well decide the membership of the organisation is not worth it.

The Commonwealth is a far different matter and the Barbados Government is anxious to put its case to the Commonwealth summit in New Delhi. It has been baffled by the reaction of the Commonwealth countries and, quite frankly, it chose to speak his Eastern weekend last year (when, significantly, he met with those very leaders who had plainly hurt by that of Britain).

President Reagan has put plenty of store on his Caribbean Basin initiative, his package of aid and trade incentives aimed at boosting the economies of the region, and it was in this context that he chose to speak his Eastern weekend last year (when, significantly, he met with those very leaders who had plainly hurt by that of Britain).

His quick and popular response now is bound to bring those Commonwealth states who sought his military help even closer to the U.S. The contrasting British position will have the opposite effect.

It is within the Commonwealth itself, however, that the effects have been most swiftly and profoundly felt. The decision to move into Grenada and to seek U.S. help was taken initially by the Organisation of Eastern Caribbean States (OECS) who quickly got

the support of Barbados and Jamaica.

The all, however, wanted full Caribbean involvement and this was discussed at a quickly convened heads of government meeting in Port-of-Spain the weekend after the military had taken control in Grenada.

Far from gaining Caricom consensus, the heated meeting split the countries. Even a decision to suspend Grenada from membership of the organisation under the new regime was opposed by Guyana and there have been a lot of harsh words spoken since.

Both Mr Adams and the Jamaican Prime Minister, Mr Edward Seaga, have said that the confidentiality of the Port-of-Spain meeting was breached when decisions were immediately communicated to the new military rulers in Grenada.

Certainly, within hours of that meeting the Grenada radio was accurately reporting the invasion plans, naming those countries which opposed it. It needed no inside information to guess that both Mr Adams and Mr Seaga were convinced the Guyana delegation was not above reprobation in the matter.

What is more, Mr Adams ordered the Trinidad and

(OECS)—Antigua, Dominica, Grenada itself under its new Government, Montserrat, St Kitts-Nevis, St Lucia and St Vincent.

When the experiment with the West Indies Federation collapsed after four years in 1962 with Jamaica's referendum to withdraw, Trinidad and Tobago soon followed to seek its own independence. One from ten equals sought, the Trinidadian Prime Minister at the time, Mr Eric Williams, observed in a clever plough of political mathematics.

Two from ten, however, left the so-called Little Eight—Barbados and the present OECS countries—and protracted efforts were made at bringing them together into a political federation before they finally failed and all went their separate ways to independence.

The spirit of Caribbean unity may have been damaged in the wider context by the events of Grenada but, among the Little Eight, it has been regenerated and that could well lead to some form of loose political and economic federation before they finally meet again.

Perhaps the most important development will be the closing of ranks between Barbados and the members of the Organisation of Eastern Caribbean States

—20 years after it was first mooted in the wake of the break-up of the West Indies Federation.

When you're bored with our 1.5km beach, four restaurants, beach bar and barbecue, three freshwater swimming pools, five floodlit tennis courts, exclusive 9 hole golf course, enormous variety of water sports facilities, 30 acres of lush tropical gardens, boutique arcade, native handicraft beach market and two air conditioned squash courts....

.... try working out in our air conditioned 200 seater conference centre!

HEYWOODS
BARBADOSThe great new name
in Caribbean resorts

Reservations: UTELL INTERNATIONAL WORLDWIDE or CALEDONIAN HOTEL MANAGEMENT

Telex: 68692 SPAIN. Tel: (34) 284000

We welcome American Express, Diners, Visa, and Mastercharge/Access.

BARBADOS IV

Strong dollar hinders growth

Tourism

PHILIP RAWSTORNE

LONG BEFORE the sudden influx of U.S. tourists, American tourists were flocking into Barbados this year—harbingers, perhaps, of the end of a slump that has hit the island's major source of earnings during the past two years.

The tourist industry—initiated with a grant of \$50 for the publication of a guide book in 1932—grew at a spectacular rate in the late 1970s.

The island has much to offer: a tropical climate tempered by the trade winds, good hotels and unspoiled beaches, pleasant scenery and sports distinctive music and nightlife.

Between 1970 and 1979 the number of holiday-makers each year increased by 60 per cent to 370,916. But as the recession

began to bite in the U.S., Canada, Britain and Europe, the arrivals levelled off in 1980 and then began to decline sharply.

In 1981 the number of tourists fell by nearly 5 per cent to 352,555. Last year, despite a Bd\$11m promotional and advertising budget, the slump gathered pace. Arrivals were down by nearly 14 per cent to 303,743. Those who did come, stayed for shorter periods.

Fewer cruise ships—an important secondary source of revenue—put into Bridgetown. Passenger landings declined by 23 per cent to 104,000 last year.

Gross earnings from the industry over the 12 months dropped from Bd\$102m to an estimated Bd\$52m.

It was in the UK, Europe and Canada where the recession was most severe. Though more UK tourists visited Barbados last year than any other West Indian island, the total was down from 72,000 to 51,000. Ten-thousand fewer Canadians and 3,000 fewer

from Europe arrived on holiday.

The strength of the U.S. dollar—to which the Barbados currency is tied—made the holiday island more expensive for Europeans.

The bankruptcy of Laker, part owner of Caribbean Airways which pioneered cheap flights between Barbados and Europe and had been a key factor in the growth of the European market, drastically reduced low cost travel opportunities.

The collapse of Braniff Airlines and a number of tour operators also had an impact on the industry.

Several hotels closed; and last year, for the first time in a decade at least, the Government was forced to cut back on its support for investment in the industry.

During 1982 the Barbados Development Bank loaned Bd\$3.8m to various projects in the sector, about a third of the amount of 1981. It was a process which, the Opposition finance spokesman Dr Richie

Haynes charges, should have been started earlier. For throughout 1980 and 1981 investment had continued to rise, expanding hotel and other facilities as the number of tourists declined.

An indication of the Government's concern over the state of its main economic generator was given in a sharp letter from Prime Minister Tom Adams to the director of tourism, Mr Patrick Hindu. The Board of Tourism's failure to rise to the challenge of the recession said Adams, had "inflicted great deal more economic damage on Barbados than a serious hurricane would have done."

But if the rapidity with which the industry had grown created any complacency, it had been swept away long before that intervention.

Deputy Prime Minister Edward St John, whose portfolio covers tourism, trade and industry, takes a more sanguine view of the situation. The two-year recession, he believes,

may have given the island a necessary breathing space; time to get used to the tourist invasion.

There had been signs of a prickly reaction among the island's generally friendly and hospitable population to the rapidly increasing numbers of tourists in 1978. "We did have some cultural problems," St John admits. Barbadians were not prepared for such an invasion.

The Government has worked hard in the meantime to ease possible sources of friction and resentment. It has improved access to public beaches, encouraging that Barbadians do not feel denied enjoyment of their own heritage. Much of the rugged east coast has been designated a national park.

Improvements to tourist facilities have been accompanied by conscious support for the country's three major local festivals. Legislation has been brought in to introduce a system of beach patrols and to control beach vending.

The Board of Tourism has carried out a number of "awareness" programmes for workers in the hotel and tourist service industries and for customs and immigration officials.

Complaints are still to be heard about the lack of real career opportunities for Barbadians or openings for local entrepreneurs in the industry. Much of the big south and west coast hotels are British, U.S. and Canadian owned.

But there are few overt signs now of the resentment that tourists and their wealthier trappings have aroused elsewhere in such developing countries.

A Bd\$64m holiday complex

NEARLY TEN YEARS after it was first conceived—and at a cost of around double the original estimate of Bd\$32m—Heywoods holiday village is due to be opened next month. It will be run by the local management subsidiary of British Caledonian.

An imaginatively-designed complex near Speightstown is the north-west of the island, the project was funded by the World Bank and the Caribbean Development Bank.

The Barbados Government had intended to lease its seven hotels separately to Barbadian entrepreneurs. But the escalation in costs has now put the leases beyond the reach of most local businesses.

Heywoods will cover 25 acres along

nearly a mile of beach. It will have a conference hall, facilities for water sports and squash, and a pitch-and-putt golf course.

The four-star holiday village project is seen as an integral part of the comprehensive development of the Speightstown area—relieving tourist pressure in the south and west of the island and bringing more employment to the northern region.

More than 400 acres near the village have been set aside for 20-acre vegetable farms; a new road has been opened and others improved, and a new industrial estate and cement works are being established in the area.

market where a recent air service agreement has opened other gateways to the island apart from New York and Miami. Pan Am, which has just slashed its fares, and a greater number of charter carriers are now operating through them.

The flow of holidaymakers from the UK and Europe, however, still shows no sign of resurgence. The numbers are down another 10 per cent on last year, but are expected to pick up this winter.

British Airways has recently increased its capacity on flights from Heathrow. British Caledonian's deal with Caribbean Airways is providing another two flights a week from Gatwick, one of them via Brussels. Arrangements have also been made with Lufthansa for flights from Frankfurt.

These markets—like that of the rest of the Caribbean for which Barbados is becoming an increasingly important holiday centre—are vital if the island is to maintain the diversity essential to its strategy of becoming a successful year-round resort.

Sour note for the sugar industry

Agriculture

E. L. COZIER

THE BARBADOS sugar industry, mainstay of the island since the early and bitter experiences with tobacco, has fallen on lean times.

Though the 1984 harvest promises to be better, the 1983 crop yielded only 85,000 tons, five per cent less than in 1982 which was itself the lowest for 35 years.

The last "good" crop—but not good in terms of the boom years of the 1960s when totals of around 200,000 tons were recorded—was 1980 with 135,000 tonnes. The 1981 output was Bd\$6,000 tonnes and the decline has continued, despite a sharp decrease in the incidence of cane fires which fell from well over 6,000 acres burnt last year to the acceptable figure of 3,121 this crop.

The reason for this, in the opinion of the president of the Barbados Sugar Producers Association, Mr Geoffrey Armstrong, is the green cane incentive scheme devised by the Govern-

ment with the aim of making it worthwhile to cut green cane despite the ease of burnt cane reaping.

More unfortunately, the drop in sugar output has coincided with a drop in sugar consumption and an oversupply on world markets and this has kept prices depressed ever since the end of 1981.

At that time, sugar was fetching £1.67 per tonne on the London market. The most recent price was £88—or Bd\$290. On the New York market, the situation was even worse—Bd\$264 per tonne.

However, Barbados has no sugar left for sale on the open market after covering sales under the LOME agreement to the European Economic Community and the 18,900 tonnes quota which it has been able to secure at preferential prices on the U.S. market.

Losses

Exports to the U.S. were sold at Bd\$897 per tonne while sales to the EEC earned approximately Bd\$692 per tonne.

Prospects for the sugar industry are not promising. Production costs are mounting and the accumulative losses of several plantations have necessitated substantial financial assistance.

The Government has tried to improve the industry's viability by assuring agricultural producers a price of Bd\$925 per tonne for the recent crop. Exports receipts were supplemented by the proceeds of a Bd\$7m loan issue by Barbados Sugar Factories Limited, guaranteed by government, together with a Eurodollar loan similarly guaranteed, of U.S. 7.5m (Bd\$15).

Meanwhile, continuing investigations into the possibilities of the development and utilization of sugar by-products are receiving attention not only in Barbados but throughout the cane sugar world and these may, in due course, benefit the industry. At the moment, there is a focus on making sugar cane with livestock feeds as an energy component. This will lower the costs of imported feeds and improve animal nutritional levels.

There has also been experimentation in an entirely new method of juice extraction

through a system developed by Canadian cane consultants which permits two useful by-products—use of the rind to produce compacted building materials and yield of a rind-free residue (bagasse) more digestible by livestock.

But with sugar no longer king—it reigned thus for 300 years and more with astonishing success—much attention has been paid to alternative agricultural effort.

Cotton, melons and onions have been tried for large scale production, although only onions have shown any sign of stability. Market gardening has also responded to the need for import substitution and many garden products, imported in the past, have appeared on the local shelves in the past few years. They also help to meet the demands of the tourist industry for a variety of green vegetables and carrots, cabbage, beet, cucumber, squash, sweet pepper, string beans and other products are now plentiful.

Tourists especially, save the island some dollars. The fruit and vegetables make Barbados virtually self-sufficient in such foods and, say the hoteliers, the tourists show a pleasing acclimatisation to local food as they return from year to year.

Self-sufficiency has also been achieved in poultry, meat and eggs, while there is a good prospect for similar achievement in pork and prawn products.

The first pork processing plant was established in Barbados as recently as 1976 and there have also sprung up other smaller processors. As a result, there has been a sharp drop in imports.

In 1980, the most recent figures obtainable, local production of pork meat totalled 912,295 kilograms compared with 393,279 imported. In processed products, local plants were responsible for more than one third of the total used.

Since then, the position has improved with the development of a significant export trade with neighbouring members of

Fishseller at Oistins, Christchurch, which is the centre of the fish trade

the Caribbean Community and Common Market (Caricom).

This success has naturally had an effect on the farmer, many of whom try pig-farming if not as their main source of income, certainly as an auxiliary exercise.

The Government and local producers, mainly because of the continuing importation of cheap chicken parts for sale to lower income earners and old age pensioners for whom the Government feels that consideration overrides the profit motive. Yet, despite the alteration, poultry breeding remains a successful enterprise.

Perhaps the brightest promise

on the agricultural horizon at the moment is the report that the rum-producing countries of the Caribbean will be given duty-free status for rum exported to the U.S. as part of the Reagan Administration's much-vaunted Caribbean Basin Initiative.

Rum, in Barbados, is a by product of sugar, using the residual molasses left after the sugar crystals have been

extracted from the final product of the vacuum pans.

It is also possible, as in the French islands, to make rum direct from cane juice and it may well prove better economically to adopt direct manufacture, provided there is assurance of profitable sale either of rum or other alcohols capable of being manufactured.

One area of food potential receiving long overdue attention is fishing. The island is washed by both the Atlantic Ocean and the Caribbean Sea and has, until now, not exploited its position.

The main catch consists of flying fish, a highly seasonal operation which has led to wide fluctuations in its price. Kingfish and tarpon, known locally as dolphin, are other main catches.

In recent years, the complexion of the industry has changed with government setting up a fisheries department complete with officers to advise on methods of catching, marketing arrangements, as well as to do research into ways and means of improving both the fishermen's lot and the island's supply.

The town of Oistins, on the south coast, has always been a centre of the fish trade and the Government has just erected a sizeable complex on reclaimed land as part of the town's overall development to serve the industry. The project was undertaken with a loan from the EEC and the Government has plans for similar developments in other major fishing centres around the island.

At Oistins there is a pier at which boats can get their fuel, stock up with ice and unload their catches and adequate facilities for sale and distribution of their catches.

Government efforts in fishing characterise the general thrust towards agricultural diversification which was in train even before sugar went into its slump but which has now been seen to be so critical to Barbados' economic well-being.

THERE'S A LOT TO ENJOY AT SILVERSANDS RESORT

Silver Sands Resort, on the picturesque South Coast of Barbados, sprawls comfortably across beautifully landscaped beachfront property, with the International Airport just minutes away by car.

Choice of Accommodation from spacious studio and one-bedroom apartments, to tastefully decorated hotel rooms; all units are equipped with air-conditioning, private bathroom, telephone, radio and balcony or patio front with ocean view.

Swim in the blue Caribbean or in our full-sized freshwater pool (for the kids there's a large wading pool), or play tennis nearby. Sip your favourite drink at our Beach Bar or dine sumptuously in our restaurant or poolside grill with fine food and friendly service. Specialty Buffets and Barbecues and our regular Barbadian entertainments help make casual holidaying a way of life...at Silver Sands Resort.

Silver Sands

CHRIST CHURCH, BARBADOS, WEST INDIES
Tel: 309-428-6001. Telex: HTC 2365 WB

Represented by Robert Reid Associates (London) Ltd,
Hotels of Distinction
283 Regent Street, London W1R 5HE.
Tel: 01-580 8313 Telex: 2811245 Prestel 53033



WELCOME INN
BARBADOS

How long has it been since you talked about where you stayed?

- ★ 110 Studios with Kitchenettes
- ★ On the sandy Maxwell Beach
- ★ 2 Restaurants and 2 Bars
- ★ Mini Mart and Boutique
- ★ Entertainment and Shows

MAXWELL COAST ROAD, BARBADOS W.I.

TEL: 309-428 9700 CABLE: WELCOME BARBADOS

TELEX: WB 2226

Rise in manufacturing

CONTINUED FROM PREVIOUS PAGE

operations, have left us to be replaced by firms requiring upgraded skills and paying higher wages. The process of attrition is no great problem for us. It presents an exciting new challenge to replace the old with new and upgraded investment."

The largest are no longer the garment companies but those engaged in assembling electronic components and specialised computer parts. Intel, a subsidiary of the large U.S. corporation, has 1,000 workers at Barbados' single largest plant, working a shift system 24 hours a day. Another U.S. subsidiary, Corcom, started operations in 1979 with 11 employees. It now has over 400, with annual exports of \$7m in specialised filter systems.

While 5,000 jobs were lost in the period between 1971 and 1982 through what the IDC calls "technological obsolescence" they have been replaced and 340 more created, a majority of higher quality and better wages. The demand for personnel to fill specialised positions—engineers, for instance—is great, emphasising the continuing change in the manufacturing sector.

Recently the prospects of using Barbados' sophisticated communications facilities in industrial development has been opened up. American airlines has placed a subsidiary, Caribbean Data Services, in Barbados to take over certain of its data-entry functions, transmitting them to its main computer centre in Tulsa, Oklahoma, by satellite. A local staff of 200 has been recruited and is being trained.

A report prepared by a firm of industrial consultants for the IDC has identified four industry groups which they conclude offer the best opportunities for Barbados in future. They are electronics, specialised medical supplies and equipment and

general manager, foresees a shift away from emphasis on production for the Caricom market to specialised products of high quality for the world market. It is the kind of forward thinking which has characterised Barbados' industrial growth over the past three decades.

Mr Rawie Chase, the IDC's

general manager, foresees a shift away from emphasis on production for the Caricom market to specialised products of high quality for the world market.

It is the kind of forward thinking which has characterised Barbados' industrial growth over the past three decades.

Mr Rawie Chase, the IDC's

general manager, foresees a shift away from emphasis on production for the Caricom market to specialised products of high quality for the world market.

It is the kind of forward thinking which has characterised Barbados' industrial growth over the past three decades.

Mr Rawie Chase, the IDC's

general manager, foresees a shift away from emphasis on production for the Caricom market to specialised products of high quality for the world market.

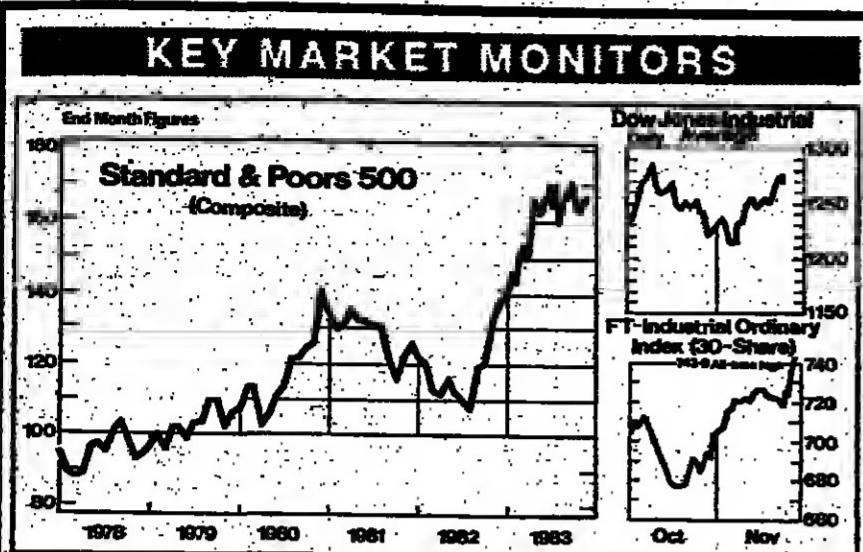
Time to take stock
in the Australian
wool industry, Page 40

SECTION III – INTERNATIONAL MARKETS

FINANCIAL TIMES

Tuesday November 29 1983

NEW YORK STOCK EXCHANGE 35-34
AMERICAN STOCK EXCHANGE 33-34
WORLD STOCK MARKETS 24
LONDON STOCK EXCHANGE 35-37
UNITED TRUSTS 38-39
COMMODITIES 40
CURRENCIES 41
INTERNATIONAL CAPITAL MARKETS 42



STOCK MARKET INDICES					
NEW YORK	Nov 28	Previous	Year ago		
DJ Industrials	1269.82	1277.44	1007.38		
DJ Transport	603.79	610.43	424.91		
DJ Utilities	136.80	137.52	116.14		
S&P Composites	165.54	167.18	134.88		
LONDON					
FT Inv Ord	743.90	735.50	600.80		
FT-A All-share	460.92	466.63	375.98		
FT-A 500	455.20	460.57	418.53		
FT-A Inv	453.26	449.28	392.69		
FT Gold mines	597.10	504.60	458.00		
FT Govt sec	83.02	82.98	79.53		
TOKYO					
Nikkei-Dow	8294.71	8240.86	7600.38		
Tokyo SE	667.15	667.92	578.98		
AUSTRALIA					
All Ord.	743.40	738.40	485.10		
Metals & Mins.	547.60	540.30	395.40		
AUSTRIA					
Credit Aktien	53.97	54.06	47.40		
BELGIUM					
Belgian SE	127.21	125.80	97.10		
CANADA					
Toronto Composite	2507.47	2495.40	1817.40		
Montreal Industrials	443.05	440.85	314.21		
Combined	424.18	422.97	305.33		
DENMARK					
Copenhagen SE	195.07	195.76	98.76		
FRANCE					
CAC Gen	150.70	148.70	101.80		
Ind. Tendance	161.40	158.80	124.00		
WEST GERMANY					
FAZ-Aktien	345.61	345.10	237.70		
Connexbank	1025.80	1025.20	718.90		
HONG KONG					
Bang Seng	841.43	838.12	747.78		
ITALY					
Banca Comm.	192.33	183.06	166.61		
MEXICO					
ANP-CBS Gen	144.30	143.20	98.2		
ANP-CBS Ind.	113.90	113.70	76.8		
NORWAY					
Oslo SE	203.89	189.51	96.78		
SINGAPORE					
Strata Times	946.78	945.47	733.99		
SOUTH AFRICA					
Golds	n/a	767.80	729.60		
Industries	n/a	882.00	721.20		
SPAIN					
Madrid SE	closed	124.73	103.32		
SWEDEN					
J & P	1477.67	1472.46	917.35		
SWITZERLAND					
Swiss Bank Ind.	358.10	358.10	268.50		
WORLD					
Nov 25	Prev	Yr ago			
Capital Int'l	181.40	181.00	146.30		
GOLD (per ounce)					
London	Nov 28	Prev			
Pradukt	\$393.125	\$376.125			
Zürich	\$394.25	\$376.25			
Paris (Bourse)	\$380.64	\$374.63			
Luxembourg (Bourse)	\$381.00	\$376.00			
New York (Dec)	\$385.00*	\$377.20			

* Indicates latest pre-close figure; 1 Nov. 23

WALL STREET

Views differ on interest rate outlook

RECENT CONFIDENCE in the outlook for domestic interest rates received a little on Wall Street yesterday as the credit markets weighed the significance of the latest statistics on banking reserves. The banking figures were released late on Friday after bond markets had closed early for the extended Thanksgiving Day holiday, writes Terry Byland in New York.

Some market analysts believe that the increase in bank borrowings from the central bank indicates a slight tightening of Federal Reserve credit policies. Bond prices fell by about half a point, although trading was slow ahead of the announcement of last week's money supply totals, due late in the session. The stock market slipped lower in sympathy but was also lightly traded.

Towards the close, the credit market steadied with the help of a modest improvement in the Federal Funds rate to 9% per cent and leading stocks ended above their lowest.

The Dow Jones Industrial Average was finally 7.62 down at 1269.82 on moderate turnover of 78.5m shares. The Dow Jones transportation average fell sharply.

The stock market looked unsettled with leading stocks trying to recover from some initial selling and both the American Stock Exchange and Nasdaq showing a preponderance of losses across the broad range of second line issues.

The Dow Jones Industrial Average was weakened by active trading in IBM and AT&T, both old and new. Investors were again selling the old AT&T stock, which dipped by 5% to \$85.50 and buying the new security which traded at \$26.00.

There was some sorting out among the telephone operating companies, with Ameritech 1% off at \$64.4, Bell Atlantic, \$1.10 off at \$67 and Pacific Telefis, \$2 off at \$32.4.

IBM was sold down by \$2 to \$119 and other weak spots on the computer side included Digital Equipment, 5% off at \$71.74.

National Semiconductor, lower on Friday on the news that IBM is filing suit for heavy damages, edged up by 5% to \$49.7.

Firm spots in the technology area included Tymshare, which gained 5% to \$28 on the \$31 a share offer from McDonnell Douglas. Coleco, 3% better at \$21.4, with the market taking a more optimistic view of prospects for the group's Adam computer.

Small losses were widespread among the heavy industrial stocks. Minnesota Mining and Manufacturing shed 5% to \$86. Rockwell was 5% off at \$324, General Motors 5% lower at \$74 and Ford 5% down at \$63. Chrysler held steady at \$27 in busy trading in response to news that it will consider a link with Mitsubishi if General Motors is allowed to go ahead with its Toyota venture.

Massey-Ferguson edged forward by 5% to \$3 in response to the latest trading figures. But fellow farm machinery maker, International Harvester remained dull, shedding 5% to \$13.75.

Pharmaceuticals managed to find a few buyers but gains were small. Pfizer, suffering recently because of its exposure to the dollar, lost 5% to \$37.4% as the U.S. currency showed a more moderate trend. Merck was firm at \$97.75.

In a dull chemical sector, Monsanto, at \$104%, gained 5%.

Toys R Us at \$40 gained 5% in a firm stores sector but Sears, always affected by interest rate uncertainties because of the group's financial service divisions, shed 5% to \$40.

In addition to the doubts over Fed policies, credit markets were unsettled by the weight of funding ahead. Today brings \$6bn in five year Treasury notes, and the municipal sector expects to face around \$2.5bn in new issues this week.

The long bond opened ½ point down after drifting lower at first rallied following announcements of the money supply statistics to 102½, a net fall of ½ and yielding 11.87 per cent.

LONDON

New peak as demand continues

RENEWED demand for leading shares took London to record levels on the first day of a new trading account yesterday.

Gilt-edged securities, however, failed to improve on a firm opening as prices became unsettled by renewed nervousness over sterling, which at one stage dropped close to its all-time low.

The Financial Times Industrial Ordinary share index, after Friday's jump of 9.7, opened with a gain and improved steadily to finish the day 7.4 up at a new record of 743.9.

The continued support for leading UK shares came as a surprise to many dealers who had expected an easier trend.

Details page 35, share information service, pages 36-37.

AUSTRALIA

ATTENTION remained focused on resource stocks yesterday as investors in Melbourne reacted to further encouraging indications about the future course of international metal prices.

The metals and mining index advanced 7.3 to 547.6. Peko-Wallend rose 50 cents to \$6.50, CRA 14 cents to \$5.94 while the market leader, BHP hit a new high for the year, increasing 30 cents to \$13.80.

Reflecting this mixed tone the Commerzbank index closed barely changed at 1,025.6.

A combination of company news and favourable expectations from Wall Street enlivened trading in Amsterdam.

The exchange suspended trading in Gist-Brocades yesterday morning before details of a rights issue were released. Ahold added F1 8.60 to F1 180.90 after a price of F1 100m bond issue was announced.

International stocks benefited from expectations of a strong opening in Wall Street. Unilever added F1 3.30 to F1 249 and KLM F1 2.20 to F1 177.10.

In Paris, shares were mixed during active trading. Government plans to limit many industrial prices rises next year depressed prices, but this was offset by a cut in the call money rate.

Selective buying pushed the prices of the majority of leading industrials higher in Zurich yesterday.

Among chemical groups, Sandoz Bearer rose a further SwFr 150 to SwFr 7,650 and the leading food stock Nestlé added SwFr 20 to SwFr 2,880. Banks were again neglected while insurers were mixed.

In Milan shares finished marginally lower following a dull session.

Olivetti failed to maintain last week's support, generated by plans to restructure its share capital, and closed L30 to L3,620. Fiat was also weaker, easing L20 to L3,120.

Stockholm traded without a firm direction with turnover well down on Friday's level. Asea was marked down after profit-takers emerged to wipe out much of the recent advance. It closed down Skr 10, at Skr 405.

EUROPE

Results spur activity in Frankfurt

DOMESTIC CORPORATE results spelt the course of trading in Frankfurt yesterday in the absence of any major international influences.

The announcement of disappointing results for the first nine months by Mannesmann induced a round of mild selling during the afternoon session which erased many early gains.

Mannesmann fell at one time to DM 121, before a partial recovery to 122.20 - DM 140 below Friday's closing level.

After having further time to digest the importance of VW's announcement last week of sharply higher losses for the past nine months, sellers moved in to clip a further DM 4.30 off the shares at DM 260 to DM 168.50, although this was 50 pf below the day's high.

This result served to buoy confidence in other banking stocks. Deutsche closed DM 1 higher at DM 310 and Dresdner firmed DM 2.80 to DM 172.80.

The VW result failed to spill over and influence trading in other motor stocks, which were generally firmer in light trading. BMW added DM 2 to DM 427 and Daimler followed with a 80 pf rise to DM 706.80.

Usually, transactions swell towards the end of a year on investors' expectation of a traditional year-end upsurge in prices. But the dissolution of the lower house gave rise to growing caution among investors amid indications that its revised bid was topped by rival bidder, BAT. Allianz closed up DM 13 at DM 365 after peaking at DM 371.

Reflecting this mixed tone the Commerzbank index closed barely changed at 1,025.6.

A combination of company news and favourable expectations from Wall Street enlivened trading in Amsterdam.

The exchange suspended trading in Gist-Brocades yesterday morning before details of a rights issue were released. Ahold added F1 8.60 to F1 180.90 after a price of F1 100m bond issue was announced.

International stocks benefited from expectations of a strong opening in Wall Street. Unilever added F1 3.30 to F1 249 and KLM F1 2.20 to F1 177.10.

In Paris, shares were mixed during active trading. Government plans to limit many industrial prices rises next year depressed prices, but this was offset by a cut in the call money rate.

Selective buying pushed the prices of the majority of leading industrials higher in Zurich yesterday.

Among chemical groups, Sandoz Bearer rose a further SwFr 150 to SwFr 7,650 and the leading food stock Nestlé added SwFr 20 to SwFr 2,880. Banks were again neglected while insurers were mixed.

In Milan shares finished marginally lower following a dull session.

Olivetti failed to maintain last week's support, generated by plans to restructure its share capital, and closed L30 to L3,620. Fiat was also weaker, easing L20 to L3,120.

Stockholm traded without a firm direction with turnover well down on Friday's level. Asea was marked down after profit-takers emerged to wipe out much of the recent advance. It closed down Skr

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Kidder, Peabody International Limited

International Investment Bankers

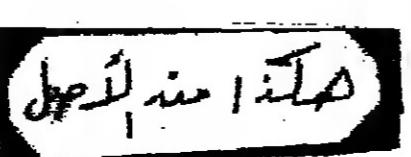
An affiliate of

Kidder, Peabody & Co. Incorporated

Incorporated
Founded 1863

• 8 •

New York • London • Paris • Geneva • Zurich • Hong Kong • Tokyo



Continued on Page 3

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 34

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 34

These figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-low range and

ent or more has been paid. the year's high-low range and
and are shown for the new stock only. Unless otherwise
stated, rates of dividends are annual disbursements based on
test declaration.

Dividend also extra(s), b-annual rate of dividend plus
dividend, c-liquidating dividend, d-called, d-new yearly
dividend declared or paid in preceding 12 months, g-di-
d in Canadian funds, subject to 15% non-residence tax, l-
declared after split-up or stock dividend, j-dividend
the year, omitted, deferred, or no action taken at latest d-
meeting, k-dividend declared or paid this year, an accu-
mulative issue with dividends in arrears, n-new issue in the
2 weeks. The high-low range begins with the start of tra-
d-and-end day delivery P/E-prince-earnings ratio, r-dividend
declared or paid in preceding 12 months, plus stock dividend,
stock split. Dividends begins with date of split, st-sales, t-
paid in stock in preceding 12 months, estimated cash
on ex-dividend or ex-distribution date, u-new yearly high-
ding halited vi-in bankruptcy or receivership or being re-
solved under the Bankruptcy Act, or securities assumed by
companies, wd-when distributed wi-when issued, uni-
warrant, x-ex-dividend or ex-rights, xdis-ex-distribution,
without warrants, y-as-dividend and sales in full, yld-yield,
as in fut.

AUTHORISED UNIT TRUSTS

Abbey Unit Tr. Mgmt. (a)

13.3 Mln. £'s Chedged ECAP 402

High Inc Equity 122.9 10.31 1.69

Dividend Fund 122.9 10.31 1.69

America Growth 120.6 11.3 1.56

Assets & Eqs. TL 121.6 10.76 1.45

Capital Fund 121.6 10.76 1.45

Commodity & Env. 121.6 10.76 1.45

General 121.6 10.76 1.45

UK Growth 121.6 10.76 1.45

Int'l Growth 121.6 10.76 1.45

US & Emerging Co's 121.6 10.76 1.45

Worldwide Bond 121.6 10.76 1.45

Bonds Fund 121.6 10.76 1.45

Alltech Name 1 1.25 1.00

1. Works St. EC2 01-235 1633

Alfred Hart & H. Russ. Greenwood 1.25 1.00

Bentley Corp 1.25 1.00

Pacific Fd 1.25 1.00

Specia'l Fund 1.25 1.00

Specialty Fund 1.25 1.00

Energy Fd 1.25 1.00

Small C's Fd 1.25 1.00

Jap. Technology 1.25 1.00

Ministry Income Acc* 1.25 1.00

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and sterling ease

The dollar drifted lower in quiet trading on the foreign exchange yesterday, ahead of the weekend US money supply announcement, delayed from Friday because of last week's Thanksgiving Day holiday. Market forecasters were looking for a flat position, with most estimates of M1 ranging between up \$500m and down \$500m. Today's U.S. trade figures were also awaited with some apprehension, in anticipation of another large deficit, while leading indicators are due for publication tomorrow, followed by unemployment figures on Friday.

The German Bundesbank sold \$23.15m to support the D-mark at the Frankfurt currency fixing, and was also active on the open market, but trading was thin and no heavy intervention was required.

A partial recovery by the dollar followed the withdrawal of the German authorities from the most recent Frankfurt trading closed. Trading was also in demand in late business, remaining lower than Friday's close, but around its best levels of the day.

DOLLAR—Trade-weighted index (Bank of England) 128.7 against 125.5 six months ago. The dollar is among record levels against several European currencies, supported by growing world tension and expectations that Government borrowing via Treasury auctions, and a further

rise in money supply growth, will keep interest rates firm until the new year.

The dollar's trade-weighted index fell 12.87 from 129.0, as the U.S. currency closed unchanged at DM 2.7115 against the D-Mark and 1.0450 against the French franc; SwFr 2.1760 from SwF 2.18075 in terms of the Swiss franc; and Yen 234.80 from 234.85 against the Japanese yen.

STERLING—Trading ranged against the dollar in 1983 to 1.6245 to 1.6450. October average 1.4977. Trade-weighted index was 83.1, throughput compared with 83.2 at Friday's close, and 87.0 six months ago. The pound was trading close to a record low against the dollar, and is approaching August's 10-year low. Although German interest rates were still relatively high, money supply fears, the possibility of higher U.S. rates and world tensions have returned the dollar to favour while political and financial worries have

depressed the D-mark. Trading was rather subdued in Frankfurt yesterday. The market was waiting for the start of trading in New York after the long weekend and U.S. money supply figures due for release after the close of business in Frankfurt. News of West German trade and current account surplus appeared to have little effect on the dollar, fixed at DM 2.7070 on Friday. Sterling was also slightly lower at DM 2.6520 from DM 2.6510 while the French franc slipped to DM 3.575 per FF 1.100 from DM 3.588.

FRANC—Trading ranged against the dollar in 1983 to 1.6245 to 1.6450. October average 1.4977. The D-mark is losing ground against the dollar and is approaching August's 10-year low. Although German interest rates were still relatively high, money supply fears, the possibility of higher U.S. rates and world tensions have returned the dollar to favour while political and financial worries have

EMS EUROPEAN CURRENCY UNIT RATES

	ECU current rate	Currency amounts against ECU	% change from central rate	% change adjusted for Divergence Index
Belgian Franc ...	44.9006	45.9006	+2.25	+1.85
Danish Krone ...	5.16111	5.16111	+0.31	-0.28
German D-Mark ...	2.24184	2.24187	+0.69	+0.62
Icelandic Króna ...	0.21485	0.21485	+0.00	+0.00
Dutch Guilder ...	2.52505	2.52521	+0.33	-0.26
Irish Punt ...	0.72669	0.72628	+0.32	-0.27
Italian Lira ...	1.00349	1.00349	-2.41	-2.41

Changes are for ECU, Thornton positive change denotes a weak currency. Adjustment calculated by Financial Times.

THE POUND SPOT AND FORWARD

Nov 28	Days elapsed	Closes	One month	% p.a.	Three months	% p.a.	Years	% p.a.
U.S. 1.4925-1.4926	1.4925-1.4926	1.4925-1.4926	1.4925-1.4926	0.45	0.21-0.26	0.45	1.4925-1.4926	0.45
Canada 1.2125-1.2126	1.2125-1.2126	1.2125-1.2126	1.2125-1.2126	0.01-0.11	0.21	0.40	1.2125-1.2126	0.01-0.11
Netherlands 4.42-4.42	4.42-4.42	4.42-4.42	4.42-4.42	0.38	3.34-3.34	3.04	4.42-4.42	0.38
Denmark 14.25-14.30	14.25-14.30	14.25-14.30	14.25-14.30	0.25	1.20-1.20	0.25	14.25-14.30	0.25
Ireland 1.2900-1.2901	1.2900-1.2901	1.2900-1.2901	1.2900-1.2901	0.18-0.21	0.21	0.25	1.2900-1.2901	0.18-0.21
U.K. 1.2700-1.2701	1.2700-1.2701	1.2700-1.2701	1.2700-1.2701	0.18-0.21	0.21	0.25	1.2700-1.2701	0.18-0.21
Spain 225.75-227.75	227.25-227.35	227.25-227.35	227.25-227.35	1.18-1.20	1.18-1.20	1.18-1.20	225.75-227.75	1.18-1.20
Italy 2.330-2.337	2.334-2.336	2.334-2.336	2.334-2.336	1.25-1.26	1.25-1.26	1.25-1.26	2.330-2.337	1.25-1.26
Monday 12.02-12.03	12.02-12.03	12.02-12.03	12.02-12.03	0.24	0.24	0.24	12.02-12.03	0.24
France 12.02-12.03	12.02-12.03	12.02-12.03	12.02-12.03	0.24	0.24	0.24	12.02-12.03	0.24
Sweden 11.62-11.65	11.62-11.65	11.62-11.65	11.62-11.65	0.25-0.26	0.25-0.26	0.25-0.26	11.62-11.65	0.25-0.26
Japan 3.07-3.07	3.07-3.07	3.07-3.07	3.07-3.07	0.75-0.85	0.75-0.85	0.75-0.85	3.07-3.07	0.75-0.85
Austria 2.27-27.29	2.27-27.29	2.27-27.29	2.27-27.29	0.25-0.26	0.25-0.26	0.25-0.26	2.27-27.29	0.25-0.26
Switz. 3.16-3.18	3.17-3.18	3.17-3.18	3.17-3.18	1.16-1.17	1.16-1.17	1.16-1.17	3.16-3.18	1.16-1.17

Belgian rate is for convertible francs. French franc 91.81-91.82. Six-month forward dollar 0.47-0.52 dcis. 12-month 1.00-1.00 dcis.

* Nov 23—The rate should read 3.17-3.20 dcis (spread), 3.18-3.19% (close).

OTHER CURRENCIES

Nov. 28	\$	£	Yen	Nota Rates
Argentina Peso ...	29.75-29.75	16.75-16.75	1.625-1.625	27.75-27.75
Australia Dollar ...	1.0425-1.0426	1.0425-1.0426	1.0425-1.0426	1.0425-1.0426
Brazil Cruzeiro ...	1.597-1.597	0.51-0.51	66.900	1.597-1.597
Finland Markka ...	5.4500-5.4500	0.7925-0.7920	11.95-11.95	5.4500-5.4500
Greece Drachma ...	1.411-1.412	0.44-0.44	1.411-1.412	1.411-1.412
Hong Kong Dollar ...	1.40-1.40	0.40-0.40	1.40-1.40	1.40-1.40
Iraq Dinar ...	189.50*	80.00*	1.45-1.45	189.50*
Kuwaiti Dinar ...	0.4200-0.4200	0.4200-0.4200	0.4200-0.4200	0.4200-0.4200
Luxembourg Franc ...	0.25-0.25	0.25-0.25	0.25-0.25	0.25-0.25
Malaysia Ringgit ...	3.4223-3.4285	0.8425-0.8426	1.20-1.20	3.4223-3.4285
New Zealand Dollar ...	2.4225-2.4226	0.8285-0.8286	2.4225-2.4226	2.4225-2.4226
Saudi Arabia Rial ...	5.0800-5.0800	1.6250-1.6250	5.0800-5.0800	5.0800-5.0800
Singapore Dollars ...	3.1120-3.1120	1.2100-1.2100	3.1120-3.1120	3.1120-3.1120
South Africa Rand ...	1.4740-1.4750	0.50-0.50	1.4740-1.4750	1.4740-1.4750
Thailand Baht ...	0.5000-0.5000	0.16-0.16	0.5000-0.5000	0.5000-0.5000
Tunisia Dinar ...	0.3000-0.3000	0.10-0.10	0.3000-0.3000	0.3000-0.3000
U.K. Sterling ...	1.4925-1.4926	0.50-0.50	1.4925-1.4926	1.4925-1.4926
Yugoslavia Dinar ...	5.0390-5.0390	1.7800-1.7800	5.0390-5.0390	5.0390-5.0390

* Selling rates.

EXCHANGE CROSS RATES

Nov. 28	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guild	Italian Lira	Canadian Dollar	Belgian Franc
Pound Sterling	1.	1.460	3.980	243.0	12.035	5.180	4.458	2395	1.810	80.50
U.S. Dollar	0.688	1.	2.718	234.9	8.21	3.178	3.058	1640	1.240	80.50
Deutschmark	0.265	0.369	1.	1.460	1.460	0.802	0.626	1040	0.810	1.460
Japanese Yen 1,000	8.615	4.857	11.60	1.625	1.625	0.821	0.627	89.50	0.828	1.625
French Franc 10	0.851	1.215	0.851	1.625	1.625	1.021	0.821	12.035	0.828	1.625
Swiss Franc	0.314	0.466	0.851	1.625	1.625	1.021	0.821	12.035	0.828	1.625
Dutch Guilder	0.265	0.369	0.851	1.625	1.625	1.021	0.821	12.035	0.828	1.625
Italian Lira 1,000	9.418	0.910	1.068	14.28	1.068	0.824	0.627	1040	0.750	1.068
Canadian Dollar	0.562	0.807	2.189	186.0	186.0	1				

SECTION IV

FINANCIAL TIMES SURVEY

Nordic Countries BANKING, FINANCE AND INVESTMENT

Although the economic conditions of the Nordic countries vary markedly, bankers in the area predict a growth in total production this year and next of about 2 per cent, somewhat above the anticipated rate for the other European OECD countries.

Prospects are improving

INTERNATIONAL MARKET conditions play a decisive role in the development of the Nordic economies. With world economic activity picking up, albeit in uncertain fashion, prospects for the Nordic countries are also improving.

The underlying economic conditions vary considerably through the region, as do the political colours of the different administrations, but the Nordic states do appear to have developed a firm common resolve to tackle the outstanding problems of swollen central government budget deficits—in particular, Sweden and Denmark—and inflation rates, which are running well in excess of the average in the OECD area.

According to a recent survey by four of the region's leading banks, the Nordic area can expect a growth in total production this year and next of about 2 per cent, somewhat above the rate predicted for the other European OECD countries.

The Nordic states are highly dependent on exports. Some 30.6 per cent of Sweden's gross domestic product was derived from exports in the years from 1978 to 1982 while for Norway the figure was as high as 45.4 per cent. This leaves the region extremely vulnerable when inflation rates drift markedly above those of major trading partners as has happened in recent years.

Sweden's move, as a result, Finland's actions will take the route of a heavy devaluation. A year ago in order to restore their competitiveness in international markets, the move, which at the time in October 1982 had a deeply unsettling effect on the neighbouring countries, has been assimilated with surprisingly few problems, leaving the foreign exchange markets for the moment with less concern about the stability of the Nordic currencies.

Industrialists, however, are becoming increasingly anxious about what was once considered a major strength—the devaluation.

Mr. Pehr Gyllenhammar, chairman of Volvo,

Scandinavia's largest industrial organization, warned recently:

By KEVIN DONE
Nordic Correspondent
in Stockholm

"The devaluation of the Swedish krona has stimulated Swedish exports and increased industry's profits calculated in krona. Unfortunately, the effects of the devaluation are being dissipated since the rate of inflation in Sweden is higher than that in the important competitor countries."

The rate of inflation this year is 7 to 9 per cent in the region, and for next year the prospects of this rate being markedly reduced appear more promising in Denmark and Norway than in Sweden and Finland. Admittedly the Swedish Government is holding to its aim of bringing inflation down to 4 per cent by the end of 1984—implying an average increase over the year of 5.5 to 6.0 per cent—but the foundations for its hope are fragile.

With corporate profits booming in the export sector of the Swedish economy and industrial production and exports rising sharply, the trades unions appear to be in no mood to take a further cut in real disposable incomes as they have in each of the last three years.

According to the survey Nordics Business Outlook, produced by Denmark's Copenhagen Handelsbank, Norway's Den norske Creditbank, Kansallis-Osake-Pankki of Finland and Sweden's Svenska Handelsbanken "By means of stringent income policies and a heavy interest payments on the country's growing foreign debt is still some way from moving into balance, but the position has improved dramatically since last year. A deficit on current account of SKr 20.5bn last year has been transformed into an expected deficit of SKr 9.5bn this year and a deficit of only SKr 5bn predicted for 1984 in the Government's latest economic forecast."

Growth in Sweden's gross domestic product of 1 per cent this year has been fuelled solely by the strength of exports; which

"The impact of the October 1982 devaluations on prices has probably not yet been experienced in Finland and in Sweden. Prices are expected to rise by about 5 per cent in 1984. The main problem in both countries is how to keep wage settlements on a moderate level."

Big surge

Although the boost gained from last year's devaluations is diminishing, Sweden in particular has enjoyed a dramatic surge this year in its foreign trading performance. After the first ten months of the year the country had achieved a surplus on the balance of trade of SKr 10.9bn compared with a deficit last year of SKr 1.4bn.

Exports rose by 15 per cent in volume in the first three quarters of 1983 as the country continued to win back lost shares of foreign markets. In addition the trade balance has been helped by the comparatively low level of increase in imports, which have been dampened by depressed domestic demand.

The current account, burdened by the heavy interest payments on the country's growing foreign debt, is still some way from moving into balance, but the position has improved dramatically since last year. A deficit on current account of SKr 20.5bn last year has been transformed into an expected deficit of SKr 9.5bn this year and a deficit of only SKr 5bn predicted for 1984 in the Government's latest economic forecast."

The current account, burdened by the heavy interest payments on the country's growing foreign debt, is still some way from moving into balance, but the position has improved dramatically since last year. A deficit on current account of SKr 20.5bn last year has been transformed into an expected deficit of SKr 9.5bn this year and a deficit of only SKr 5bn predicted for 1984 in the Government's latest economic forecast."

have compensated for the expected 1.5 per cent decline in domestic demand. Private consumption has fallen by 2 per cent and investment is down in most sectors of the economy including a further 6.1 per cent drop in business sector investment and a 5 per cent fall in industrial investment.

Industrial production had fallen so far during the recession years that even the 8 per cent increase achieved over the last 13 months—the low point in the cycle was August 1982—has not yet been sufficient to spur companies to begin investing again. In the first phase of the recovery companies have been more inclined to wait for available credit, which helps explain why expanding production has done little as yet to reduce the number of people out of work, a feature common to all the Nordic countries and not just Sweden.

Next year, however, Swedish economic planners do expect industrial investment finally to begin picking up after a virtually uninterrupted fall over the last seven years. In 1984 they are predicting a rise of about 3 per cent.

Job schemes

Unemployment in the region varies greatly from country to country. Denmark has the highest rate of unemployment with an annual rate of 12 per cent of the labour force out of work. In Finland unemployment has been running at about 6 per cent. The labour supply has outpaced demand with more workers entering the labour market than have retired.

Official unemployment in Sweden and Norway is considerably lower at around 3 to

THE TOP SIXTEEN NORDIC BANKS

Figures here are in \$m. The main ranking is on the basis of assets, less contra-accounts where these are included in the balance sheet totals. Contra accounts include customer acceptances, guarantees, deposits for safe-keeping, securities deposited with third parties and so on. The figure is for net asset less contra accounts figure.

Bank	Country	Assets less contra accounts	Total deposits	Capital and reserves	Net interest income	Pre-tax earnings
Scandinaviska Enskilda Banken	Sweden	19,123	16,144	894	291	192
Svenska Handelsbanken	Sweden	16,462	14,221	265	345	191
Post- och Kreditbanken	Sweden	16,070	14,183	569	304	49
Swedbank (Sparbankernas Ek.)	Sweden	11,513	9,648	445	60	55
Union Bank of Finland	Finland	8,196	7,065	481	206	84
Kansallis-Osake-Pankki	Finland	7,776	6,204	498	158	58
Danmarks Bank	Denmark	6,658	5,795	394	210	96
Copenhagen Handelsbank	Denmark	6,326	5,639	401	214	89
Den norske Creditbank	Norway	5,747	5,046	206	162	39
Christiania Bank og Kreditkasse	Norway	4,684	4,174	170	145	31
Postbanki	Finland	4,525	4,128	201	159	8
PRIVA Banken	Denmark	4,419	3,626	276	121	51
Götabanken	Sweden	4,088	2,988	76	71	25
Sparbanken	Denmark	3,616*	2,867	285	163	45
Bergen Bank	Norway	3,194*	2,855	158	90	38
Första Sparbanken	Sweden	2,447	2,257	n/a	70	23

* These figures are unconsolidated and for the main operating bank only.

Source: The Banker.

CONTENTS

The Nordic Stock Markets: enjoying a spectacular year II

Sweden: radical changes and rapid growth in the credit market III

Denmark: best year yet for the banks—but can it last? IV

Finland: plenty of surprises in Helsinki banking circles V

Iceland: Government's tough policies help to slow down inflation VI

Norway: a profit boost for the banks reflects rise in the net interest income VII

Retail banking: Nordic banks help to set the pace for the rest of Europe VIII

Foreign borrowing: demand remains high as Nordic nations remain a popular credit risk VIII

Nordic banks abroad: the end of an era VIII

This survey was written by Kevin Done and David Brown in Stockholm; Fay Glester in Oslo; Lance Keyworth in Helsinki; Jon Maganzen in Reykjavik; Hilary Barnes in Copenhagen; and Peter Montague and Margaret Hughes in London. Editorial production by Mike Wilshire. Design by Philip Hunt.

Rock and Roll.



Reliability and precision are the bedrocks.
Efficiency and elasticity make things roll.
For our clients and their customers.
This is our philosophy.
Pathfinding is our method.

The Skopbank Group is the corner stone in
the Finnish economy with its 30% market share
of total deposits in Finland.
Only we can offer you a reliable service net-
work of 1300 offices all over the country.

skopbank
Finland
The Dynamic One.

The Skopbank Group* - Street address: Mihokatu 4, SF-00100 Helsinki 10. Phone: 17251. Telex: Foreign Exchange and Eurobonds 124759 shop sf, Payment Orders 122285 shop sf, General Business 122284 shop sf, SWIFT address: SKOPFIHH. Affiliated banks: Fennoscandia Ltd London, Banque Nordeurope S.A. Luxembourg, U.K. Representative Office: The Old Deanery, Dean's Court, London EC4V 5AA. Phone: +44 1 535 4060. Moscow Representative Office: Peresul Sadovskii 4, apt. 2, 103001 Moscow. Phone: 2096236, 2096242, 2096245, 2096251.

DEN DANSKE BANK

12th Avenue, Kamala DK-1092 Copenhagen K
Phone: 45-115 651 Telex: 27000 DENDANSKE

LONDON
Den Danske Bank
Staple Inn
EC1V 9HJ
London EC1V 9HJ
Phone: 01-623 8013

SINGAPORE
Den Danske Bank
Level 22, 101
50 Raffles Place
Singapore 0104
Phone: 224 1277

TOKYO
Den Danske Bank
International S.A.
18-20, Avenue Marce, Terreaux
Boite Postale 570
Lyonne Ville
Phone: 313-222 0805

HOUSTON
Den Danske Bank
Representative Office
818 New Yorkseko Building
600 Travis
Houston, Texas 77002
Phone: 713-222 0805

TOKYO
Den Danske Bank
Representative Office
818 New Yorkseko Building
600 Travis
Houston, Texas 77002
Phone: 713-222 0805

AT HOME IN COPENHAGEN

ABN BANK • SKILLED IN INTERNATIONAL FINANCE • FOR MORE THAN A CENTURY • BEING THERE IN 43 COUNTRIES • BEING HERE NOW •

For more than a century and a half, ABN has been in the vanguard of international banking. Advising and assisting businesses of all types - around the globe. Now these financial services are available in Copenhagen for clients doing business in or with this important commercial centre.

ABN's presence in this Scandinavian gateway city adds a vital link to the bank's worldwide chain of offices. But what can a Dutch bank do for Danish clients?

Holland's largest international bank has been supplying import-export credits and related facilities abroad since 1824. Long-term know-how that is hard to beat. Moreover, ABN is well-placed throughout the Common Market. Or consider foreign exchange. ABN's dealers handle 140 currencies every working day, ensuring spot and forward quotations at very competitive rates. Our corporate clients have access to sophisticated international finance of all types, including a wide variety of specialized services, such as shipping and project finance or trust arrangements in a choice of locations.

The scope of our services is equalled by our geographic spread. More than 200 foreign offices in 43 countries are connected by satellite and other modern communications systems for fast efficient transactions. And staffed by some 9,000 employees. All multi-lingual, multi-skilled. Understanding your problems and your needs.

A knowledgeable bank, ABN is also solidly based. Our current assets are over \$ 44,500,000,000 and growing. The Dutch Banker, with a record of reliability. Still on the move. Now at home in Copenhagen. Meet us at Bredgade 26.

ABN Bank

Algemene Bank Nederland, Bredgade 26, DK 1260 Copenhagen K, telephone (01) 120333, telex 16518.



Denmark — springboard to Scandinavia

Denmark is a springboard to Scandinavia for many foreign enterprises, due to its geographical location and importance as a trading centre.

Copenhagen Handelsbank, Denmark's great international bank, has published "Setting up in Denmark" in an English and German version. The publication is a survey of the legal and financial aspects of foreign investment in Denmark. The publication is meant to serve as an introduction to local conditions, and is available on demand.

Should you require further information and assistance — for example, contact with particular Danish authorities — we suggest that you get in touch with our Trade Promotion Department.

**COPENHAGEN
HANDELSBANK A/S**

Head Office: 2 Holmens Kanal, DK-1091 Copenhagen K,
Denmark, Telephone: +45 1 12 86 00, Telex: 12186

NORDIC BANKING AND FINANCE II



The Copenhagen Stock Exchange: growth in the last year is up 116 per cent

Stock markets enjoy year of spectacular growth

THE NORDIC STOCK markets have surpassed the world in a year of spectacular growth.

In Stockholm, by far the region's largest exchange, the Veckans Affärer index has climbed some 60 per cent since the start of the year.

In three years, share values are up four-fold, with forest and chemical industry listings among the fastest growing.

The climb has been accompanied by a wave of new share issues — some SKr 10.7bn this year on double the total for the entire 1970s. Many of these new listings — SKr 3.5bn — have been directed.

Net foreign purchases of already listed shares for the first nine months was SKr 1.9bn, bringing the total amount of outside risk capital flowing into Swedish companies to SKr 5.8bn.

Indeed, for some well known companies like Ericsson and Pharmacia, foreign holdings are approaching the legal 40 per cent limit.

However, several factors suggest that the boom may be starting to moderate.

Net purchases from abroad during the third quarter fell to SKr 209m — against the fairly steady average of SKr 885m for the previous three quarters. Foreigners are now the largest single group of net buyers on the market, and a decline in net buying, if continued, will significantly slow the sustainable pace of new issues.

Tax rebate

Government moves to limit a share saving plan may also take a toll. The plan, introduced by the previous non-socialist government, offered a tax rebate to small investors saving in unit trusts, who became the second largest group of net buyers.

The plan drew some SKr 10bn onto the market since 1980 (about 5 per cent of its total current value) and played a major role in initiating the spectacular stock price increase.

A Social Democratic replacement scheme known as the "everyman's savings plan" will make share investments less advantageous. Savings are expected to gradually shift away from the exchange when the plan comes into effect early next year.

On the other hand, the controversial wage earner funds scheme, which generated uncertainty abroad, could bring more SKr 2bn a year in profit-financed union shareholdings onto the market up to 1990.

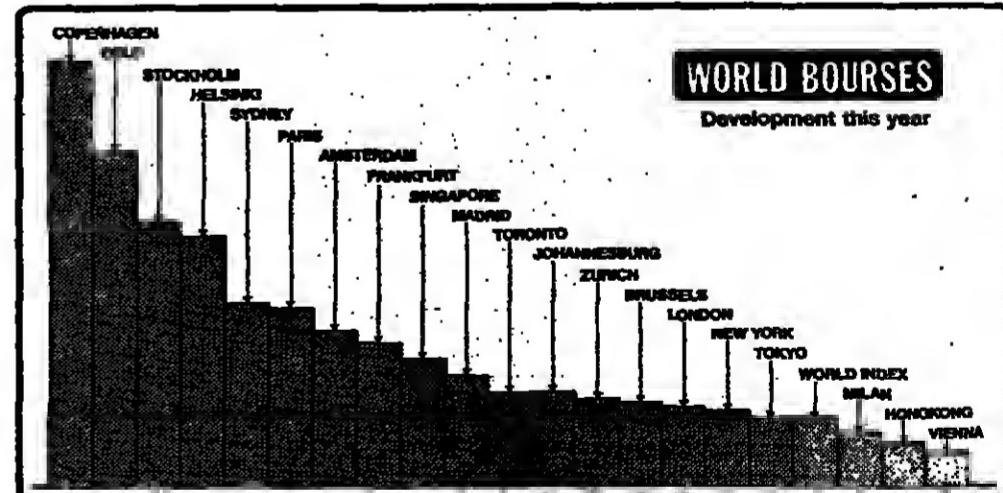
Despite a surprise increase in capital gains tax announced by the Government in October, along with a new turnover tax of 1 per cent (divided between broker and client) starting in January, the market has held firm.

A basic short-term strength is the surge in corporate profitability — rooted in part in last October's devaluation. Industrial sales are 17 per cent ahead and profits after net financial costs are more than double on the average after the first nine months.

The exchange was forced to close its doors for a total 13 working days this year. Trading volume in the first half, more than 100 times the level of the five year period between 1975 and 1980, created logjams in a separate central securities registry. These have been largely cleared.

GROWTH OF THE NORDIC STOCK EXCHANGES										1982	1981	1980	1979	1978
Percentage changes.	October		This year		3-month		12-month		1982	1981	1980	1979	1978	
	%	%	%	%	%	%	%	%						
Copenhagen	-0.4	+96	+23	+116	+8	+24	+9	-1	-3					
Oulu	-1.1	+76	+3	+88	-11	+5	-11	+51	+7					
Stockholm	-1.6	+88	+5	+91	+36	+58	+23	0	+17					
Helsinki	+6.8	+37	+15	+64	+36	+17	-2	+20	+13					

source: Svenska Dagbladet.



Economic prospects are improving

CONTINUED FROM PREVIOUS PAGE

deficit from Dkr 62bn in 1983 to Dkr 59.5bn next year, while the Swedish Government is seeking to freeze the deficit at this year's level of around SKr 90bn, some 12.5 per cent of GNP.

The governments are, however, reaping rather different political rewards for their labours. The Danish parties in the "four-leaf" coalition were at least elected on a platform aiming at breaking the trend of recent years towards rising government expenditures and growing deficits on central government finances.

Mr Schiltz' Conservative Party is enjoying rapidly rising popularity in the opinion polls, and the entire coalition appears to have strengthened its position, as voters see the results in falling interest rates and lower inflation.

Denmark's trading performance has also been helped significantly by the rising volumes of oil and gas that are flowing from the country's North Sea fields.

But Sweden's ruling Social Democrats have run into heavy weather, as they fight to control public finances. Election promises have been broken — particularly to the country's pensioners who did not receive full compensation for last year's devaluation — and actions such as cutting food subsidies, reducing foreign development aid and increasing medical charges go directly against the grain of traditional Social Democratic policy.

Their share of the votes in the latest poll by the Swedish Institute for Opinion Research (Sifo) had sunk to only 40 per cent compared with the 45.6 per cent won in the last election. The non-Socialist opposition parties in the meantime have climbed to a share clearly above the 50 per cent barrier, their best result since 1976.

In the short-term the Swedish economy is showing strong signs of recovery, but in dealing with severe structural problems such as the budget deficit, it appears that the going can only get tougher for Prime Minister Olaf Palme's minority government.

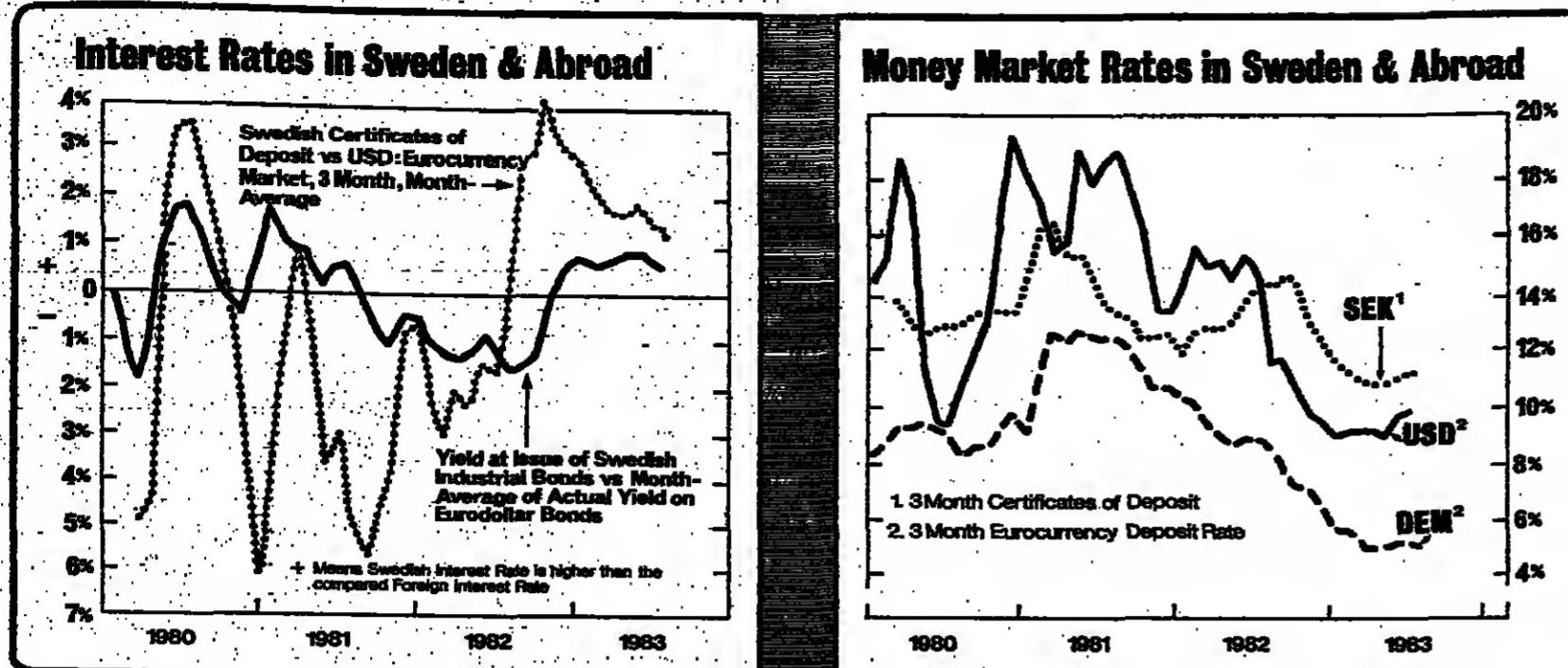
Financing the deficit is swelling the money supply, despite the central bank's increasingly ingenious methods of trying to meet the state's borrowing requirement outside the banking system, and at the same time the deficit is serving to keep Swedish interest rates at a high real level.

Finland too has been tempted

to run up a growing central government budget deficit to sustain demand during the recession. It has been on a far more modest and short-lived scale than that indulged by its spendthrift Nordic neighbours, and it appears to be agreed that the borrowing spiral should be stopped once the recovery is under way.

Norway's three-party right-of-centre coalition has been faring as badly in the opinion polls, and in recent local elections, as the Social Democrats in Sweden. Inflation is declining, export demand is picking up and there is still a comfortable surplus on the current account, but Mr Kari Willoch, the Prime Minister, has run into problems with a budgetary policy that appeals neither to his own voters nor the opposition.

NORDIC BANKING AND FINANCE III



Restructuring under way in the fast-growing credit market

Radical changes in Sweden

THE COMMITTEE appointed by the Swedish Government to review the structure of the credit market is not expected to report for at least two years, but financial institutions in the country have already undergone radical changes, with a rapid growth of the credit market outside the banking system.

It is a process that is at work in many countries, but in Sweden it has been accentuated by the imbalances in the economy with a continuing though presently diminishing deficit on the current account of the balance of payments and a massive central government budget deficit.

Alongside a rapid growth in the volume of the credit market there has been a mushrooming of the number of finance companies, which, under existing Swedish legislation, enjoy far greater freedom of activity than the banks, for example.

The country's Social Democratic Government, which regained its reins of power just over a year ago, is concerned about this trend, claiming that "continuation along this path would imply a threat to society's control and surveillance of the credit market."

It is most anxious that there has been a rapid establishment of financial institutions in forms that are legally more or less uncontrolled.

"The lack of any detailed rules of operation in the Finance Houses Act enables the institutions to offer essentially the same financial services (in Swedish currency) as banks can offer, and moreover make financial commitments that banks are debarred from," says the Finance Ministry.

Finance houses which are not bank subsidiaries, for example, may not only lend money, but may also acquire interests in companies and offer other forms of risk capital. Banks in Sweden have for long been prohibited from holding equity in industrial corporations.

At the same time other financial institutions are broadening

By KEVIN DONE

• What qualitative requirements should be set up regarding the structure and activities of the institution?

The existence of the committee has allowed the Government to delay making any moves on another important issue involved in the restructuring of the credit market, namely the establishment of foreign banks in Sweden.

With the largest economy in the Nordic region, Sweden is lagging behind both its Scandinavian neighbours and the rest of Europe in this matter.

The previous non-Socialist Government appeared to be moving towards a decision, but the Social Democrats have again stalled the issue, this time until 1985-86. Swedish banks consider it inevitable that foreign banks will eventually be able to establish subsidiaries in the country, only the timing remains uncertain.

Competition

Competition has been sharpening between the banks and the non-bank financial institutions, but out-dated legislation means that competition between the various sectors is often distorted.

Bank-owned finance houses, for example, operate within narrower limits than the independent finance companies.

The committee set up to review the structure of the Swedish credit market has been set the task of answering three main questions:

• What kinds of banks and non-bank financial institutions—both domestically and foreign-owned—should be active on the credit market?

• What kinds of activities should banks and other institutions engage in, and what demarcation lines should be maintained between the institutions?

Control

The committee's terms of reference are basically in favour of the establishment of foreign-owned financial institutions in Sweden, but there are qualifications. There is likely to be some control of the rate at which banks may be set up and of the growth of turnover, particularly in the initial phase.

Foreign banks are also likely to be admitted to making new establishments, which would rule out the acquisition of existing institutions, especially of banks. It is held that it is in the national interest that Swedish commercial banks, of which they are only a few by international standards, should remain in Swedish hands.

Foreign banks are also unlikely to be allowed to set up branches or affiliates because of control problems in respect of monetary and foreign exchange policy. Foreign banks would have to form subsidiaries, which are separate legal entities.

The committee can hardly freeze all development in the meantime, however, and the restructuring of the Swedish banking is proceeding apace. In one of the latest moves

PK Banken, the state-owned bank and the third largest commercial bank in Sweden, to make its first share issue to private investors.

As the bank's chief executive, Mr Bertil Danielsson, observes, "The banking system is being restructured and it is in our interest to be part of that restructuring."

According to Mr Rune Barneus, deputy managing director, "for several years we have seen how rapidly the environment has changed and we want to be ready."

CONTINUED ON NEXT PAGE

BANKING SYSTEMS THE SPIRIT OF COMPETITION

Competing in today's challenging financial environment, banks must be able to plan and react quickly. Financial institutions it is now vital to offer new products to suit market pressures, to position themselves properly within their chosen markets and to be able to monitor and achieve required profitability. However, traditional computer systems are not providing the flexibility required to enhance or even maintain the competitive edge that these institutions are entitled to demand.

Hogan Systems has recognised the need for performance and flexibility in the future and is introducing a family of revolutionary software products designed to meet the

requirements of banks and other financial institutions preparing for competition in the 80's.

Hogan's software system is a fully integrated solution to large scale financial data processing needs, addressing all areas of loan processing, deposit processing, current account processing, financial modelling, profit maximisation, profitability analysis/forecasting and marketing analysis.

With Hogan Systems, banking services can evolve to compete at the pace demanded by a changing financial world... throughout the world.

**TOMORROW'S SOFTWARE.
HERE TODAY.**

Hogan
SYSTEMS

Chesham House 150 Regent Street London W1R 5FA
Telephone: 01-439 6288

Six months after comparing our service to Bjorn Borg's we've proved more than a match for the competition.

At first glance, it may seem strange that an international bank should compare itself to a tennis player—even one as good as Bjorn Borg.

The more you think about it, however, the more sense the comparison begins to make. By equating the efficiency of our operations with Bjorn Borg's performance we are saying a great deal about the way in which we do business. Like our foreign exchange service—fast, versatile, competitive and resourceful—especially where Scandinavian currencies are concerned.

Our forex capability is matched by a full range of services—including loan syndication, corporate finance and trade

finance. Nothing less than you would expect from one of the largest banking groups in Scandinavia with assets of more than US\$11.5 billion.

If you have customers who are intending to set up operations within Swedish markets, SwedBank has the experience and the financial resources to offer them the advice and assistance they need.

It's hardly surprising that we choose to make unusual comparisons—because as you may have gathered, we are nothing if not out-of-the-ordinary ourselves.

Find out just how and why. Contact us at the address below for full details and a copy of our corporate brochure.

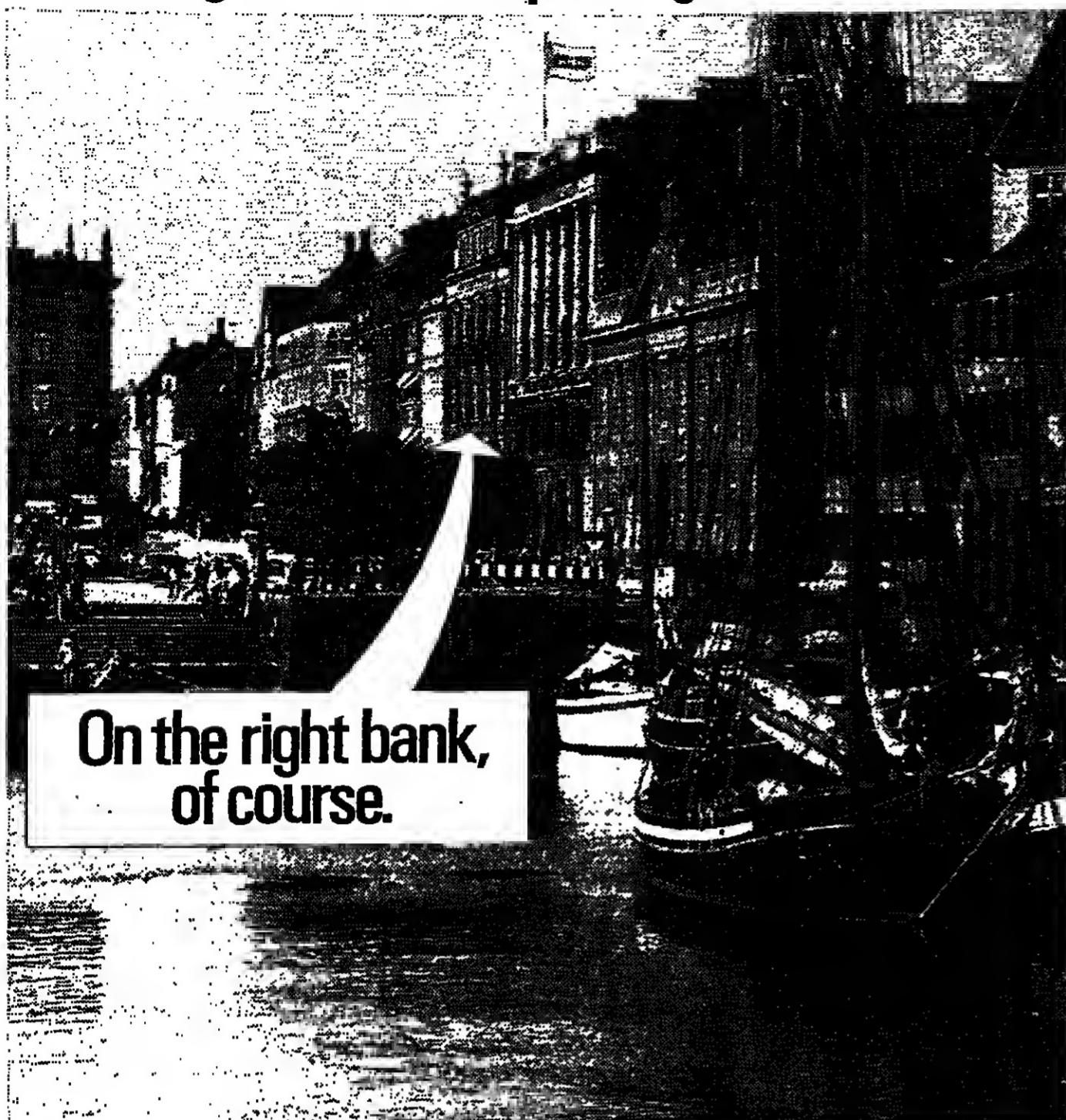


SWEDBANK
SVERIGE SÄFARBNÄRS BANK

SwedBank—an excellent name for International Banking

Head Office: S-105 34 Stockholm, Sweden. Telephone: 08-22 23 20 Telex: 12826 SWEDBNKS. Representative Office: The Old Deanery, Dean's Court, London EC1V 5AA Telephone: 01-236 4060

Where would you expect to find the right bank in Copenhagen?



**On the right bank,
of course.**

If you are doing business in Denmark talk to us at SDS.
We're on the right bank of the Nyhavn at 8 Kongens Nytorv.

SPAREKASSEN SDS
The bank that's in the right position to help.
Foreign Department, 8 Kongens Nytorv DK-1050 Copenhagen K. Tel: 45 1131339

INVESTMENT BANKING IN SWEDEN

WH&CO

WINSTON HÄKANSON & CO FONDKOMMISSION AB

CORPORATE FINANCE · MERGERS & ACQUISITIONS
SECURITIES DEALING · PORTFOLIO MANAGEMENT

SKEPPSBRON 8, BOX 2274, 10317 STOCKHOLM, SWEDEN
PHONE 08-240260, TELEX: 15707 WINBOND, REUTER MONITOR: WHCO

The Euro-Bank with strong links to the Nordic Countries

Specialized Services:

- ▷ Sight and time deposits in all major Eurocurrencies
- ▷ Money market and forex transactions
- ▷ Facilities for individual investors
- ▷ Medium-term loans
- ▷ Import/export financing

Banque Nordeurope S.A.

47, boulevard Royal, P.O.Box 259, L-2449 Luxembourg. Tel. 27696, Telex 1771

Shareholders: Caisse des Dépôts et Consignations, Paris; Fallesbanken for Danmarks Sparekasser A/S, Copenhagen; Girozentrale und Bank der Österreichischen Sparkassen AG, Vienna; Skopbank, Helsinki; Swedbank, Stockholm; Union Bank of Norway Ltd., Oslo; WestLB International S.A., Luxembourg.

NORDIC BANKING AND FINANCE IV

Danish bankers anticipate many more mergers in the next decade

Best year yet for Danish banks — but can it last?

THIS YEAR will probably go down in Danish banking history as one of the most profitable ever. But this prospect is not quite so idyllic as it may seem, as it is equally probable that the next two or three years will be lean ones—so lean that many bankers expect to see a considerable number of mergers between banks and, especially, between savings banks, over the next ten years as some of the smaller banks run into earnings trouble.

The reason for this year's large profits is almost solely a massive rise in bond prices over the year, and the Danish accounting convention by which a capital gain, realised or unrealised, on the securities portfolio is entered into the profit and loss account according to the change in the market value of the securities on the final day of each year.

The inflation of profits as a consequence of events in the bond market this year has the effect of bringing forward profits which would otherwise have been earned in coming years.

The reason is that the price of bonds rises automatically as the bonds approach maturity.

Having risen sharply in 1982, therefore, the value of the bond holdings of the banks will rise less in coming years.

The operating earnings of the banks meanwhile will not be especially good and may be disappointingly bad. Bank deposits, on which the banks have to pay out interest, have risen extremely fast this year, by about 24 per cent in the 12 months to October, while advances, on which the banks earn interest, have risen by only about 7 per cent.

At the same time, interest rates have fallen, with the official discount rate over the year coming down from 11 per cent last autumn to 7 per cent this autumn.

As a result, the margin between the interest rate on advances and deposits has

slumped from just under 7 per cent a year ago to about 5 per cent currently.

A further consequence of the profit boom in 1983 is that the banks will have to foot enormous tax bills next year, and as a high proportion of the gains from portfolio holdings are made from unrealised gains, this will drain a certain amount of cash from the system. But it will not have a noticeable effect, as any bank which is short of cash can sell bonds, while the central bank will in any case ensure, through the operation of the money market, that the system as a whole remains sufficiently liquid.

The Finance Minister, Henning Christoffersen, his money bags badly ravaged by the Kr 90bn budget deficit, will be one of the main beneficiaries of the bank profits boom.

Rough estimates suggest that his revenues from corporate income tax may double in 1984,

soley on account of the taxes paid by the banks.

The prospect of less lavish earnings in the next few years will make for a strongly competitive situation, which is encouraged by the present system of credit regulation.

Throughout the 1970s the banking structure was conserved

by the operation of a credit ceiling policy applied to each bank individually. The present system is to regulate the increase in total bank credit to 8 per cent a year—but allows individual banks to exceed the limit, which means that efficient banks may expand and the less efficient shrink.

The pressures which this

system engenders will emerge with full force when bank earnings drop in 1984-85. There are many bankers who believe that there will be a substantial reduction, through mergers, in the present 60 banks and 150 savings banks under the competitive pressure.



Denmark's Prime Minister, Poul Schlüter (left), and the Finance Minister, Henning Christoffersen: the money bags have been badly ravaged by the Kr 90bn budget deficit.

solely on account of the taxes point-of-sales card payments system.

The Danish banks seem to be unique in having agreed on a single national card, eliminating an array of competing cards issued by each bank and not necessarily valid at all points of sale.

This eminently sensible idea has got off to a bad start, partly because of a vociferous battle between the banks and the retailers over who should pay what for the cost of the system, partly because of the politicians, fearing that banks or retailers or both might be about to take the consumers for a ride, saw an opportunity to score debating points, and finally because the banks introduced the system last summer on a paper basis (using the same pencil-and-paper procedures as with credit cards), which does not work in a crowded supermarket and has proved unpopular.

Next year, however, the system will begin to go on-line, and once this happens there is no reason to think that it will not catch on. The major advantage from the banks' point of view, of course, is that it will reduce very substantially the costly cheque-handling task.

The decision to go for computers on a point-of-sales payments system has delayed its introduction in Denmark somewhat, as it has in another sphere, the introduction of cash dispensers.

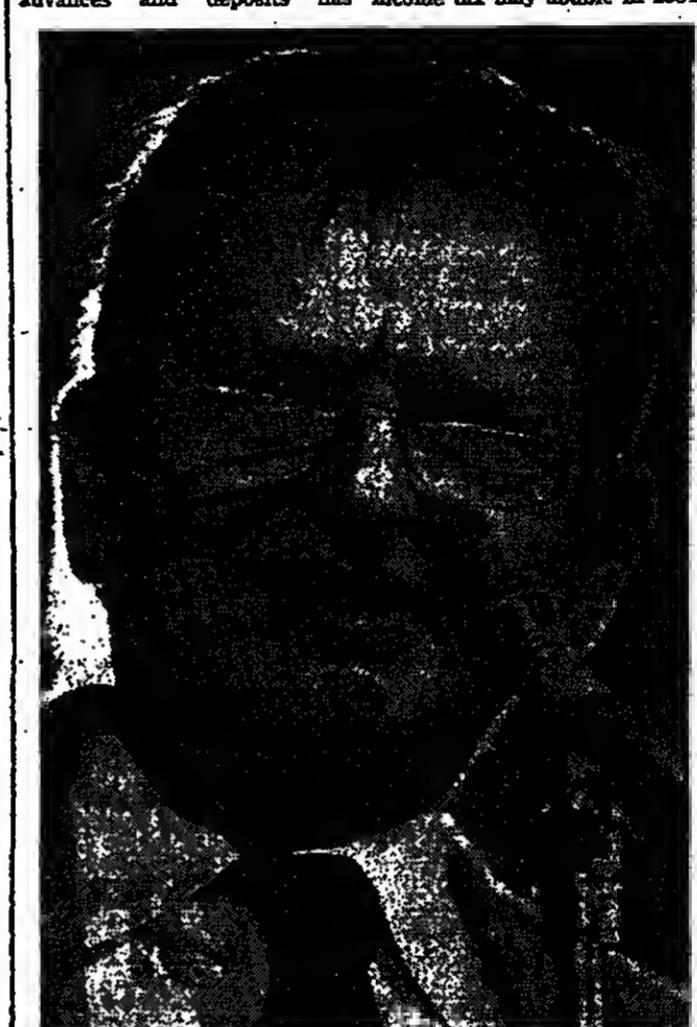
The introduction has been held up both by the reluctance of the banks to invest in these expensive systems and by opposition from the banking trade unions.

So far, the unions will only permit installation of a limited number indoors at bank branches, which means that they can only be used during banking hours.

The banks and savings banks, however, have now set up a jointly-owned company which will set up 150 dispensers across the country—outside bank branches—and customers will be able to draw cash with, among other cards, their dankort, so that anyone who has a bank account will be able to use any cash dispenser.

The next major step in the electronic banking field will be the development of a bank communications system, enabling all the banking system's computer centres to communicate with each other—so that all banks and savings banks are online with all others—for the purpose of transactions.

The target date for starting on this system is 1987.



Sweden's Prime Minister, Mr Olof Palme. The Nordic states are highly dependent on exports: this leaves the region highly vulnerable when inflation rates drift markedly above those of major trading partners

Changes in Sweden

CONTINUED FROM PREVIOUS PAGE

The bank has long cherished the idea of a stock market launch in order to set it on a similar competitive footing to its arch rivals, Skandinaviska Enskilda Banken and Svenska Handelsbanken, Sweden's two largest private commercial banks.

For the Government, however, the idea is chiefly attractive because it eliminates the need to provide new capital, thereby relieving a small part of the pressure on its already over-stretched budget resources.

After the share issue expected in March or April next year, the state's shareholding in PK Banken will be reduced to around 85 per cent from its current level of 99.96 per cent.

The Government has made clear that "there can be no question of the bank losing its character as a state-owned commercial bank," but Mr Danielsson sees no reason why this cannot be the case just as well with 80 per cent of the equity as with 99.9 per cent or 85 per cent.

He has hinted that he is ready to go further.

"Such a limited reduction in the state's ownership is well within the bounds of what can be accepted," he told the Cabinet recently.

In a further preparatory step for the shake-up expected in Swedish banking in the mid-1980s four important provincial banks, Skaraborgsbanken, Upplandsbanken, Wermelandsbanken and Ostgotabanken have established mutual ownership ties, which could help to protect

them from unwanted predators. The main owners in the four banks have formed a holding company, Bankinvestoren, which will hold around 40 per cent of the votes in each of the four banks.

Co-operation between the four could also help in the fight to remain competitive in expensive areas such as computer services, capital market operations and foreign business.

Overall, the Swedish banks are enjoying one of their most profitable years for a long time reflecting both the fall in interest rates in the first half of the year and the recovery in the economy.

The Riksbank was able to ease its monetary policy during the first six months of 1983 with cuts in the discount rate of one per cent in January to 9 per cent and of half a percentage point in April to 8.5 per cent.

Despite these falls the Riksbank is being forced to maintain relatively high real interest rates because of the massive SKr 90bn deficit in the central government budget.

The prime rate in the bond market for the most highly-rated companies is currently around 13 per cent compared with an inflation rate running at below 9 per cent.

In recent months the interest rate falls have been reversed, however, and with the outflow of foreign currency increasing, the Riksbank was forced in September to increase the penalty rate governing day-to-day bank borrowing from 11 to 12 per cent, which has left its impact in higher money market interest rates.

MONEY SUPPLY					
Annual % change					
Norway	Sweden	Finland	Denmark	Iceland	
1982:					
January	11.90	11.95	19.57	10.63	72.58
February	10.90	12.04	12.75	10.11	68.14
March	11.83	12.17	8.35	10.03	65.24
April	11.51	12.63	16.77	10.22	68.59
May	12.07	12.41	20.44	9.23	53.91
June	11.93	17.31	18.40	9.15	54.92
July	11.18	14.56	18.25	10.80	51.37
August	9.45	12.50	17.07	10.83	55.32
September	9.35	11.18	12.15	10.77	55.25
October	8.74	11.91	20.21	9.84	54.68
November	8.28	11.70	17.67	7.85	53.65
December	10.45	7.76	15.88	11.24	57.92
1983:					
January	8.63	10.57	18.82	11.85	54.46
February	10.74	10.64	22.52	11.99	50.65
March	9.35	9.95	18.65	14.50	65.98
April	8.16	8.87	11.71	15.93	64.39
May	7.35	9.58	21.06	18.02	72.18
June	8.87	8.85	12.47	20.30	—
July	10.10	8.79	12.49	19.49	—
Source: OECD.					

MONEY SUPPLY					
(M1 and quasi-money), annual % change					
Norway	Sweden	Finland	Denmark	Iceland	
1980:					
First qtr	12.83	12.25	16.70	8.54	51.11
Second qtr	11.59	11.91	9.95	9.75	50.22
Third qtr	11.29	10.88	8.68	7.83	54.17
Fourth qtr	12.24	12.32	6.32	10.83	64.67
1981:					
First qtr	11.75	10.95	13.03	11.27	69.64
Second qtr	13.10	12.73	8.02	12.89	83.27
Third qtr	12.78	9.37	13.51	11.25	85.84
Fourth qtr	11.89	12.83	14.75	10.41	72.56
1982:					
First qtr	13.63	13.17	8.35	10.65	66.24
Second qtr	13.08	17.31	18.40	9.18	54.92
Third qtr	9.53	13.18	18.13	10.77	55.25
Fourth qtr	10.48	7.76	15.88	11.24	57.92
1983:					
First qtr	8.35	9.95	18.65	14.50	65.06
Second qtr	8.61	8.85	16.47	20.80	

NORDIC BANKING AND FINANCE V

Plenty of surprises in Helsinki, as Lance Keyworth reports

Lively period for Finnish bankers



FINNISH BANKING IS dull no longer. Scarcely a month goes by without some senior banker throwing out bold new ideas about deregulation, lower interest rates and even abolition of foreign exchange controls.

There have also been changes at the top in the big commercial banks.

Taking the wider view of monetary policy and financing, the Helsinki Stock Exchange has been extremely lively, holding a more liberal view of foreign placements. In a word, it could be said that Finnish banking is well along the road to real internationalisation, but, typically, the process is deliberately slow.

Fiscal 1982 was a good year for the Finnish banking sector, although it was the second year of stagnation for Finnish industry.

Now, with an economic upturn in progress, the banks are mooting — "the big problem at the moment," says a senior commercial banker, "is that we are being squeezed hard. On the one side there is the increased competition from foreign banks (three of which have established subsidiaries here in the past two years), the other the Bank of Finland."

"Our profitability figures are not looking good. How can they be when we have to borrow on the short-term money market at 16-17 per cent and can only charge an average of about 10 per cent on our lending rates?"

Two systems

What is happening is that two money supply systems are working in parallel and they require a little time for synchronisation.

The first and traditional system is the money supply regulated by the Bank of Finland through its advances to the deposit-taking banks.

The second is the short-term, unregulated money market, fuelled by funds from corporations and other bodies with a temporary liquidity surplus, say up to 12 months. The latter system accounts today for about FM 15bn (£1.76bn), some one-fifth of the money supply.

This parallel system had to come under some sort of supervision and the first step was taken by the Bank of Finland when, in May, it allowed the deposit banks to

pass on to their lending rates 40 per cent of the cost of funds raised in the unregulated market (where earnings attract tax, while in the regulated deposit market they do not).

At the same time, the banks' maximum lending rate was raised from 12.5 to 13 per cent.

In July, the limit that the banks could pass on to their clients was raised to 50 per cent.

Except for marginal rates of interest, all this was small beer, a mere 0.2 per cent increase in the average bank lending rate.

The exceptions are outstanding loans, especially housing loans. But the rates for other consumer credits can be raised by a few percentage points.

Both the foreign and Finnish banks thought, however, that this blessing from the Bank of Finland was a good beginning.

Alongside with these changes in the unregulated financing market, the Bank of Finland is now moving its market regulations, making the rates equal for both depositors and borrowers at 15 per cent.

In September, the rate was bumped up to 18 per cent to stop speculation about another devaluation of the Finnish mark.

Mr Rolf Kullberg was appointed governor of the Bank of Finland in June 1983. He promises to be as tough as his predecessors about anti-inflationary policies.

Attack

In a public statement he has already attacked both the unions and employers for the "soft policy" that bought them labour peace during the past 12 months. He is prepared to use the central bank as a fire engine to put out inflationary fires.

Lifting the Bank of Finland's base rate is a political hazard, but be raised it in June from 8.5 to 9.5 per cent. All regulated bank deposit and

lending rates followed suit.

Mr Kari Nur, a former director of the Bank of Finland with responsibility for foreign exchange matters, now chief general manager of Helsinki Bank, recently came out with the startling proposal that foreign exchange regulations should be abolished. He should know what he is talking about.

"The economic policy importance of foreign exchange regulations has been decisively reduced in pace with the internationalisation of our economy," he says.

The devaluation is for sums of thousands of marks or millions, while the billions that arise from changes in eg foreign trade balance rhythms go free."

He has been supported by Mr Jukka Lassila, the new chief general manager of Kansallis-Osake-Pankki (KOP).

KOP, one of the two largest commercial banks in Finland has just floated a FM 600m rights and bonus issue.

This is the largest capital issue ever made in Finland and puts KOP at the top of the Helsinki Stock Exchange list.

If that was not enough of a shock, Mr Lassila suggested in a recent speech that interest rates on bank deposits and lending should be adjusted.

"For 15 years," he said, "the depositor has gained no real interest on his placements. Also, in only exceptional cases has the borrower had to pay a real interest."

He gave warning that if the existing voluntary cartel on interest rates and bank charges is not renegotiated soon, KOP will withdraw from it in October 1984 and go it alone.

KOP is also in the news with the long-sought approval of the Bank of Finland to establish a representative office in London at the beginning of January.

Union Bank of Finland, the other of the "big two" commercial banks, has an application pending to open a branch office in London and another one in Singapore, where it already has a subsidiary.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.

It is not surprising that the

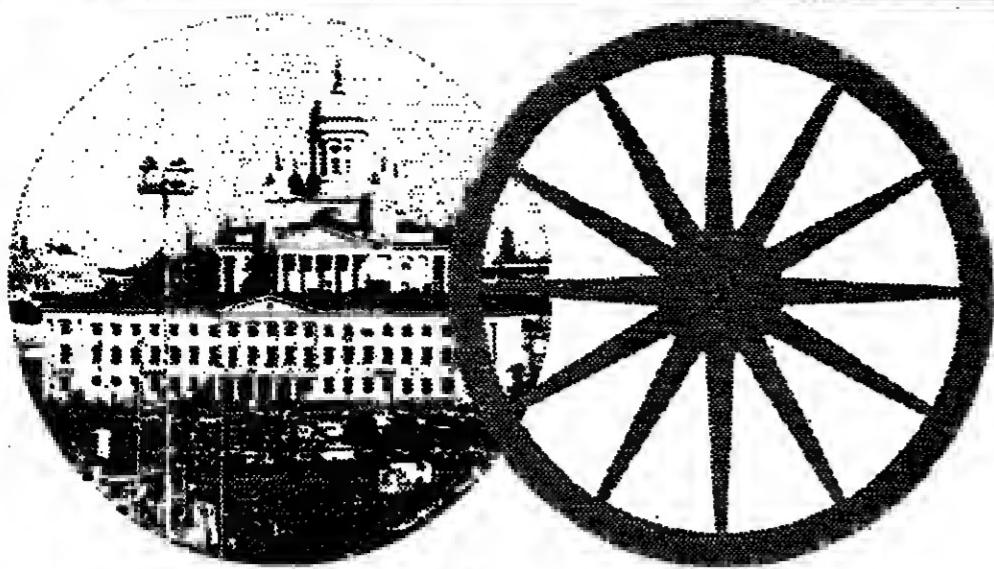
new government has decided to

abolish foreign exchange controls.

It is not surprising that the

new government has decided to

abolish foreign exchange controls.



Looking for a bank in Finland

With total assets equivalent to USD 4123 million (end 1982) we are one of the top-three Finnish banks, whether measured by balance sheet total, total deposits, or in terms of our market share in international business - an area in which our bank has made rapid strides in recent years.

Our domestic customer base comprises almost every industrial and commercial company in Finland which places us in a unique position. Domestically we are known as one of the major sources of industrial investment funds.

Contact

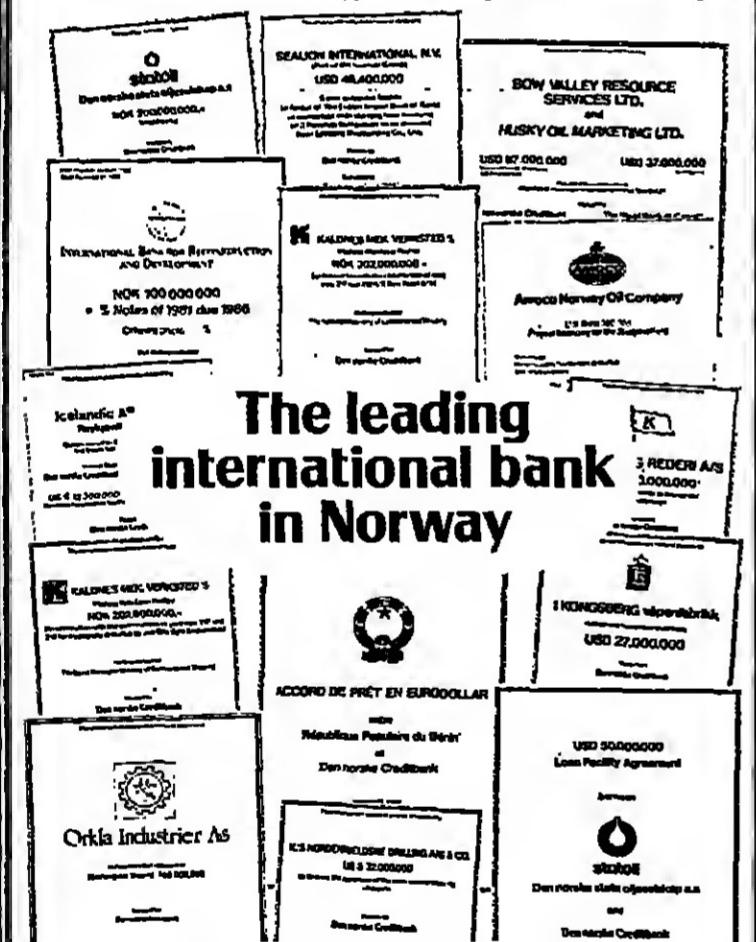
POSTIPANKKI



Unioninkatu 20, 00007 Helsinki 7
Tel. 358-0-1641. Telex: General 121685
Dealers 121070 Bonds 121073

London Subsidiary: PSP & Company (UK) Ltd.
100 House 14-16 Copthall Avenue LONDON EC2R 7DD
Tel. 01-638 6433. Telex: 894818 FINBK-G. Cable: FINNINT LONDON EC2

Your financial gateway to Norway



The leading international bank in Norway

DnC
Den norske Creditbank

Kirkegata 21, Oslo 1, Norway. Telephone 46 10 60 - Telex 18175 DnC Cable Creditbank
Subsidiary in Luxembourg, offices in Amsterdam, London, New York, Paris, Singapore and Zurich,
and representatives in Houston, Denver, Cairo, Dusseldorf, Hong Kong, Singapore, Tokyo, Osaka, San Paulo,
Sydney and Düsseldorf.

Industrialization Fund of Finland Ltd

IFF is a special credit institution.

Our main objectives are

- to meet the financial needs of Finnish enterprises in manufacturing and tourism industries, with particular emphasis on small and medium-sized private companies
- to promote the development and growth of the capital market in Finland
- to promote establishment of new enterprises and to support their activities

We provide

- Long-Term Credits
- Project Studies
- Sectoral Studies
- Consulting Services

The funds raised from domestic and international capital markets are essential for reaching these objectives.

Office
Postal Address:
Telephone
Telex

Lönnrotinkatu 13 HELSINKI
P.O. Box 302 SF-00121 HELSINKI 12
044706
122342 triff sf

SOURCES BEHIND CHANGES IN NORWAY'S MONEY SUPPLY

Figures in NKR bn, adjusted for oil taxes

	July 1982	July 1983	1982	1983†
Central government revenue deficit	14.0	13.1	14.0	
Central government loan transactions	6.4	8.7	6.0	
Of which:				
State bank lending	6.6	6.6		
Commercial banks and savings banks, etc	14.1	14.1	17.4	
Of which:				
Ordinary lending	17.1	12.1		
Net purchases of private and municipal bonds	1.9	3.7		
Other supply/withdrawals	-4.9	-1.7		
Domestic sources	36.5	35.9	37.4	
Government loan to StatOil	0.5	0.5		
Loans from commercial banks and savings banks against foreign exchange licence and krone loans to oil sector	4.9	4.4		
The public's net sales of foreign exchange to the banks	-21.6	-20.7		
Money supply growth	20.3	20.1	25.5	

† Estimated on the basis of the Revised National Budget for 1983. † Important supply items: unutilised overdrafts and building loans. Important withdrawal items: the income surplus of the commercial banks and savings banks and the increase in bank saving with tax reduction.

Source: Bank of Norway Economic Bulletin.

Domestic Liquidity Supply, Latest 12-Month Period



Results reflect rise in net interest income,
as Fay Gjester reports from Oslo

Profit boost for Norwegian banks

MOST OF Norway's commercial banks have increased profitability this year, compared with 1982.

Results for the four months to end-August were the best for many years, and showed a marked improvement on the same period last year.

Any comparison must, of course, take account of the fact that May/August 1982 was a difficult time for the banks, with high primary reserve requirements and high money market rates.

This year's better profit figures mainly reflect a rise in net interest income. Interest rates on the domestic market have fallen—partly as a result of direct Government intervention—so that gross interest income is down on a year earlier.

But the banks' interest costs have fallen even more sharply. Foreign borrowing has become cheaper, with the international decline in interest rates.

Moreover, a sharp reduction in primary reserve requirements—from only 4 per cent from April this year—has lessened the banks' need to take up costly short-term loans.

In April/August last year the primary reserve requirement averaged 10 per cent for most Norwegian banks (those in the northernmost counties are exempt); see table of the average.

The low profit levels of the past few years, coupled with Norway's relatively steep inflation rate, have forced the banks to float frequent new share issues. This has been necessary in order to maintain the required ratio between equity and total assets.

Just since January, the country's "big three" (Den norske Creditbank, Christiania Bank and Bergen Bank) have put new shares with a total par value of Nkr 824.25m on the market.

The largest of them, Den norske Creditbank (DnC) has this month completed its second share issue in 1983. Both were for Nkr 224m, and the latest has brought DnC's share capital to Nkr 1.12bn—exceeding the Nkr 1bn mark for the first time.

These frequent calls on the market for fresh capital do not appear to have undermined investor confidence in bank shares.

The Norwegian Stock Exchange has seen a sharp rise in values of all types of shares this year—the overall index stood at 170.74 in mid-November (January 1, 1982=100).

Banks shares have also appreciated—though more slowly. At mid-November the bank share index was nearly 29 per cent above the January 1 figure.

It seems likely that with the improved profit trend, and the marked decline in Norway's inflation rate, Norwegian banks will not have to expand share capital so often, from now on, as during the past few years.

Inflation this year is expected to average only 8.5 per cent, compared with 11.3 per cent in 1982. With fewer new issues coming onto the market, bank shares could begin to appreciate more rapidly, attracting investors interested in capital gains as well as dividend.

DnC's most recent issue is mainly to help finance its £67m purchase, earlier this autumn, of its partners' interests in the London-based Nordic Bank.

Under this deal, DnC acquired the 75 per cent stake in Nordic previously held by Copenhagen Handelsbanken of Denmark, Kansallis Osake Pankki of Finland and Svenska Handelsbanken of Sweden.

Thereafter, as 100 per cent owner of Nordic, it realised around £40m by selling to its

two Christiania shares for each share held in the smaller bank.

The new issue will bring Christiania's share capital up to just over Nkr 1bn, making it the second Norwegian bank to pass this figure. The main advantage is derived from the purchase is the acquisition of Fiskernes' extensive branch network in the northern-most part of Norway and down the coast, in districts where the larger bank was not previously represented.

The new, merged bank will be the only one in Norway with branches in every single county. Its branches in the northern-most counties will—like other banks in these counties—enjoy the advantage of exemption from primary reserve requirements.

The managing director of DnC, Mr Leif Terje Loddessol, indicated afterwards that his bank would have been interested in taking over Fiskernes, if it had had the chance. But the north Norwegian bank—which managing director was a former Christiania executive—chose to negotiate only with Christiania.

Neither DnC nor Bergen Bank were given the opportunity to put in a bid.

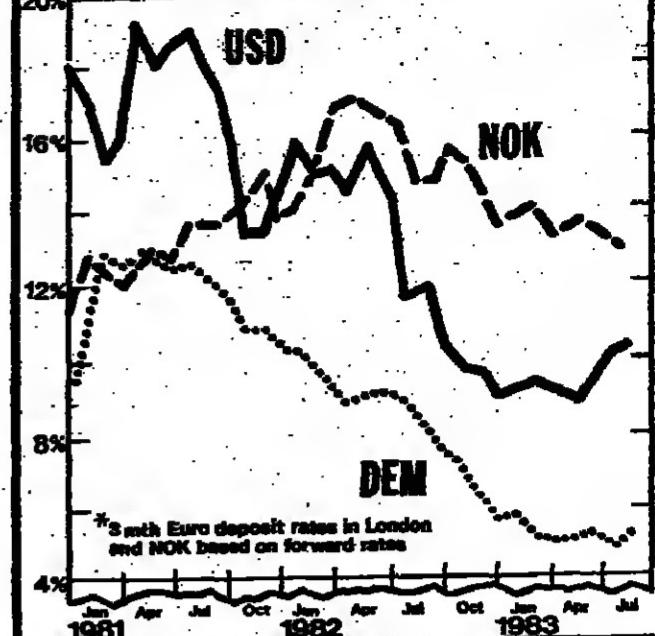
The merger agreement surprised Oslo bankers because the Storting (parliament) is soon to re-debate a royal committee's report on the structure of Norway's banking system. This recommends that future mergers among Norwegian banks should not include any of the big three.

The finance committee of the Storting, on which the main political parties are represented, was considering the report when the Christiania / Fiskernes merger was proposed. It asserted to the deal—without waiting for the Storting debate—because Fiskernes was in urgent need of a rescue operation, and Christiania was in a

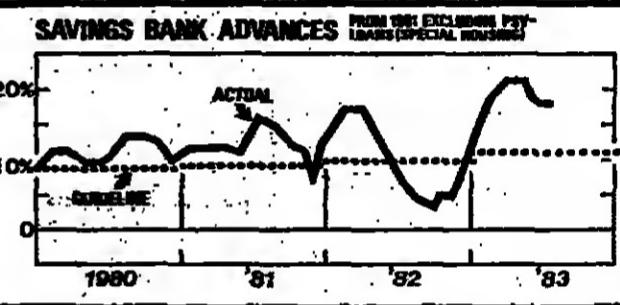
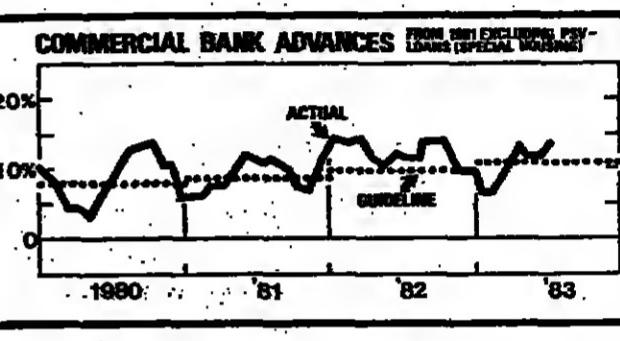
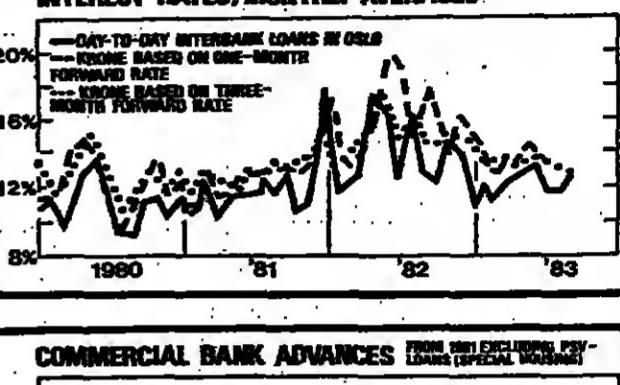
continued on next page

International interest rates*

Norway Average



INTEREST RATES, MONTHLY AVERAGES



NORWEGIAN COMMERCIAL BANK RESULTS

This table shows average results reported by banks representing 56 per cent of Norwegian commercial bank assets in the first eight months of 1983, compared with the same period a year earlier.

All figures are a percentage of average total assets during the two periods (calculated on a yearly basis, and before allocations for bad debts):

	1983	1982
Income from interest and credit commissions	11.83	12.02
Interest costs	8.15	8.34
Net interest income	3.68	3.18
Other operating income	1.31	1.22
Other operating expenses	3.40	3.28
Net operating profit	1.59	1.12

Source: Norwegian Bankers' Association

COMMERCIAL BANK PROFITS

According to the Norwegian Bankers' Association, commercial bank profits for the four months to end August averaged 0.58 per cent of average total assets in that period, compared with only 0.48 per cent in the first four months of this year and 0.56 per cent in May/August last year.

This table shows the profit trend, in four-month periods and for each year as a whole, over the past five years:

	1979	1980	1981	1982	1983
%	%	%	%	%	%
January/April	0.51	0.44	0.35	0.39	0.48
May/August	0.50	0.45	0.45	0.36	0.53
September/December	0.44	0.25	0.41	0.46	
Whole year	1.45	1.14	1.21	1.21	

Your broking partner on the growing Stock Exchange Market in Finland.



The listed Finnish high technology companies have grown international with increasing speed. And they are interesting investment objects.

We have over six decades of experience of international investment ser-

vices—having been members of the Helsinki Stock Exchange since 1917.

Benson offers a full range of broking and corporate finance services including securities dealing, underwriting, portfolio management and custodian services.

OY BENSON AB

Established in 1889
Banking Division, Esplanadi 22 A, SF-00130 Helsinki 13, Finland
Tel. +358-0-649 621 or +358-0-608 465, telex 124419 benho sf

NORDIC BANKING AND FINANCE VII



From the left: teller terminals at a Danish savings bank; centre, the NCR 5000 series of branch automation systems; and, right, a Nixdorf point-of-sale system. Many Nordic banks are now carrying out electronic point-of-sale experiments.

The Nordic banks have now introduced a high degree of automation

Europe's leaders in retail banking revolution

SCANDINAVIAN banks are at the forefront of the retail banking revolution which is now taking place in Europe. Of the four Nordic countries, Sweden boasts the most competitive and one of the world's most efficient systems.

In Sweden the 14 commercial banks, saving banks and co-operative banks compete on equal terms for all aspects of bank business.

Retail banking is also the most competitive and most bank staff to increase their respective share of this market. The effort to do so is slightly less than banks in other countries simply because the retail market is very highly developed within the private sector and expansion is therefore difficult.

The banks agreed many years ago to have a standard cheque system. This means that an account has a unique number which can be identified by all banks. In addition, transactions can be carried out of any branch of any bank regardless of where the account is opened.

Another spur to automation has been cheque truncation,

which cuts down the number of processes a cheque has to go

through before being cleared. The cheque does not physically leave the branch in which it was presented but becomes an electronic file.

Now the banks feel that it is time to move towards the next generation of banking equipment and technology because they need to offer unique services to distinguish each bank. This is why leading Swedish commercial banking groups, such as SE Banken, are looking to the corporate market for further growth.

SE Banken, for example, is moving towards full automation of all its banking activities in order to increase its competitiveness and to offer new corporate and private customer services.

Last month the bank announced a SKr 150m order for the next generation of front office terminals.

A total of 1,500 terminals, to be supplied by Ericsson Information Systems, will be installed from April next year in all the bank's 365 branches in the country.

Ericsson, the Swedish electronics group, won the order against stiff competition from Nixdorf, which already has front office equipment in the bank, Phillips and IBM.

They will be linked to the bank's existing extensive computer network and used to provide more extensive services such as investment advice, loan calculations, and tax and financial analyses.

The bank will even be able

to provide computer programs to help customers with their financial problems. Eventually, all these small machines will be able to communicate directly with the bank's main computer system.

Glenn Glavin, head of SE Banken's data department, believes that banks are heading towards an all purpose terminal which forms one interface with all the banking services and for future growth.

Explaining the benefits of the SE Banken investment he said: "The terminals will be used to provide direct customer service. They will be linked to a data base so that banking staff can obtain information on those customers which need the most attention."

They will also allow branches out in the country to communicate with experts at the headquarters. This means that a particular branch with no international dealing can seek help from those at the headquarters which specialise in foreign deals.

Corporate customers who need tax advice, for example, can also consult the bank's head office via computer terminals.

The bank already offers a specialist service to lawyers and hopes to expand it to other disciplines. However, other

banks in Sweden are also considering substantial investment as well as these corporate services many banks have carried out home banking and electronic point-of-sale experiments.

In Sweden, however, there is little demand for home banking as 95 per cent of transactions are still carried out with cash and while retailers and banks have shown enthusiasm for electronic payment in shops no one is yet willing to invest large sums in setting up a system.

Electronics home banking has been introduced in Finland, however. This service allows account holders to connect to the Union Bank of Finland's main computer with nothing more sophisticated than a push-button telephone.

The computer has a voice synthesis system which speaks either Finnish or Swedish. It can tell which language a customer speaks from the personal identification number, PIN, which is tapped in on the telephone.

Customers have to tap in a second security code of four digits which changes every time the service is accessed. A list of 50 numbers is provided at a time.

The service allows bank statement enquiries, the transfer of money and bill payment. It is also possible to access the service from any country which has touch tone telephones which means that finns travelling in the rest of Scandinavia can still pay their bills.

For a country of only 5m inhabitants, Finland also has one of the most extensive automated teller machine (ATM) networks in Europe for a country of its size. Again, there is a high degree of cooperation between banks which shared ATM networks and electronic inter-bank payment systems.

The Union Bank of Finland alone spends FM 170m on improving its computing services. One of its most recently introduced services is TeleSYP which is a corporate banking system which allows private companies with small intelligent terminals such as the IBM 4720, Ericsson Abacast and a locally made Nokia terminal to connect to the bank's mainframe computer. It provides bank payment and corporate cash management features.

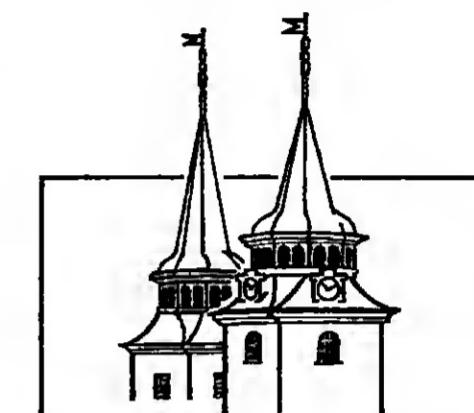
While Finland and Sweden have shunned the connections of bank computers to electronic point of sale systems in supermarket and other retail outlets, Denmark has. It introduced the Denbank recently, but curiously does not have any ATM networks.

In Norway, the commercial and savings banks are looking at the so-called intelligent or smart card. In France, experiments are being made using this electronic card—which squeezes a tiny computer on to a conventionally-sized credit card—as a cheque book. This reflects the fact that while Scandinavian countries may have a co-operative outlook on life, their retail banking differs considerably.

Elaine Williams

SPAREBANKEN OSLO AKERSHUS

The lead bank in domestic Norwegian bond issues.

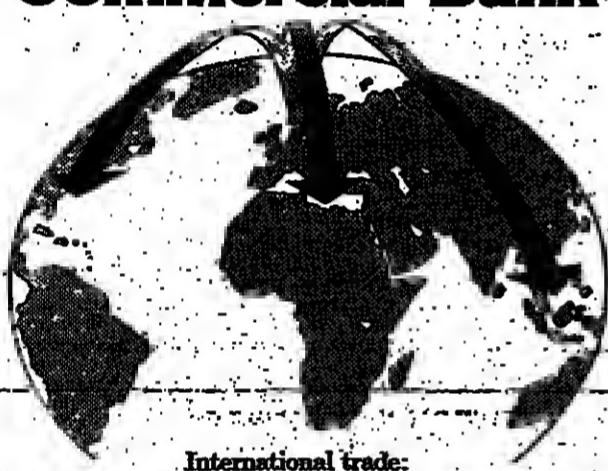


**SPAREBANKEN
OSLO
AKERSHUS**

Forex and Treasury Section
Tel: Oslo 3185 28-30, Telex: 76463 spark.

Capital Market Section
Tel: Oslo 3190 50, Telex: 19968 spark n.
Tordenskiolds gt. 8-10, Oslo 1, Norway Tel: 472 3190 50.

Your No. 1 Commercial Bank



International trade:
The lifeline of young, dynamic economies as well as older, flexible ones. Tying Denmark with the other trading countries of the world. Creating beneficial interdependence among nations.

International commercial banking: The lubricant of international trade. Commercial banking, correspondent relations, letters of credit, guarantees, collections, note dealing, syndicated loans, trade promotions, Eurobonds. All are facets of Jyske Bank.

Jyske Bank: One of the largest banks in Denmark. With assets exceeding DKK 15,913,000,000 (GBP 1,125,000,000) and 136 branches throughout the country. An international bank. Represented in Zurich, London and the Cayman Islands. A commercial bank. For many companies, The No. 1 Commercial Bank. Also for you.



Jyske Bank - International Division,
Vesterbrogade 9 - P.O. Box 298
DK-1501 Copenhagen V - Denmark

Tel: +45 121222 - Telex: 27340 and 27489

SWIFT: JYBA DK KK



This is a symbol of reliability in

ICELAND

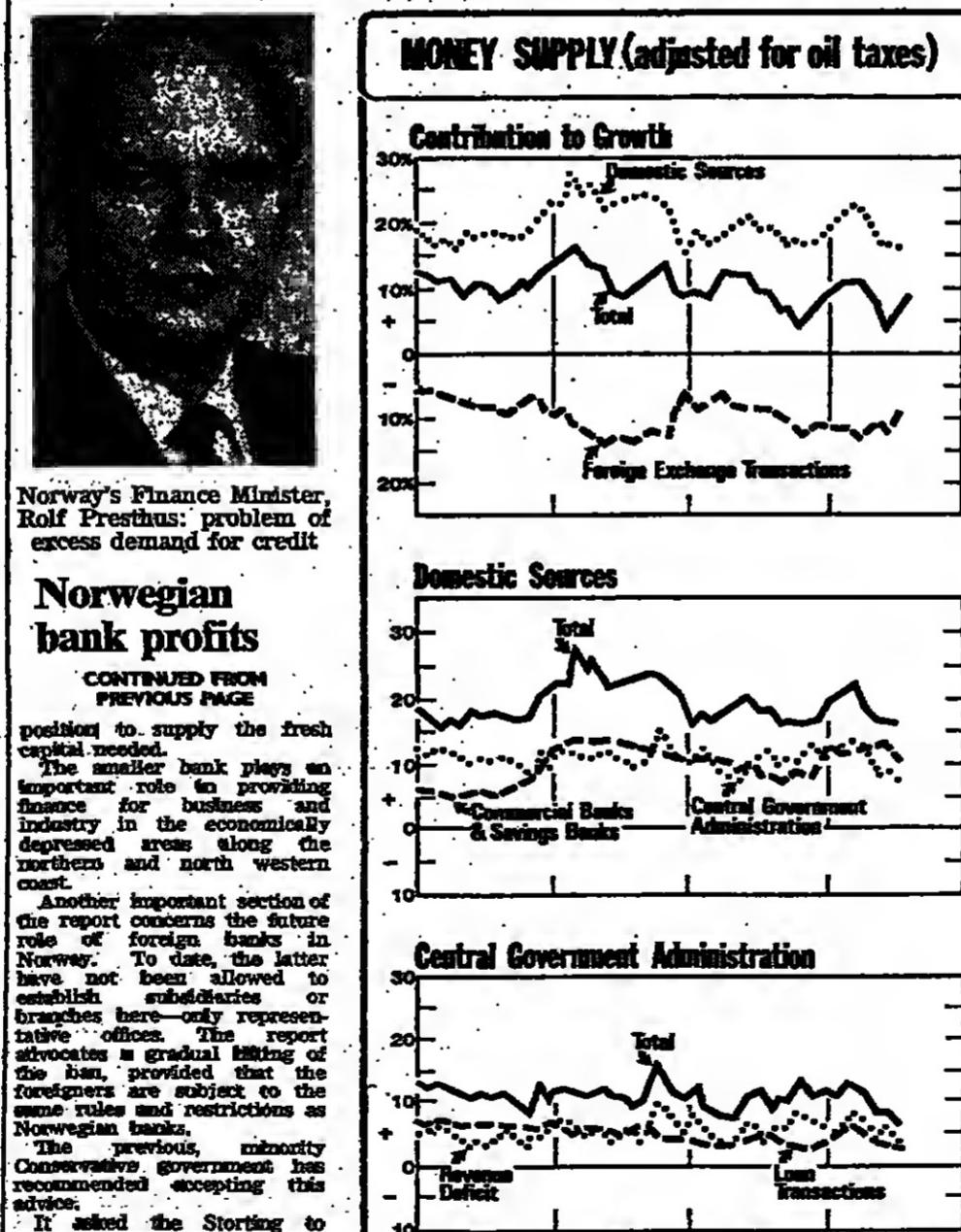
and has been for over 50 years

We have now been authorized to deal in foreign exchange.

Head office: Austurstræti 5
101 Reykjavik, Iceland
Telephone: 25600 Telex: 2383

14 District Branches
10 District Sub-Banches
6 Reykjavik City Branches

BÚNDARBANKI ÍSLANDS
The Agricultural Bank of Iceland



which bankers had hoped. The minority Conservative government that ruled from October 1981 to June this year, and its likely successor, have both failed to match tax reliefs with spending cuts.

In consequence, the money supply has continued to grow at an uncomfortably rapid pace, and the finance ministry has had to continue detailed regulation of lending by the commercial and savings banks.

Demand for loans remains high, partly because in Norway interest on borrowing—for whatever purpose—is tax deductible. Interest charges on bank loans are moreover kept artificially low by government regulation.

The volume of bank loans grew so fast during the first half of 1983, that in the summer the government implemented section 8 of the monetary and credit policy act, which allows it to regulate lending directly.

A recent memo to the ministry of finance from the Bank of Norway stressed the difficulty of containing the credit supply by regulation alone, over the longer run given a consistently spending cuts.

It pointed out that the credit market had grown so rapidly that direct regulation was far less effective than they used to be. Often they merely had a delaying effect, "until avoidance of the rules becomes so extensive that the economic and price effects are the same anyway."

Such regulations should, the bank warned, be used only as a stop-gap—pending action to change the underlying conditions which have created the excess demand for credit. If nothing is done about the underlying conditions, and the interest rate is not adjusted to the level necessary to check further expansion, credit policy will not be very effective."



UNION BANK OF FINLAND

MOSCOW LONDON ZURICH
TOKYO HELSINKI SAO PAULO
GENEVA LUXEMBOURG BAHRAIN
NEW YORK SINGAPORE LOS ANGELES HONG KONG

It pays to do business with Finland's leading international bank.*

In an increasingly international world, you need a bank with an international approach. In Finland that's Union Bank of Finland. In recent years its international operations have expanded strongly. It was the first Finnish bank to open a wholly-owned subsidiary abroad – Union Bank of Finland International S.A. in Luxembourg – and the first in South-East Asia – Union Bank of Finland (Singapore) Ltd. These international subsidiaries enjoy the backing of the parent bank's extensive resources and offer you the same specialist know-how and fast, flexible service.

Its affiliated banks are Scandinavian Bank Limited in London, with subsidiaries and branch offices in Hong Kong, Bahrain, Los Angeles, Geneva and Zürich and American Scandinavian Banking Corporation in New York.

*Consolidated total assets per 31.12.1982 USD 8.2 billion.

UNION BANK OF FINLAND
Finland's leading international bank

HEAD OFFICE Aleksanterinkatu 30, P.O.Box 868, 00101 HELSINKI 10, Telephone +35801651, Telex: 124407 unit sf (general), 124525 unex sf (foreign exchange), 122161 unep sf (eurobonds)

UNION BANK OF FINLAND INTERNATIONAL S.A.

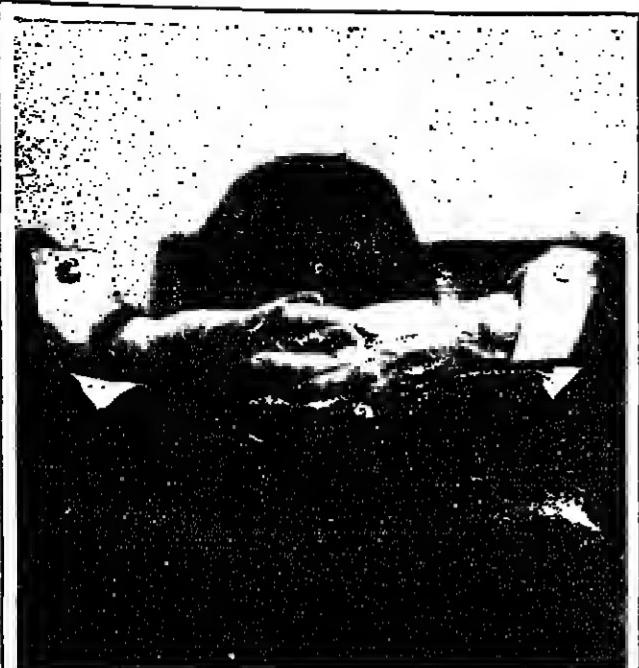
189, Avenue de la Féencerie, 1511 LUXEMBOURG, Telephone: 477611-1, Telex: 1575 ubfin lu (general), 1576 ubfin lu (foreign exchange)

UNION BANK OF FINLAND (SINGAPORE) LTD

OCBC Centre, 65 Chulia Street #34-01 SINGAPORE 0104, Telephone: +65 916533 Telex: rs 34253 ubf sin rs 34254 ubfsx (foreign exchange)

NORDIC BANKING AND FINANCE VIII

Foreign borrowing: the demand remains high



Rest Assured. With the Bank of Helsinki.

"Money makes the world go round", but what makes money go around the world? The answer, of course, is international business and banking. The faster the money moves the better for you, the businessman. This requires the type of advanced banking techniques we have to offer. The Bank of Helsinki was the first Finnish bank to connect all its branch offices directly to the worldwide computerised SWIFT network, which today consists of more than 1000 foreign banks.

We offer a complete range of international banking services through our affiliated banks. The 150 years old merchant bank Arbutinor Latham Bank Limited, London, Hanse Bank S.A., Luxembourg, and Banque Transatlantique S.A., Paris. Combined with our extensive network of about 2000 correspondent banks around the world.

Next time you need international banking services, let the Bank of Helsinki help you. We'll handle your banking transactions promptly, safely and smoothly. Rest assured.

Bank of Helsinki

Ltd.
Head Office: Aleksanterinkatu 17, 00100 Helsinki 10, Finland
114 branch offices throughout the country.
Affiliated banks: Arbutinor Latham Bank Limited, London
Hanse Bank S.A., Luxembourg
Banque Transatlantique S.A., Paris

THE NORDIC region contains some of the heaviest—and the most popular—international borrowers in the world. In the first nine months of this year, for example, Swedish borrowers raised \$3.2bn in the Eurocredit market and \$2.4bn in the international bond markets.

Denmark, the region's other giant borrower, was some way behind, but still well up in the league tables of European borrowers. According to Morgan Guaranty's World Financial Markets, Denmark raised \$1.6bn in the Eurocredit market and a similar amount of international bonds during the first nine months.

From the borrowers' point of view demand for loans has traditionally been strong in these countries because of their high standard of living and high government expenditure which has led to deficits in their balance of payments. For their part, lenders tend to like Nordic risks because the economies are well-developed with, at least in Sweden's case, a sound industrial base that suggests the debt will always be serviced.

Recently, however, there has been a shift in the markets which has made these borrowers even more popular.

Adjustment measures taken by the governments of both Sweden and Denmark have led to a drop in their balance of payments deficits, indicating a need for less borrowing. As the syndicated loan market has dried up, banks have also become short of good quality risks, so they are chasing Nordic borrowers all the harder, producing loans on better and better terms.

It is perhaps because of their good relations with the international capital markets that

Sweden and Denmark have enjoyed a reputation for innovation in both the credit and the bond markets. Both are sophisticated borrowers who are open to new ideas suggested by the banking community.

Sweden, for example, has been one of the few international borrowers to tap the market for graduated credits denominated in Special Drawing Rights, the currency basket of the International Monetary Fund.

It was also one of the first to tap the domestic U.S. banking market for loans from regional banks. And this year it breached all previous records with a \$1.2bn floating rate note as well as launching the first ever jumbo credit denominated in sterling.

That credit started out at a mere £250m, but was quickly doubled to £500m. Although it no longer holds the record for issuers of Floating Rate

Notes (the title passed to the EEC with its \$1.5bn FRN this summer), it also produced a similar copy with its latest floating rate note which was dubbed to \$1bn in early November. The issue was only the second ever with a life as long as 20 years.

Sweden thus offers the international capital market more than just new business.

More important, in many ways, it also offers ideas. As Mr Peter Engstrom, director of Sweden's National Debt Office puts it: "The key is long range thinking. We have to realise that with a debt of the size that we have we will be in the market for some time even though the net requirement is now falling off very rapidly."

Sweden's total debt at the end of last year stood at SKr 201bn. During the next few years it faces some very heavy repayments rising to a peak of nearly SKr 350bn in 1988. But its need for new money is dropping with the balance of payments deficit. This is expected to be only SKr 10bn to SKr 15bn, well down on the 1982 total of SKr 21bn and the turnaround is even more marked if the total is measured in appreciating U.S. dollars.

It is a measure of the care with which Sweden watches its debt maturity profile that it recently decided to prepay \$400m from a \$1bn loan with a margin of 4 per cent arranged in 1978. This will ease pressure of repayments in 1987 and 1988, two particularly heavy years.

But, says Mr Engstrom, it is not only a question of maturity. Sweden's large needs have compelled it to seek out new markets to avoid saturating any

one source of finance.

"We don't want bad issues that will come back to haunt us," he says.

This explains its quest for innovation which, he adds, is "a question of chasing the logical conclusions from where the market is and where it would like to go."

U.S. loans

Such an approach matters more, he says, than mere currency considerations. Sweden as a sovereign borrower cannot hope to match its currency liabilities with assets. The U.S. dollar is the largest international currency and with a share of roughly two-thirds makes up the largest share of its foreign debt. Its next largest borrowed currency is D-Mark and sterling makes up about 10 per cent of the 250bn.

Sweden's careful approach to foreign borrowing has allowed it to live with a debt that in per capita terms is very large at about \$3,100—more than four times that of Brazil.

Denmark's foreign debt of Dkr 180bn works out at an even larger \$4,000 per head of the population. It is partly for this reason, coupled with its greater dependence on agricultural exports, that Denmark has always found its foreign borrowing slightly tougher going than Sweden.

Early this year, for example, Standard & Poor's, the U.S. credit rating agency, cut its rating of Denmark to double A plus from its top rating of triple A. This was the first time that the agency had given any rating other than the top AAA rating to an EEC member country.

Since then Denmark has in fact launched a \$500m floating rate note on a very fine margin of 1 per cent, but the balance of payments deficit is now expected to dip again to about Dkr 13.5bn this year from Dkr 18.7bn last. In 1984 it could drop even further to Dkr 10bn, economists in Denmark believe.

All this has eased pressure

on Denmark to borrow abroad, though, like Sweden, it likes to tap markets as opportunities arise—"we like to have drawn credit, so we shall certainly be in the market to utilise any good opportunities which may arise."

Nonetheless the prospects for both Sweden and Denmark are that net borrowing will increase more slowly as the improvement in their balance of payments is felt in their borrowing needs.

With international banks now liquid and underfunded (at least where good borrowing opportunities are concerned), there is thus likely to be an even greater competition for business which could depress margins on both loans and float- ing rate notes.

A by-product of this is also likely to be increased competition for corporate lending opportunities in the Nordic region as banks seek to develop their relationships with some highly rated corporations such as Volvo.

Volvo, for example, recently arranged a \$70m standby loan facility through Merrill Lynch. Other countries in the Nordic region such as Finland and Norway offer relatively little opportunities to international banks. Norway has a balance of payments surplus, but some project financings are arranged in connection with exploitation of its North Sea oil and gas deposits.

Finland borrows mostly through the bond markets where it arranged a \$735m-worth of financing in the first nine months.

Iceland has occasional recourse to the eurocredit market, but its small size means it has little impact on the market as a whole.

Banking abroad: end of an era

THE PAST year has marked the end of an era for Nordic banks abroad. It has been a year which has seen the break-up, or partial break-up, of the two leading consortia—Nordic Bank and Scandinavian Bank.

Since they were set up in the late 1960s/early 1970s, these two, both based in London, have been the flag bearers of Nordic banking overseas.

By MARGARET HUGHES

In both cases their demise as consortium banks has marked by the decision of the Swedish shareholders involved to strike out on their own. The banks concerned—Svenska Handelsbanken and Scandinavian Bank—Eskilstuna Banken—are Sweden's largest and keenest rivals.

In November last year, Svenska Handelsbanken set up its own London operation, Svenska International. It retained its 25 per cent stake in Nordic Bank but lured away the consortium bank's investment team headed by Mr Lars Evander to its new venture.

Initially, Svenska International, as the London branch, of the parent company's Luxembourg subsidiary, concentrated on capital market business. But in March of this year it was restructured as a fully-owned subsidiary of the parent bank and has expanded its activities into foreign exchange dealing, money market trading, credits and trade financing, particularly of Anglo-Swedish trade.

To date, its strength has been in the placing and trading of equities and bonds and a range of money market instruments. Two-thirds of its staff are engaged in this business. Then, in October of this year, it became a licensed deposit taker and now aims to become a fully fledged merchant bank offering a wide range of services.

Subsidiary

In setting up Svenska International as its own subsidiary, Svenska Handelsbanken transferred its stake in Nordic Bank to its new London company. But in August it pulled out completely. It stakes, together with those of two other shareholders Copenhagen Handelsbanken of Denmark and Kansallis-Osake-Pankki, were bought out in a \$27m deal by the fourth partner, Den Norske Creditbank, Norway's largest commercial bank.

This deal is still being completed, but around the New Year Nordic Bank will be operating as the London subsidiary of Den Norske Creditbank (DNC). Mr John Sclater will continue as managing director. The only management change will be the transfer from the parent bank in Oslo of Mr Stein Wessel Aas, where he is deputy general manager, to be Mr Sclater's deputy.

Although Nordic Bank has latterly suffered from its heavy involvement in shipping finance, Mr Wessel Aas, says that DNC is keen to maintain this specialisation. It will, he maintains, be expanded.

In particular, there will be a strong marketing drive in the UK oil and offshore industries to capitalise on the Norwegian's parent's expertise in this field.

In his view the increasing differences in interests of consortium bank partners combined with the heightened competition among banks generally make the consortium formula no longer feasible for Nordic banks wishing to operate in the London market. That is

ever, denied by both SE Banken and the other shareholders.

Mr Bo Rasmussen, SE Banken's general manager, says that there are no such plans at least for the time being.

Scandinavian Bank, he points out, is essentially a commercial bank and will remain so while Eskilstuna Securities is an investment bank. The parent bank, he says, needs both operations in London.

Eskilstuna Securities, which was set up with a capital of \$20m, of which \$10m is paid up, was established purely to bring the parent company's investment banking business to London.

The main emphasis of the investment banking operation so far has been the placing and trading of Nordic shares on London market.

According to the London company's managing director, Mr Hansh Leslie, Leslie, Eskilstuna Securities has managed three of the six Swedish company placings made this year and has co-managed another two. He claims that Eskilstuna has become the market leader in this area.

But while the major players may seem to be abandoning the consortium principle, other Nordic banks, particularly the smaller ones where cost savings are a major factor, are still up the problem.

Nordic banks are, in any case, being forced to become more aggressive. Having for years enjoyed a protected monopoly at home, they now face competition from foreign banks.

Denmark opened up its market when it joined the EEC. Finland has since followed and Norway is about to. And having already lost some of their corporate business to UK and other foreign banks with more multinational experience, the Nordic banks are anxious not to suffer any further erosion of their traditional business.

This explains why several of the larger ones, at least, are beginning to set up their own offices in London. DNC, through Nordic Bank and Svenska Handelsbanken, have both taken this route while another former Nordic Bank shareholder, Nordisk Bank shareholders, Copenhagen Handelsbank and Kansallis-Osake-Pankki of Finland are planning to do the same.

So, too, is Svenska Handelsbanken's arch rival, Scandinavian Bank (SE Banken). While retaining its stake in Scandinavian Bank, the other major London-based Nordic consortium bank, it set up its own investment banking operation in London, Eskilstuna Securities.

Then, in September of this year—just a week after the break-up of Nordic Bank—Scandinavian Bank's two Danish partners, Den Danske Bank and Den Danske Provinzial Bank, pulled out. Den Danske Bank, Denmark's largest, opened a branch office in London last February, but DDP has not yet planned to do the same.

SE Banken brought up their shareholdings, increasing its stake to 45.7 per cent.

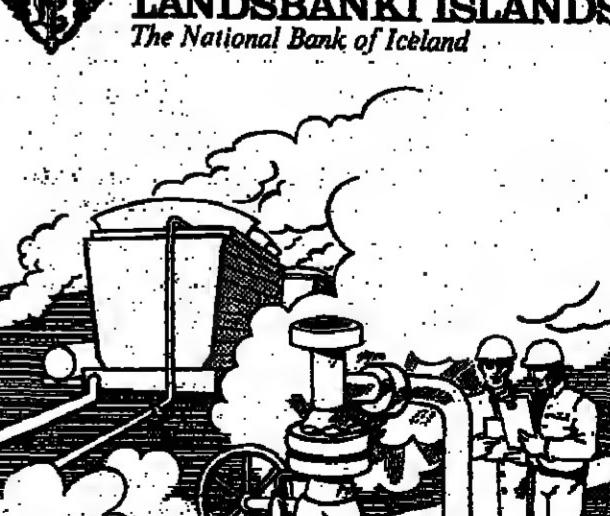
Outsiders believe it is only a question of time before it buys out the remaining shareholders and merge its Eskilstuna Securities into Scandinavian Bank. Such a move is, how-

Harnessing geothermal power

Icelanders have made great efforts to harness the energy found under the earth's surface. These energy projects are by now of major importance to the Icelandic economy. Icelanders have gained valuable experience in this field and are ready to pass it on to other nations.

Landsbanki takes pride in having played a part in financing these undertakings.

LANDSBANKI ISLANDS
The National Bank of Iceland



FINANCIAL TIMES

EUROPEAN BANKING, FINANCE AND INVESTMENT SURVEYS FOR 1984

February

Portuguese Banking, Finance and Investment

March

Spanish Banking, Finance and Investment

June

W. German Banking, Finance and Investment

July

Netherlands Banking, Finance and Investment

October

French Banking, Finance and Investment

November

Italian Banking, Finance and Investment

Swiss Banking, Finance and Investment

December

Nordic Banking, Finance and Investment

For further information and advertisement rates please contact:

Nicholas Whitehead
at Bracken House, 10 Cannon Street, London EC4P 4BY
Tel: 01-248 8000 ext. 3699 Telex: 885023 FINTIM G

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

The size, contents and publication dates of all Surveys are subject to change
at the discretion of the Editor